



Golden Hills School Division No. 75

Vision: Inspiring confident, connected, caring citizens of the world

Mission: Engaging all learners in achieving their highest levels of academic and personal competence within a caring, innovative environment.

Regular Meeting Of The Board Of Trustees

Tuesday, June 24, 2014

Start time 9:30 AM

Boardroom of the Golden Hills School Division No. 75

AGENDA

- 1. ATTENDANCE
- 2. CALL TO ORDER
- 3. IN CAMERA
- 4. APPROVAL OF AGENDA
- 5. WELCOME PUBLIC, VISION AND MISSION STATEMENTS
- 6. **PRESENTATION OF MINUTES**
 - 6.1 REGULAR MEETING OF THE BOARD OF TRUSTEES (2014/05/27)
 - 6.2 SPECIAL MEETING OF THE BOARD OF TRUSTEES (2014/06/03)
- 7. **REPORTS**
 - 7.1. CHAIR'S REPORT
 - 7.2. BOARD REPRESENTATIVES TO EXTERNAL ORGANIZATIONS
 - 7.3. ADMINISTRATION REPORTS
- 8. NEW BUSINESS
 - 8.1. ACTION ITEMS
 - 8.1.1. PCA SOCIETY PROPOSAL
 - 8.1.2. THREE YEAR (2014-2017) EDUCATION PLAN INTERIM REPORT

B. Daverne B.Daverne

8.2. INFORMATION ITEMS

| 8.2.1. FRIENDS OF EAST WHEATLAND UPDATE | Friends of EW |
|--|---------------|
| 8.2.2. MONTHLY ENROLMENT MONITORING REPORT | T.Sabir |
| 8.2.3. REPORT ON ADMINISTRATIVE APPOINTMENTS | W. Miskiman |
| 8.2.4. THIRD QUARTERLY FINANCIAL REPORT(SEPT 2013-MAY2014) | T. Sabir |
| 8.2.5. AP 413 MULTIPLE SCHOOL COMMUNITY SITES | W. Miskiman |
| 8.2.6. AP 414 LEAD TEACHER | W. Miskiman |

9. ADJOURNMENT

OROIT



Golden Hills School Division No. 75

Regular Meeting Of The Board Of Trustees

Meeting Type : REGULAR BOARD MEETING Date : Tuesday, May 27, 2014 Start time : 9:30 AM Location : Boardroom of the Golden Hills School Division No. 75

MINUTES

ATTENDANCE

Present were:

a) Chair

- David Price
- b) Vice-Chair
 - Larry Tucker



- Joyce Bazant
- Barry Kletke (Trustee Kletke left meeting at 3:29 p.m.)
- Alan Larsen
- Sherri Nielsen

d) Superintendent of Schools

Bevan Daverne

f) Secretary/Treasurer

• Tahra Sabir

g) Recording Secretary

• Kristy Polet

Absent:

e) Associate Superintendents

- Kandace Jordan
- Wes Miskimin

CALL TO ORDER Chair Price called the meeting to order at 9:38 a.m.

Chair Initials _____ Secretary Treasurer Initials: _____

| IN CAMERA | Resolution #BD20140527.1001 MOVED by Trustee Tucker that the Board of Trustees go in-camera at 9:40 a.m to discuss legal issues. | |
|---|--|-------------|
| | CARRIE | ED |
| | Resolution #BD20140527.1002 MOVED by Trustee Bazant that the Board of Trustees rise from in-camera at 10:02 a.m. | |
| | CARRIE | ΞD |
| APPROVAL OF AGENDA | Resolution #BD20140527.1003 MOVED by Trustee Larsen that the Board of Trustees approve the agenda, as presented. | |
| | CARRIE | ED |
| PRESENTATION OF MINUTES | Resolution #BD20140527.1004 MOVED by Trustee Kletke that the Board of Trustees approve the minutes of April 29, 2014, as presented. | |
| | CARRIE | ED |
| CHAIR'S REPORT (REPORTS) | Chair Price presented information on the following: • Task Force held Sunday May 25, 2014. | |
| BOARD REPRESENTATIVES TO EXTERNAL ORGANIZATIONS (REPORTS) | Trustee Tucker presented information on the May 23, 2014 Alberta School Boards Association Zone 5 meeting. | |
| ADMINISTRATION REPORTS) | Superintendent Davene presented information on the following items: Council of Councils meeting Thursday, June 12, 2014 from 5:30 to 7:30 p.m. for supper. Board of Trustees School visits to be determined. C2 Commitee - providing additional support for teachers. Parent Survey Questions: What school does your child attend? <i>Response 808</i> Grade of children? <i>Response 812</i> What are the programs and/or experiences for students that you see are the most effective? <i>Response 420</i> What supports have been most beneficial for you children? <i>Response 401</i> Are there programs, learning opportunities, skills or other areas we need to work on or add? <i>Response 385</i> What do you think about technology in the classroom and BYOD (bring your own device like laptops, tablets, smartphones to be used in class)? <i>Response 468</i> Assessment is changing. How are we doing with the new report cards? What do you like? What do we need to work on? <i>Response 452</i> Summary: Overall positive responses East Wheatland tentatively planning for Wednesday, June 18, 2014 BBQ Ever that will bring the four schools together for a year end celebration. Discussed Tuition Agreement with Siksika. Alberta Education re: requested copies of GHSD agreements for our Christian Schools. | e d ? |

Chair Initials _____ Secretary Treasurer Initials: _____

- 14, 2014.
- A Realtor Open House was held May 6, 2014 to share information about GHSD Schools in Strathmore. Brochures were distributed to the Realtors.
- Spring General Meeting is June 2 to 3, 2014 ASBA Conference.

Secretary-Treasurer Sabir presented information on the following items:

- School Generated Funds (SGF) new software program to be introduced called KEV which will allow School fees to be paid electronically along with many other benefits.
 - Pilot programs in four schools and all schools will be transitioned to KEV in the Fall.
- East Wheatland ongoing consultation with Architects.
- PCA Modernization Facilities Manager, had a meeting in early May to update Teachers on progress.
- Greentree School has a new modular on west side.

BREAK

RECESSED 12:01 PM RECONVENED 12:56 PM

CALENDAR (2014-2015 PILOT) (ACTION ITEMS)

Resolution #BD20140527.1005

MOVED by Trustee Nielsen that the Board of Trustees approves the Division's School Year calendar for 2014-2015 with the additional Collaborative PD days as a pilot for the 2014/2015 school year.

CARRIED

ALTERNATIVE SCHOOL YEAR CALENDAR (HUSSAR/ROCKYFORD) (ACTION ITEMS)

LOCALLY DEVELOPED

AND/OR ACQUIRED

COURSES

(ACTION ITEMS)

Resolution #BD20140527.1006

MOVED by Trustee Larsen that the Board of Trustees approves the alternate school year calendar for Hussar and Rockyford Schools for 2014-15 as aligned with the proposed pilot district calendar.

