



# Budget 2014/2015

May 2014 Budget  
Submission



# Funding History

## Announcement

February 2012  
3 year budget  
12/13 – 1%  
13/14 – 2%  
14/15 – 2%  
Sustainability,  
Predictability  
AISI 2011/2012 \$1M

## What really happened

Actual  
12/13 – negligible  
increase only to class  
size and inclusive  
Education  
AISI – ½ Million cut

## MORE CUTS

March 2013  
Budget 2013/2014  
AISI – zero  
POM - over \$200k cut  
Transportation - \$320K  
cut  
IMR - \$200K cut  
Admin - \$270K cut  
Work Experience –  
\$200K cut

## LATEST ANNOUNCEMENT

March 2014  
Budget 2014/2015  
AISI – zero  
Cuts not restored with  
the exception of IMR  
Essentially cut 1.8 M  
given back 330K – Other  
costs rise with no  
support  
Lease funding remains  
unknown





# Education Plan

**Overarching goals for Golden Hills are to continue to support:**

1. Student achievement
2. System initiatives
3. Programming at the school level
4. Teacher efficacy and capacity

# Shifts in Education

- We have had continued improvement in student achievement and success
- Inspiring Education now a provincial direction
- Increased AB Ed accountability and obligation
- Technology and BYOD
- Demographics
  - Continued enrolment pressure in rural areas
  - Inclusive Education



# Enrolment

Grade	Projected Enrolment 2014/2015	Actual Enrolment 2013/2014	Difference
ECS	387	432	-45
Grades 1-3	1,357	1,385	-28
Grades 4-6	1,393	1,361	+32
Grades 7-9	1,355	1,311	+24
Grades 10-12	1,390	1,483	-93
Total with ECS at 1/2	5,668.5	5,756	-87.5 (-1.5%)



# Ed Plan and Powerful Learning

1. Strategic Instruction, Student Engagement, Assessment for Learning, Inquiry, Critical Thinking, Global Leadership
2. Instructional coaches support (3-4)
3. Early Literacy (ELI) enhanced with addition of Leveled Literacy (LLI)
4. Literacy and numeracy frameworks
5. Literacy and numeracy assessments
6. Targeted Diploma results collaboration and improvement
7. School proposals and pilots
8. Technology – one to one computers/BYOD.
9. Full time, fully-funded kindergarten.
10. Additional AP courses (SHS only)
11. Rural CTS partnership (Acme and EW)
12. Graduation rates review and action plan
13. FNMI success
14. Continued professional development and support for staff

Some initiatives are funded by Reserves

# Preferred Choice Schools

1. Powerful Learning
2. Reduced school based resource fees.
3. Elimination of choice and courtesy rider fees.
4. Pre-school partnerships on site.
5. Enhanced transportation system.
6. Full time, fully-funded kindergarten.
7. Hockey program.
8. Enhanced course options
9. Rural CTS partnership
10. Cultural/entrepreneurial shift in schools

Many Initiatives are funded by Reserves



# Budget Overall Goals

- Cope with Pressure Points
  - Powerful Learning supports
  - Continued School Improvement
  - Preferred Choice Initiatives
  - Additional Inclusive education needs
  - POM
  - Transportation
- Manage Impact on Schools
  - Maintain status quo for school allocations and standard costs



# Pressure Points

## AISI Cuts (-\$1M)

- Inspiring Education Initiative
- FNMI Initiatives
- Powerful Learning
- System improvement
  - Foundational Efforts
- Building Teacher Capacity and Support
  - Professional Development Needs
  - Mentorship



# Pressure Points

- Ed plan - additional ~\$500K
- Inclusive Education – additional ~\$800K
- Preferred choice initiatives (funded by reserves)
  - Fees - \$300K (cost of fee reductions)
  - Choice rider - \$50K (cost of fee removal)
  - FT Kg - \$400K (additional school costs where offered)



# Facilities

- Facilities funding shortfall \*\$400K
- Revenue is decreasing while expenses are increasing such as utilities, gas prices & insurance costs
- As enrolments decline and building expenses increase, a larger problem is created and future costs increase.