CARRIED

Resolution #BD20140527.1007

MOVED by Trustee Kletke that the Board of Trustees authorizes the use of the acquired locally developed course *Abnormal Psychology 35* (3 credits) acquired from Pembina Hills Regional Division No. 7 beginning September 1, 2014 until August 31, 2018 and any learning resources detailed in the course outline for use in Golden Hills School Division No. 75.

CARRIED

Resolution #BD20140527.1008

MOVED by Trustee Kletke that the Board of Trustees authorizes the use of the acquired locally developed course *Advanced Dance 15/25/35 (3 or 5 credits)* acquired from Lethbridge School District No. 51 beginning September 1, 2014 until August 31, 2018 and any learning resources detailed in the course outline for use in Golden Hills School Division No. 75.

CARRIED

Resolution #BD20140527.1009

MOVED by TrusteeTucker that the Board of Trustees authorizes the use of the acquired locally developed course *Arabic Language and Culture 15/25/35 (5 credits)* acquired from Northern Lights School Division No. 69 beginning September 1, 2014 until August 31, 2018 and any learning resources detailed in the course outline for use in Golden Hills School Division No. 75.

Resolution #BD20140527.1010

MOVED by Trustee Tucker that the Board of Trustees authorizes the use of the acquired locally developed course Chemistry (AP) 35 (3 or 5 credits) acquired from Calgary School District No. 19 beginning September 1, 2014 until August 31, 2018 and any learning resources detailed in the course outline for use in Golden Hills School Division No. 75.

CARRIED

Resolution #BD20140527.1011

MOVED by Trustee Larsen that the Board of Trustees authorizes the use of the acquired locally developed course Encore: Engaging Learning 15 (3 credits) acquired from Calgary School District No. 19 beginning September 1, 2014 until August 31, 2016 and any learning resources detailed in the course outline for use in Golden Hills School Division No. 75.

CARRIED

Resolution #BD20140527.1012

MOVED by Trustee Bazant that the Board of Trustees authorizes the use of the acquired locally developed course ESL Introduction to Canadian Studies 25 (5 credits) acquired from Calgary School District No. 19 beginning September 1, 2014 until August 31, 2018 and any learning resources detailed in the course outline for use in Golden Hills School Division No. 75.

CARRIED

Resolution #BD20140527.1013

MOVED by Trustee Bazant that the Board of Trustees authorizes the use of the acquired locally developed course ESL Introduction to Science 15 (5 credits) acquired from Calgary School District No. 19 beginning September 1, 2014 until August 31, 2018 and any learning resources detailed in the course outline for use in Golden Hills School Division No. 75

CARRIED

Resolution #BD20140527.1014

MOVED by Trustee Nielsen that the Board of Trustees authorizes the use of the acquired locally developed course Forensic Science 25/35 (3 credits) acquired from Edmonton School District No. 7 beginning September 1, 2014 until August 31, 2018 and any learning resources detailed in the course outline for use in Golden Hills School Division No. 75.

CARRIED

Resolution #BD20140527.1015

MOVED by Trustee Nielsen that the Board of Trustees authorizes the use of the acquired locally developed course Freedom to Success 15 (3 credits) acquired from Calgary Roman Catholic School District No. 1 beginning September 1, 2014 until August 31, 2015 and any learning resources detailed in the course outline for use in Golden Hills School Division No. 75.

CARRIED

Resolution #BD20140527.1016

Resolution #BD20140527.1017

MOVED by Trustee Kletke that the Board of Trustees authorizes the use of the acquired locally developed course Intercultural Studies 35 (3 credits) acquired from Calgary School District No. 19 beginning September 1, 2014 until August 31, 2018 and any learning resources detailed in the course outline for use in Golden Hills School Division No. 75.

MOVED by Trustee Kletke that the Board of Trustees authorizes the use of the acquired locally developed course Learning Strategies 15/25/35 (3 or 5 credits)

2014-2015 BUDGET SUBMISSION TO **ALBERTA EDUCATION** (ACTION ITEMS)

Resolution #BD20140527.1020

School Division No. 75.

MOVED by Trustee Kletke that the Board of Trustees approves the attached 2014/2015 budget for submission to Alberta Education, subject to the Board being advised of any minor adjustments which may be necessary before the budget is submitted to Alberta Education.

MOVED by Trustee Kletke that the Board of Trustees approves use of restricted

reserves to sustain staffing positions and other initiatives.

MOVED by Trustee Bazant that the Board of Trustees authorizes the use of the acquired locally developed course Technical Theatre 15/25/35 (3 or 5 credits) acquired from Calgary School District No. 19 beginning September 1, 2014 until August 31, 2018 and any learning resources detailed in the course outline for use in Golden Hills

CARRIED

CARRIED

CARRIED

Resolution #BD20140527.1022

Resolution #BD20140527.1023

MOVED by Trustee Larsen that the Board of Trustees approves the use of unrestricted reserves to maintain the safety of students and continue to maintain the School Facilities.

MOVED by Trustee Bazant that the Board of Trustees approves use of unrestricted reserves to sustain transportation's current level of service which includes bus routes

CARRIED

CARRIED

Reconvene at 3:10 p.m.

BOUNDARY CHANGE REQUEST (ACTION ITEMS)

Resolution #BD20140527.1024 MOVED by Trustee Tucker that the Board of Trustees approves the following recommended attendance boundary change:

BREAK

and ride times.

Recessed at 3:02 p.m.

Resolution #BD20140527,1021

Resolution #BD20140527.1018

Resolution #BD20140527.1019

for use in Golden Hills School Division No. 75.

MOVED by Trustee Larsen that the Board of Trustees authorizes the use of the acquired locally developed course Speech and Debate 15 (3 credits) acquired from Edmonton School District No. 7 beginning September 1, 2014 until August 31, 2018 and any learning resources detailed in the course outline for use in Golden Hills School Division No. 75.

acquired from Calgary Roman Catholic School District No. 1 beginning September 1, 2014 until August 31, 2018 and any learning resources detailed in the course outline

CARRIED

| | Remove from Acme/Linden Attendance Area: | Add to Three Hills Attendance Area: |
|--|---|--|
| | TWP 30 - RNG 24 - W4 | TWP 30 - RNG 24 - W4 |
| | NE 1/4 22 | NE 1/4 22 |
| | NW 1/4 23 | NW 1/4 23 |
| | SW 1/4 26 | SW 1/4 26 |
| | SE 1/4 27 | SE 1/4 27 |
| | | |
| | | CARRIED |
| TASK FORCE REPORT RESPONSE TO PSBAA AND ASBA (ACTION ITEMS) | Resolution #BD20140527.1025 MOVED by Trustee Larsen to defer recomme Excellence for ASBA and PSBAA until the spe- June 3, 2014 at 1:00 pm. | |
| | | CARRIED |
| ADJOURNMENT | Resolution #BD20140527.1026 MOVED by Trustee Tucker that the Board of p.m. | Trustees extend the meeting to 5:00 |
| | P | CARRIED |
| | Resolution #BD20140527.1027 MOVED by Trustee Nielsen that the Board of p.m. | Trustees extend the meeting to 5:45 |
| | | CARRIED |
| | | |
| MONTHLY ENROLMENT MONITORING REPORT (INFORMATION ITEMS) | Secretary-Treasurer Sabir presented information Report for April 30, 2014. | on on the Monthly Enrolment Monitoring |
| CALGARY EDUCATIONAL PARTNERSHIP FOUNDATION (CEPF) ANNUAL REPORT (INFORMATION ITEMS) | Superintendent Daverne presented information Foundation (CEPF) Annual Report. | n on Calgary Educational Partnership |
| AP412 - LOCAL AUTHORITIES PENSION PLAN (LAPP) (INFORMATION ITEMS) | Superintendent Daverne presented informatior Pension Plan (LAPP). | n on the AP 412 - Local Authorities |
| ADJOURNMENT | Resolution #BD20140527.1028 MOVED by Trustee Bazant that the meeting a | adjourn at 5:20 p.m. CARRIED |
| | | |

Chair

Secretary-Treasurer

Chair Initials _____ Secretary Treasurer Initials: _____



MINUTES

Golden Hills School Division No. 75

Special Meeting Of The Board Of Trustees

Meeting Type : SPECIAL BOARD MEETING Date : Tuesday, June 03, 2014 Start time: 7:30 AM Location : Sheraton Red Deer Hotel 3310 50 Ave. Red Deer, AB

MINUTES

ATTENDANCE

IN CAMERA

Present were:

a) Chair

- David Price
- b) Vice-Chair
 - Larry Tucker
- c) Trustees



- - Joyce Bazant
 - Alan Larsen Sherri Nielsen
- d) Superintendent of Schools
 - Bevan Daverne
- f) Secretary/Treasurer
 - Tahra Sabir

Absent

Barry Kletke

CALL TO ORDER Chair Price called the meeting to order at 7:30 a.m.

> Resolution #SM20140603.1001 MOVED by Trustee Nielsen that the Board go in-camera at 7:31 a.m.

CARRIED

Resolution #SM20140603.1002 MOVED by Trustee Tucker that the Board of Trustees rise from in-camera at 7:35 a.m.

| RECOMMENDATIONS | Resolution #SM20140603.1003 |
|-----------------|---|
| RE: TASK FORCE | |
| FOR TEACHING | |
| EXCELLENCE FOR | MOVED by Trustee Tucker that the Board of Trustees approve a confidential |
| ASBA AND PSBAA | submission along with further questions to ASBA. |
| (ACTION ITEMS) | |

CARRIED

Chair

Secretary-Treasurer

OROLL

PCA Society Proposal



"Inspiring confident, caring citizens of the world"

June 24, 2014

Background:

With the recent announcement for funding for the Prairie Christian Academy Modernization, the process of consultation for school design has begun. There is an opportunity for the local PCA community to enhance the project and have input into school program and design.

At this stage in the very preliminary design process, we need to establish a school footprint. Alberta Education and Alberta Infrastructure, in a desire to be responsive to the community, are allowing communities to provide project input and even raise funds to enhance the capital project.

Alberta Education sets the allowable area that they will fund for a school based on the designed capacity of the school. Additional area is not funded by the province.

PCA Society is a non-profit group that is working to raise money to enhance the PCA Modernization. The PCA Society Board resolves to establish a Committee of the Board to be known as the "Growing the Vision" Campaign Committee (The Committee). The Committee is a non-executive committee of the Board and has no executive powers, other than those specifically delegated in these Terms of Reference. The Committee is established in accordance with the PCA Society's by-laws.

Recommendation:

That the Board of Trustees accepts the letter of commitment and support for \$1,000,000 from the PCA Society and approves the planned expansion and design of the footprint for the PCA Modernization to the extent that this funding will accommodate.

Bevan Daverne Superintendent



School Division Three Year Education Plan and Annual Education Results Report Interim Report

"Inspiring confident, connected, caring citizens of the world"

June 24, 2014

The Government Accountability Act, School Act and Ministerial Regulations (see: *Policy and Requirements for School Board Planning and Results Reporting, (April 2014)* require that jurisdictions prepare three year education plans (revised annually in a rolling-forward process) and annual education results reports. Alberta Education receives, reviews, and monitors compliance with the planning and reporting requirements.

Planning for continuous improvement and reporting on results achieved are parts of the overall *Performance Management Cycle*, illustrated below, to improve the quality and effectiveness of education programs and to improve student learning and achievement.



In response to budget dialogues between Alberta Education and the various school authorities, the planning and reporting requirements were streamlined. While boards must have an updated three-year plan in place before the start of the school year, effective this year, the Three Year Education Plan (3YEP) and Annual Education Results Report (AERR) may be combined into a single document which is due annually on November 30. Changes between the preliminary and final document consider the fall report on the previous year's provincial achievement test and diploma examination results as well as any budget updates.

The combined 3YEP and AERR in draft (Interim) will be presented at the meeting. The draft Interim Three Year Education Plan is prepared. The final document, incorporating feedback and updated budget information, will be presented at the Regular November Meeting and submitted to Alberta Education on November 30 as required.

Recommendation:

That the Board of Trustees receives reviews and provides input on the draft Interim combined Three Year Education Plan and Annual Results Report for. 2014/15-2016/17.

Bevan Daverne Superintendent of Schools

FRIENDS OF EAST WHEATLAND UPDATE



"Inspiring confident, caring citizens of the world"

June 24, 2014

Background:

Further to the April 30, 2013 Funding announcement from the province to build a new East Wheatland School the Friends of East Wheatland was formed.

Friends of East Wheatland is a non-profit group that has been working to raise money to enhance the East Wheatland school. *Friends of East Wheatland* is made up of parents representing the communities of Gleichen, Rockyford, Standard and Hussar who are working together and with the broader communities with the goal to take advantage of the announced funding, raise additional financial support and enhance the project to the benefit of East Wheatland students and the broader community with additional space and equipment for the school.

Recommendation:

That the Board of Trustees receives the Friends of East Wheatland fundraising update as information and for the record.

Bevan Daverne Superintendent



ENROLMENT BACKGROUNDER

"Inspiring confident, connected, caring citizens of the world"

June 24, 2014

Background:

The Board of Trustees regularly monitors enrolment and notes trends over time. Funding is primarily enrolment-driven and monitoring and projecting enrolment trends informs the board's budgeting processes.

As per the attached monitoring report, information is provided on May 31, 2014 enrolment of provincially funded students, Siksika funded students and International funded students.

Alberta Education calculates funding for Kindergarten to Grade 9 based on the full-time equivalent student count as of September 30, 2013. High school funding is based on the Credit Enrolment Units earned per student.

Recommendation:

That the Board of Trustees receives the Enrolment Monitoring Report for information and for the record.