\*Lease support currently \$120K below costs (in 400K)



# Transportation

- Fuel Price

- For every \$0.20 increase in price of diesel it costs us 100K
- Budgeted for diesel at \$1.40
- Use approximately 480,250 L/yr of fuel
- Additional ~\$350K in fuel costs since fuel contingency cut – no funding increase

Provider	Average Rate	Usage
AAMD&C Bulk	\$1.17	23%
AAMD&C Card	\$1.21	46%
Other	\$1.30	31%

creasing  
breakdown – this  
year up to April



# Pressure Points

- ◉ Ed plan - additional ~\$500K (estimate)
- ◉ Inclusive Education – additional ~\$800K (estimate)
- ◉ POM – \$500K
  - ◉ Lease funding cuts (not yet announced)
  - ◉ Reduced Grants
- ◉ Transportation
  - ◉ Increasing fuel prices - \$400K
- ◉ Overall cost increases in all areas



# System Administration

Year	Total Expenses	Board & System Admin	Percentage	
2014/2015	79,780,132	2,592,690	Projected	3.24%
2013/2014	78,055,297	2,556,184	Projected	3.28%
2012/2013	75,791,551	2,281,051		3.01%
2011/2012	72,244,960	2,349,883		3.25%
2010/2011	68,329,589	2,397,018		3.51%
2009/2010	67,553,505	2,149,184		3.18%
2008/2009	69,082,358	2,465,303		3.57%

Actual is always less than allowed



# Submission to Alberta Education

	Approved Budget 2014/2015	Fall Budget Update 2013/2014	Actual 2012/2013
<b>REVENUES</b>			
Alberta Education	\$64,990,949	\$65,536,533	\$68,410,893
Other - Government of Alberta			\$222,348
Federal Government and First Nations	\$1,420,000	\$1,320,000	\$1,463,354
Other Alberta school authorities	\$0	\$0	\$581
Out of province authorities	\$0	\$0	\$0
Alberta Municipalities-special tax levies	\$39,200	\$45,825	\$67,200
Property taxes	\$0	\$0	\$0
Fees	\$1,845,170	\$1,843,582	\$1,185,497
Other sales and services	\$4,838,137	\$4,778,461	\$5,626,628
Investment income	\$188,600	\$217,000	\$197,772
Gifts and donations	\$175,000	\$175,000	\$244,216
Rental of facilities	\$771,906	\$573,443	\$155,601
Fundraising	\$685,000	\$685,000	\$782,351
Gains on disposal of capital assets	\$0	\$0	\$1,950
Other revenue	\$1,152,579	\$1,262,461	\$71,482
<b>TOTAL REVENUES</b>	<b>\$76,106,541</b>	<b>\$76,437,305</b>	<b>\$78,429,773</b>
<b>EXPENSES</b>			
Instruction	\$60,774,960	\$59,472,325	\$54,924,080
Plant operations & maintenance	\$9,096,019	\$8,609,716	\$9,941,755
Transportation	\$4,046,462	\$3,961,722	\$3,671,714
Administration	\$2,592,691	\$2,750,184	\$2,281,051
External Services	\$3,270,000	\$3,261,350	\$4,972,951
<b>TOTAL EXPENSES</b>	<b>\$79,780,132</b>	<b>\$78,055,297</b>	<b>\$75,791,551</b>
<b>ANNUAL SURPLUS (DEFICIT)</b>	<b>(\$3,673,591)</b>	<b>(\$1,617,992)</b>	<b>\$2,638,222</b>

USE OF RESERVES → DEFICIT



**BUDGETED ALLOCATION OF EXPENSES (BY OBJECT)**  
for the Year Ending August 31

	Approved Budget 2014/2015	Fall Budget Update 2013/2014	Actual 2012/2013
<b>EXPENSES</b>			
Certificated salaries	\$33,987,951	\$32,942,710	\$34,309,985
Certificated benefits	\$10,417,525	\$10,097,152	\$7,493,665
Non-certificated salaries and wages	\$11,022,441	\$10,718,697	\$10,251,930
Non-certificated benefits	\$3,674,147	\$2,679,674	\$2,700,530
Services, contracts, and supplies	\$17,312,498	\$18,049,761	\$17,247,399
<b>Capital and debt services</b>			
Amortization of capital assets			
supported	\$2,058,095	\$2,140,053	\$2,636,283
unsupported	\$1,210,991	\$1,309,820	\$991,546
Interest on capital debt			
supported	\$0	\$9,076	\$29,992
unsupported	\$86,484	\$93,354	\$95,205
Other interest and finance charges	\$10,000	\$15,000	\$12,433
Losses on disposal of capital assets	\$0		\$0
Other expense	\$0	\$0	\$22,583
<b>TOTAL EXPENSES</b>	<b>\$79,780,132</b>	<b>\$78,055,297</b>	<b>\$75,791,551</b>





Advocacy  
Works!

# Advocacy Efforts

- **Inspiring Education** Initiative – supported with a funding cut
- **Inclusive Education** needs are growing, current funding model does not adjust with those changes or meet needs
- **Infrastructure/POM needs** – revenue decrease as costs continue to rise
  - Unfunded & unknown lease costs
- **Transportation** – fuel prices escalating and costs increasing but fuel subsidy eliminated and no increase in other revenue
- Without reserves we would be undertaking a 3.6 million dollar cut (36 teachers)
- **Reserves** at school and system levels are being depleted
- We need **predictable** and **adequate** funding