Bevan Daverne Superintendent

Talva Sabir

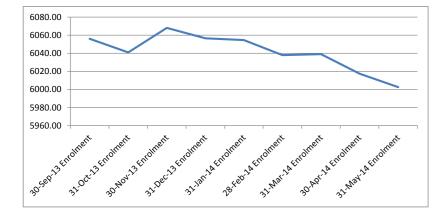
Tahra Sabir Secretary-Treasurer

Golden Hills School Division No. 75 Enrolment

Summary of Totals

April 30, 2014 - May 31, 2014

| | 31-May-14 | 30-Apr-14 | | |
|------------------------------|-----------|-----------|------------|----------|
| Funded Total Enrolment | Enrolment | Enrolment | Difference | % Change |
| Provincially Funded Students | 5,702.50 | 5,717.50 | -15.00 | -0.26% |
| Siksika Students | 155.00 | 155.00 | 0.00 | 0.0% |
| International Students | 145.00 | 145.00 | 0.00 | 0.0% |
| Total | 6,002.50 | 6,017.50 | -15.00 | -0.2% |



Grade Figure Analysis

| | 30-Sep-13 Provincially Funded | 30-Sep-12 Provincially Funded | | |
|--------------|-------------------------------------|-------------------------------------|------------|----------|
| | Enrolment | Enrolment | Difference | % Change |
| Kindergarten | 216.00 | 204.50 | 11.50 | 5.6% |
| Grades 1-3 | 1,385.00 | 1,430.00 | -45.00 | -3.1% |
| Grades 4-6 | 1,361.00 | 1,312.00 | 49.00 | 3.7% |
| Grades 7-9 | 1,311.00 | 1,322.00 | -11.00 | -0.8% |
| Grades 10-12 | 1,483.00 | 1,430.00 | 53.00 | 3.7% |
| Total | 5,756.00 | 5,698.50 | 57.50 | 1.0% |

*Kindergarten expressed at 1/2 FTE

| | This Year | Last Year | |
|------------------------------|-----------|-----------|--|
| | 30-Sep-13 | 30-Sep-12 | |
| | Funded | Funded | |
| Funded Total Enrolment | Enrolment | Enrolment | |
| Provincially Funded Students | 5,756.00 | 5,698.50 | |
| Siksika Students | 155.00 | 178.00 | |
| International Students | 145.00 | 158.00 | |
| Total | 6,056.00 | 6,034.50 | |

Schools

| | | May 31, 2014 | April 30, 2014 | Difference | % Change |
|---------------|------------------------------------|---------------------|---------------------|------------|----------|
| Configuration | SCHOOL | Provincially Funded | Provincially Funded | | |
| K-6, 10-12 | Acme School | 177.50 | 175.50 | 2.00 | 1.1% |
| K-6 | Brentwood Elementary School | 337.50 | 338.50 | -1.00 | -0.3% |
| К-9 | Carbon School | 90.50 | 89.50 | 1.00 | 1.1% |
| K-6 | Carseland School | 69.00 | 71.00 | -2.00 | -2.8% |
| K-8 | Central Bow Valley School | 27.00 | 28.00 | -1.00 | -3.6% |
| 7-9 | Crowther Memorial Jr. High School | 545.00 | 546.00 | -1.00 | -0.2% |
| K-9 | Dr. Elliott Community School | 171.50 | 172.00 | -0.50 | -0.3% |
| 7-12 | Drumheller Valley Secondary School | 346.00 | 347.00 | -1.00 | -0.3% |
| К-6 | Greentree School | 418.50 | 419.00 | -0.50 | -0.1% |
| K-6 | Hussar School | 47.00 | 47.00 | 0.00 | 0.0% |
| K-12 | Prairie Christian Academy School | 257.00 | 257.00 | 0.00 | 0.0% |
| K-6 | Rockyford School | 37.00 | 37.00 | 0.00 | 0.0% |
| K-12 | Standard School | 207.00 | 209.50 | -2.50 | -1.2% |
| 10-12 | Strathmore High School | 591.00 | 599.00 | -8.00 | -1.3% |
| K-12 | Three Hills School | 459.00 | 456.00 | 3.00 | 0.7% |
| К-9 | Trinity Christian Academy | 116.50 | 116.50 | 0.00 | 0.0% |
| K-12 | Trochu Valley School | 314.50 | 311.00 | 3.50 | 1.1% |
| К-6 | Westmount School | 423.50 | 427.50 | -4.00 | -0.9% |
| К-6 | Wheatland Elementary School | 359.50 | 359.50 | 0.00 | 0.0% |
| | Totals | 4,994.50 | 5,006.50 | -12.00 | -0.2% |
| Configuration | SCHOOL | Provincially Funded | Provincially Funded | Difference | % Change |
| | | | | | |
| 7-9 | Anchors II Outreach | 10.00 | 10.00 | 0.00 | 0.0% |
| 7-12 | Drumheller Outreach | 22.00 | 22.00 | 0.00 | 0.0% |
| 1-12 | Golden Hills Learning Academy | 89.00 | 89.00 | 0.00 | 0.0% |
| 1-12 | NorthStar Academy | 204.00 | 204.00 | 0.00 | 0.0% |
| 7-12 | Sequoia Outreach | 0.00 | 0.00 | 0.00 | 0.0% |
| 7-12 | Strathmore StoreFront | 38.00 | 38.00 | 0.00 | 0.0% |
| 10-12 | Trochu Valley Outreach | 25.00 | 25.00 | 0.00 | 0.0% |
| | Totals | 388.00 | 388.00 | 0.00 | 0.0% |
| Configuration | | Provincially Funded | Provincially Funded | Difference | % Change |
| К-9 | Colonies | 320.00 | 323.00 | -3.00 | -0.9% |



ADMINISTRATIVE DESIGNATIONS BACKGROUNDER

"Inspiring confident, connected, caring citizens of the world"

Background:

In accordance with Administrative Contracts (AP 431) principal and associate principal designations are term contracts for maximum three years. Term contracts are renewed at the discretion of the Superintendent who informs the Board. For contract purposes, principals and associate principals are evaluated in accordance with the Role of the Principal (AP 435) or Role of the Associate Principal (AP 436) and School Administrator Evaluation (AP 437).

The Board is advised of the following **renewal** of administrative appointments:

Principal Designations:

| Debbie Barkman | Trochu Valley School |
|----------------|---|
| Wayne Funk | Westmount/Trinity Christian Academy |
| Randy Wood | Prairie Christian Academy/NorthStar Christian Academy |

Associate Principal Designations:

| Kyle Larson | Strathmore High School |
|-------------------|-----------------------------|
| Greg Lendvay | Standard School |
| Kristen Odegard | Trinity Christian Academy |
| Michelle Rushford | Wheatland Elementary School |

The Board is advised of the following **new** administrative appointments:

Principal Designation:

| Erin Campbell | Greentree Elementary School |
|-------------------|--------------------------------------|
| Danielle Seabrook | Carseland Elementary School |
| Linda Tucker | Wheatland Elementary School |
| Laurie Huntley | Brentwood/Central Bow Valley Schools |

Associate Principal Designation:

| Erin Friesen | Brentwood Elementary School |
|--------------|-----------------------------|
| Marci Steen | Carbon School |
| Leana Howard | Trochu Valley School |
| Cindy Gerodo | Greentree Elementary School |

Director of Student Assessment and New Curriculum:

| Jeff Grimsdale Division Office | Jeff Grimsdale | Division Office |
|--------------------------------|----------------|-----------------|
|--------------------------------|----------------|-----------------|

Recommendation:

That the Board receives the administrative term appointments as information.

Bevan Daverne Superintendent of Schools

aller Misk :-

Wes Miskiman Associate Superintendent/Human Resources



THIRD QUARTERLY FINANCIAL REPORT

"Inspiring confident, connected, caring citizens of the world"

June 24, 2014

Background:

The Office of the Auditor General (OAG) recommends that school board trustees hold management accountable for achieving goals while staying within budget. In order for trustees to hold management accountable they must monitor actual spending against the budget. The OAG recommends that this monitoring should be through quarterly interim reporting.

The Quarterly Financial Report (attached) provides monitoring information and major variances will be reviewed.

The Quarterly Financial Report for September 2013 – May 2014 (attached) will be discussed at the Board Meeting.

Recommendation:

That the Board of Trustees receives the Quarterly Financial Report as information and for the record.

Bevan Daverne Superintendent

Talva Sabir

Tahra Sabir Secretary-Treasurer

Golden Hills School Division No.75



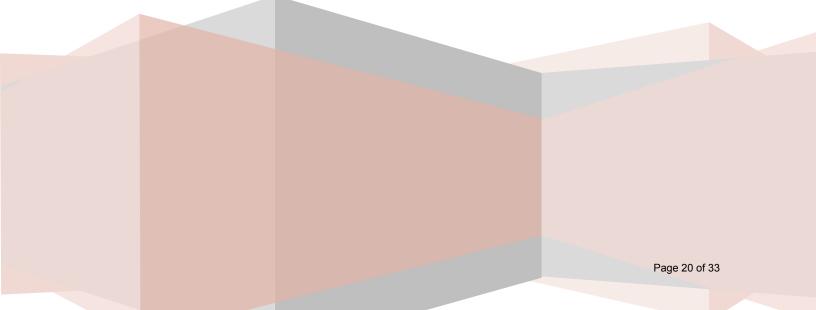
3rd Quarterly Report Draft V.1.2

September 2013 – May 2014

Prepared by the Finance Department for the June 24, 2014 Board Meeting

Purpose of Quarterly Report

- **1.** Monitor Activity
- **2. Review Variances**



I Context

The third quarterly financial report lists revenues and expenditures recorded to **May 31, 2014**, which are the first **nine** months of the fiscal year. The number of months expended in the quarter are nine (9); therefore the normal benchmark for comparison is 75% (9/12 months) or 90% (9/10) months for some categories.

The updated 2013-14 Budget was submitted to Alberta Education November 30, 2013 and budget points of reference are from the November 30, 2013 submitted budget.

II. Actuals and Comparison to Budget

Α.

| | Golden H | ills School Div | ision No.75 | 5 | | | | | | | |
|---|---------------------|---------------------|-------------|----------------------|-------------|------------|-------------|--|--|--|--|
| | Statement | of Revenue a | nd Expense | es | | | | | | | |
| Budget vs. Actual Variance Period - September 1, 2013 - May 31, 2014 | | | | | | | | | | | |
| | | | | | | | | | | | |
| | Budget submitted | Budget submitted | Budget | Actuals 2013/2014 | YTD Budget | % Budget | Management | | | | |
| Revenues | May 31, 2013 | Nov 30, 2013 | for Q3 | -Q3 | Variance-Q3 | Rec'd/Used | Benchmark % | | | | |
| Alberta Education | 64,255,172 | 65,536,533 | 49,152,400 | 49,447,984 | 295,584 | 75% | 75% | | | | |
| Federal Government and/or First Nations | 1,565,000 | 1,320,000 | 990,000 | 1,034,559 | 44,559 | 78% | 75% | | | | |
| Alberta Municipalities | 67,200 | 45,825 | 34,369 | 45,825 | 11,456 | 100% | 100% | | | | |
| Fees | 1,565,000 | 929,012 | 696,759 | 1,007,047 | 310,288 | 108% | 80% | | | | |
| Other Revenues | 4,387,505 | 6,465,883 | 4,849,412 | 5,687,234 | 837,822 | 88% | 80% | | | | |
| Amortization | 2,950,000 | 2,140,052 | 1,605,039 | 1,607,807 | 2,768 | 75% | 75% | | | | |
| Total Revenues | 74,789,877 | 76,437,305 | 57,327,979 | 58,830,456 | 1,502,477 | 77% | 76% | | | | |
| EXPENSES | | | | | | | | | | | |
| Certificated Salaries and Benefits | 42,440,873 | 43,039,862 | 32,279,897 | 32,039,240 | 240,656 | 74% | 75% | | | | |
| Non-Certificated Salaries and Benefits | 12,899,737 | 13,398,371 | 10,048,778 | 10,789,532 | -740,754 | 81% | 80% | | | | |
| Sub-Total | 55,340,610 | 56,438,233 | 42,328,675 | 42,828,773 | -500,098 | 76% | 76% | | | | |
| Supplies and Services | 17,383,502 | 18,064,761 | 13,548,571 | 12,915,917 | 632,654 | 71% | 75% | | | | |
| Amortization | 4,136,257 | 3,449,873 | 2,587,405 | 2,549,706 | 37,699 | 74% | 75% | | | | |
| Interest Charges | 102,430 | 102,430 | 76,823 | | -7,792 | 83% | 75% | | | | |
| Total Expenses | 76,962,799 | 78,055,297 | 58,541,473 | 58,379,010 | 162,463 | 75% | 76% | | | | |
| Budgeted Surplus/(Deficit) | -2,172,922 | -1,617,992 | -1,213,494 | 451,446 | | | | | | | |
| POSITIVE/(NEGATIVE) BUDGET VARIAN | ICE | | | | 1,664,940 |) | | | | | |

Actual Variance is \$186,394 which is closer to breakeven.

Reserves may be used.....to continue to school year end.

B. Notes on Comparison to Budget – Revenues

The overall **\$451 K** year-to-date excess of revenues over expenses and the positive budget variance of approximately **\$1,665 K** are, in part, the result of the following:

• Timing of revenue from Alberta Education is normally disbursed on a monthly basis. Exceptions to this are those payments which are received either annually, bi-annually or as a one-time-payment:

Alberta Education non-monthly Grant Revenues Received in Q1 to Q3

| Name of Grant | Amount Received | % of Grant Received |
|------------------------------|--------------------|---------------------|
| RCSD | \$ 789,897 | 100% |
| RCSD - One Time Funding | \$ 100,000 | 100% |
| IMR grant | \$ 769,236 | 100% |
| School Facility Leasing Cost | \$ 429,300 | 100% |
| Supernet grant | \$ 159,984 | 67% |
| FSCR grants | \$ 40,825 | 100% |
| Total | \$ 2,289,242 | |

- Revenues from Alberta Education have contributed to the overall positive variance by \$710K (2,368K less a 9-month calculated equivalent of1,579K), primarily due to certain grants being received in lump amounts covering more than 9 months of revenues.
- Included in the first 3 quarters' operations are the following: SGF Revenues \$2,639,865 SGF Expenses <u>-\$2,374,812</u> Unexpended \$265,052
 PSAS impact – last year's quarterly would not have included \$223,491 as it would have been recorded as deferred revenue.
- C Notes on Comparison to Budget Expenses

Certificated Salaries and Benefits

Total Certificated Salaries and Benefits for the 3rd quarter were **\$32,039,240** (74% of a \$43M budget) which is slightly lower than what the budget would permit by the 3rd quarter primarily because benefit costs are lower in the 1st quarter and higher in January then drop off as maximums on premiums are reached. As well, hiring of staff occurs throughout the 1st quarter so labour costs are typically lower than budget at the start of the year.

This positive variance of \$241K is expected to be similar to the positive variance reported in the 3^{rd} quarter last year.

Non-Certificated Salaries and Benefits

Total Non-Certificated Salaries and Benefits for the 3rd quarter were **\$10,789,532** (81% of budgeted \$13.4M); a significant portion of non-certificated staff is paid over 10 months and not 12 months; therefore the expenditure is higher for first 10 months but decreases in the last TWO months.

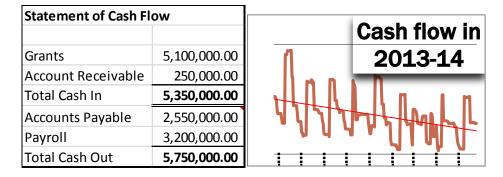
This negative variance - \$740 K is similar to the variance achieved in the 3rd quarter last year and we anticipate to balance at year end.

Supplies and Services

Supplies and services year-to-date are **\$12,915,917** (71% of budget **\$18.1M**). Because many of these costs occur over a 10-month school year and not the 12-month fiscal year, this results in higher costs in the first 3 quarters and lower costs in the 4th quarter. Department managers will continue to monitor their budgets throughout the year to ensure they stay within their spending limits.

Overall, supply costs year-to-date at May 31st are lower than in the past. This is due in part to the transition of contracted costs to board owned buses. Amortization expense increase and supplies decrease as a result of the transition.

III Average Source and Use of Cash



A. Approximate average monthly cash flow values as at May 31, 2014:

B. Golden Hills is currently in a positive cash position.

Cash is critical for short-term operations as it pays the salaries and vendors, which comprises the largest part of the budget. Note: as of the date of report, **\$5.0M** of the cash balance has been invested into 12-18 month GIC's to obtain more favourable investment returns. In addition, **\$4.0M** has been transferred into a premium investment account. Interest yields on these short term investments ranged from 1.27% to 1.70%.

We have also enlisted the services of an additional Institutional Cash Management Financial Advisory Team – Raymond James Ltd. Currently, we have **\$3.23M** invested in GIC's with maturing dates ranging from July'14 to April'15, earning yields ranging from 1.55%-2.05%.

C. **Other Notes:**

Depreciation is a method of recovering the cost of a tangible asset over its useful life for example a building. Amortization is the same process as depreciation, only for intangible assets - items that have value, but that you can't touch. For example, a patent or a trademark has value, as does goodwill. In addition, amortization also has a meaning in paying off a debt, like a mortgage, but in the current context it has to do with business assets. Overall, amortization is a more general term which may apply to both tangible and intangible assets and/or liabilities, whereas, depreciation is a term restricted to tangible assets only.

IV. **Revenue and Expenses by Envelope** September 1, 2013 - May 31, 2014

| | GC | DLDEN HILLS SO | CHOOL DIVISI | ON #75 | | |
|-----------------------------------|--------------|----------------|----------------|----------------|--------------|--------|
| | Re | evenue and Ex | penses by En | velope | | |
| | Fron | n September 1 | , 2013 - May | 31, 2014 | | |
| | | • | | | | |
| | | | Operations and | | Board and | Exte |
| ENUE FROM | SGF | ECS -Grade 12 | Maintenance | Transportation | System Admin | Serv |
| ERTA EDUCATION | | 40,358,483.25 | 4,340,745.93 | 2,777,982.15 | 1,723,167.01 | |
| ER - GOVERNMENT OF ALBERTA | | 178,273.00 | 5,980.14 | - | - | 63, |
| ERAL GOV'T AND/OR FIRST NATIONS | | 922,058.52 | 112,500.00 | - | - | |
| ERTA MUNICIPALITIES/SCHOOL AUTH. | | 45,825.00 | - | - | - | |
| TRUCTIONAL RESOURCE FEES | | 360,583.11 | | - | - | |
| S | 646,464.14 | - | | | | |
| IDRAISING REVENUES -SGF | 653,219.11 | | | | | |
| IER SALES AND SERVICES | 1,226,097.00 | 489.84 | - | 8,561.82 | 230.62 | 3,340, |
| ESTMENT INCOME | | - | | - | 78,771.01 | |
| TS AND DONATIONS -SGF | 114,085.38 | 80,070.00 | - | - | - | |
| ITAL OF FACILITIES | | 5,050.56 | 80,989.31 | - | - | |
| IER REVENUES | | 94,181.42 | - | 4,380.00 | 179.48 | |
| ORTIZATION OF CAPITAL ALLOCATIONS | | 43,771.77 | 1,564,035.57 | | | |
| AL REVENUES | 2,639,865.63 | 42,088,786.47 | 6,104,250.95 | 2,790,923.97 | 1,802,348.12 | 3,404, |
| | | | | | | |
| ENDITURES | | | | | | |
| TIFICATED SALARIES | | 25,610,142.07 | - | - | 265,155.30 | 19, |
| TIFICATED BENEFITS | | 6,093,044.43 | - | - | 49,520.48 | 1, |
| N-CERTIFICATED SALARIES & WAGES | | 4,646,797.95 | 1,540,529.21 | 1,242,763.55 | 774,760.31 | 441, |
| | | | | | | |

Α.

| | 1101 | n September 1 | , 2013 - Widy | 51,2014 | | | | | |
|-------------------------------------|--------------|----------------|----------------|--------------|--------------------|--------------|---------------|-----------|-------------|
| | | | 0 | | D ecord and | Entermal | | 0/ Dudeet | |
| | | FCC Curds 12 | Operations and | - | Board and | External | Tatal | % Budget | Management |
| REVENUE FROM | SGF | ECS - Grade 12 | | | System Admin | Services | Total | | Benchmark % |
| ALBERTA EDUCATION | | 40,358,483.25 | 4,340,745.93 | 2,777,982.15 | 1,723,167.01 | - | 49,200,378.34 | 75% | 75% |
| OTHER - GOVERNMENT OF ALBERTA | | 178,273.00 | 5,980.14 | - | - | 63,352.13 | 247,605.27 | 75% | 75% |
| FEDERAL GOV'T AND/OR FIRST NATIONS | | 922,058.52 | 112,500.00 | - | - | - | 1,034,558.52 | 78% | 75% |
| ALBERTA MUNICIPALITIES/SCHOOL AUTH. | | 45,825.00 | - | - | - | - | 45,825.00 | 100% | 100% |
| INSTRUCTIONAL RESOURCE FEES | | 360,583.11 | | - | - | - | 360,583.11 | 88% | 80% |
| FEES | 646,464.14 | - | | | | | 646,464.14 | 88% | 80% |
| FUNDRAISING REVENUES -SGF | 653,219.11 | | | | | | 653,219.11 | 95% | 75% |
| OTHER SALES AND SERVICES | 1,226,097.00 | 489.84 | - | 8,561.82 | 230.62 | 3,340,928.60 | 4,576,307.88 | 80% | 75% |
| INVESTMENT INCOME | | - | | - | 78,771.01 | - | 78,771.01 | 100% | 75% |
| GIFTS AND DONATIONS -SGF | 114,085.38 | 80,070.00 | - | - | - | - | 194,155.38 | 111% | 75% |
| RENTAL OF FACILITIES | | 5,050.56 | 80,989.31 | - | - | - | 86,039.87 | 80% | 75% |
| OTHER REVENUES | | 94,181.42 | - | 4,380.00 | 179.48 | - | 98,740.90 | 80% | 75% |
| AMORTIZATION OF CAPITAL ALLOCATIONS | | 43,771.77 | 1,564,035.57 | | | | 1,607,807.34 | 75% | 75% |
| TOTAL REVENUES | 2,639,865.63 | 42,088,786.47 | 6,104,250.95 | 2,790,923.97 | 1,802,348.12 | 3,404,280.73 | 58,830,455.87 | 76% | 76% |
| | | | | | | | | | |
| EXPENDITURES | | | | | | | | | |
| CERTIFICATED SALARIES | | 25,610,142.07 | - | - | 265,155.30 | 19,541.07 | 25,894,838.44 | 74% | 75% |
| CERTIFICATED BENEFITS | | 6,093,044.43 | - | - | 49,520.48 | 1,837.09 | 6,144,402.00 | 74% | 75% |
| NON-CERTIFICATED SALARIES & WAGES | | 4,646,797.95 | 1,540,529.21 | 1,242,763.55 | 774,760.31 | 441,297.21 | 8,646,148.23 | 81% | 80% |
| NON-CERTIFICATED BENEFITS | | 1,340,767.70 | 393,256.85 | 145,393.20 | 195,123.08 | 68,843.26 | 2,143,384.09 | 81% | 80% |
| SERVICE, CONTRACTS AND SUPPLIES | 2,374,813.73 | 3,675,632.57 | 2,964,982.94 | 1,529,946.62 | 453,575.17 | 1,916,965.55 | 12,915,916.58 | 71% | 75% |
| AMORTIZATION | | 129,627.63 | 1,880,869.14 | 403,520.85 | 54,475.74 | 81,212.67 | 2,549,706.03 | 74% | 75% |
| INTEREST CHARGES | | 962.00 | - | - | 32,792.67 | 50,860.14 | 84,614.81 | 83% | 75% |
| TOTAL EXPENSES | 2,374,813.73 | 41,496,974.35 | 6,779,638.14 | 3,321,624.22 | 1,825,402.75 | 2,580,556.99 | 58,379,010.18 | 74% | 76% |
| | | | | | | | | | |
| POSITIVE/-NEGATIVE VARIANCE TO DATE | 265,051.90 | 591,812.12 | (675,387.19) | (530,700.25) | (23,054.63) | 823,723.74 | 451,445.69 | | |

B. ANALYSIS OF REVENUE/ EXPENSES BY ENVELOPE

1. Instruction

- A positive variance within the Instruction envelope occurs primarily because of the timing of certain grants results in higher revenues than budgeted; on the expense side, a positive variance occurs because during the 1st quarter, hiring continues to occur to fill all the required positions and benefit costs are lower towards the end of the calendar year because maximums on certain benefits premiums are reached.
- Instructional Resource Fees are collected at the schools and a process is in place for monthly submission by the schools to include in the quarterly reports.
- Analysis of collection of Instructional Resources Fees (current year) as at May 31, 2014 is as follows:

| Invoiced | Collected | Waived |
|-----------|-------------------|----------------|
| \$295,965 | \$251,518 (85.0%) | \$3,175 (1.0%) |

• Note: Resource fees for 2013-14 have remained the same as 2012-13, which had been reduced by 50% from the 2011-12 rates. In the previous year, collections of Resource Fees were 80.1% at May 31, 2013.

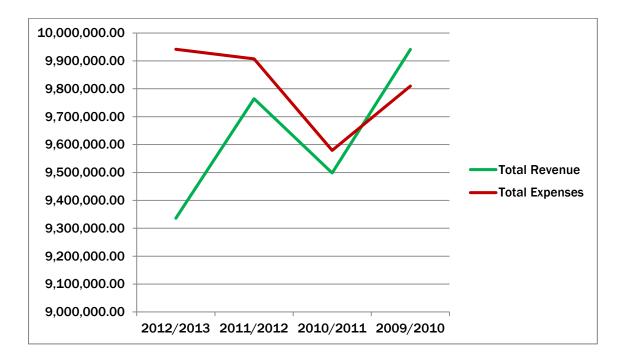
Overall parent fee collections have improved.

| Gold | en Hills School Div | ision No.75 | | | |
|--|---------------------|---------------------------------------|---------------------------------------|----------|-------------|
| Statement of Rev | enue and Expenses | s - Comparison | to Budget | | |
| | Operations and M | - | to Budget | | 1 |
| | - | | | | |
| Perioc | l - September 2013 | 8 - May 2014 | | | |
| Revenues | Total Budget | YTD Actuals | Budget | % Budget | Management |
| | Yr 2013/2014 | Yr 2013/2014 | Remaining | Used | Benchmark % |
| Alberta Education | 5,895,692.00 | 4,340,745.93 | 1,554,946.07 | 74% | 75% |
| Other Revenues | 573,972.00 | | , , | | |
| Amortization | 2,140,052.00 | , , , , , , , , , , , , , , , , , , , | , | | |
| Total Revenues | 8,609,716.00 | | · · · · · · · · · · · · · · · · · · · | | |
| EXPENSES | | | | | |
| Non-Certificated Salaries and Benefits | 2,346,073.00 | 1,933,786.06 | 412,286.94 | 82% | 75% |
| Sub-Total | 2,346,073.00 | 1,933,786.06 | 412,286.94 | 82% | 75% |
| Supplies and Services | 3,756,171.00 | 2,964,982.94 | 791,188.06 | 79% | 75% |
| Amortization | 2,507,472.00 | 1,880,869.14 | 626,602.86 | 75% | 75% |
| Total Expenses | 8,609,716.00 | 6,779,638.14 | 1,830,077.86 | 79% | 75% |
| POSITIVE/(NEGATIVE) VARIANCE | | -675,387.19 | | | |
| YTD Actuals breakdown | YTD @ May 31, 2014 | | | | |
| NON-CERTIFICATED SALARIES & WAGES | 1,540,529.21 | | | | |
| NON-CERTIFICATED BENEFITS | 393,256.85 | | | | |
| TOTAL LABOUR EXPENSE | 1,933,786.06 | | | | |
| SERVICE, CONTRACTS AND SUPPLIES | 2,964,982.94 | | | | |
| INTEREST CHARGES | - | | | | |
| AMORTIZATION | 1,880,869.14 | | | | |
| TOTAL SERVICE & SUPPLIES | 4,845,852.08 | | | | |
| TOTAL EXPENSES | 6,779,638.14 | | | | |

2. Plant Operations and Maintenance (POM)

A negative variance of approximately -**\$675 K** is the result of lower than anticipated other revenues and higher than anticipated supply costs. For example: **1**) revenues from facility rentals are lower than budget due to termination and/or renegotiated leases, **2**) on the expense side, utilities and snow removal were significantly higher than anticipated as a result of colder temperatures and increased snowfall, and **3**) the decanting costs at Trochu Valley School and the building upgrades to the leased property at Prairie Christian Academy are being amortized over the life of the lease which will add approximately **\$215** K in amortization expense to Plant Operations, all of which is unsupported.

The graph below depicts how revenue has decreased (\$700K) over the last five years while expenses have increased (\$100K). Overall we are underfunded in this envelope. As a result we continue to incur deficits on a regular basis.



We anticipate the deficit in POM to be close to \$600K at year end as a result of reduced funding and escalating expenses (utilities, diesel, decanting and relocation).

3. Transportation

| Golden | Hills School Div | ision No.75 | | | | | | | |
|--|------------------|--------------|---------------------|---------------------------|-------------|--|--|--|--|
| Statement of Revenue | e and Expense | s - Compari | son to Bud | get | | | | | |
| | Transportatio | on | | | | | | | |
| Period - Sep | tember 1, 2013 | - May 31, 2 | 014 | - | | | | | |
| Total 2013-14 YTD Budget % Budget | | | | | | | | | |
| Revenues | Budget | Actuals | Remaining | Used | Benchmark % | | | | |
| Alberta Education | 3,951,722 | 2,777,982 | 1,173,740 | 70% | 75% | | | | |
| Other Revenues | 10,000 | 12,942 | -2,942 | 129% | 100% | | | | |
| Amortization | 0 | 0 | 0 | | | | | | |
| Total Revenues | 3,961,722 | 2,790,924 | 1,170,798 | 70% | 75% | | | | |
| EXPENSES | | | | | | | | | |
| Non-Certificated Salaries and Benefits | 1,766,443 | 1,388,157 | 378,286 | 79% | 80% | | | | |
| Sub-Total | 1,766,443 | 1,388,157 | 378,286 | 79% | 80% | | | | |
| Services and Supplies | 1,619,279 | 1,529,947 | 89,332 | 94% | 86% | | | | |
| Amortization | 576,000 | 403,521 | 172,479 | 70% | 75% | | | | |
| Total Expenses | 3,961,722 | 3,321,624 | 640,098 | 84% | 83% | | | | |
| POSITIVE/(NEGATIVE) VARIANCE | 0.00 | -530,700.25 | | | | | | | |
| | | | | | | | | | |
| Variances in Services and Supplies | Budget | Actual | % of Budget Used | Management Benchmark % | | | | | |
| Contracted Bus Services | 700,146.00 | 644,205.94 | 92% | 90% | | | | | |
| Fuel | 470,000.00 | 518,297.64 | 110% | 85% | | | | | |
| Other supplies | 449,133.00 | 367,443.42 | 82% | 80% | | | | | |
| Total | 1,619,279.00 | 1,529,947.00 | 94% | 86% | | | | | |

- a. For the third quarter, a negative YTD variance of -\$531 K is attributed to the following:
 - There is higher than anticipated fuel cost (budget \$1.15/L vs. \$1.20 -1.40/L) due to colder weather for both the 1st, 2nd and 3rd quarters as well as to the overall market price of diesel (Avg. YTD cost/ litre of diesel fuel=\$1.34 /L). Along with the cold weather, bad roads has added to the overall cost of fuel as well as increased maintenance costs.
 - More miles for **field trips** in which \$0.85/km is recoverable for the bus rental plus approx. \$0.20/km for bus labour vs. \$1.93 which is the actual average total \$cost/km. Therefore, there is a subsidy of approx. \$0.88 per km for field trips.
 - Transportation expends its budget over a **10 month period** vs. a **12** month period. Both salaries and supplies expenses are higher for **10** months than the projected July and August expenditures while revenues are recorded over a **12** month period.
- **b**. No transportation fees were charged nor will be charged in fiscal 2013-14, as was the case in 2012-13.

Golden Hills is opting not to shift the financial shortfalls to parents. It is anticipated there will be a deficit in transportation due to reduced funding and escalating diesel prices.

4. Board and System Administration

A break-even year for Board and System Administration is expected for the year end.

System administration is close to target with only a small negative variance of **-\$23K** showing for the third quarter. This is not enveloped funding, rather systems are permitted to spend to a maximum of 3.6% of their expenditures, where the total net enrolment of students is over 6,000. Amounts spent over the limit may be subject to claw back. In effect, the formula has a built in mechanism for reducing Board and System Administration when overall expenses decrease. As system expenditures decrease, the formula for Board and System Administration automatically decrease. Historically, this envelope is under 3.6%.

a. Below is a summary of the revenues and expenses associated with the **Board of Trustees**:

| | SUMMARY STA | TEMEN | T OF REVENUE | S ANL | EXPENSES | | | | |
|--------------------|----------------|---------|----------------|-------|-----------------|----|-----------|-------------|--|
| | BOARD OF TRU | STEES | | | | | | | |
| | BUDGET vs. ACT | TUAL | | | | | | | |
| | FOR THE PERIO | O OF SE | PTEMBER 1, 201 | | | | | | |
| | | | ANNUAL | | YTD | В | JDGET | % | |
| Expense | | | BUDGET | | ACTUALS | | MAINING | BUDGET USED | |
| Budgeted Revenu | ies | | 204,200.00 | | 204,200.00 | | - | 100% | |
| TOTAL REVENUES | | \$ | 204,200.00 | \$ | 204,200.00 | \$ | - | 100% | |
| Trustee Earnings | and Benefits | | 100,500.00 | | 85,679.73 | | 14,820.27 | 85% | |
| Trustee Travel & S | Supplies | | 103,700.00 | | 55,422.56 | | 48,277.44 | 53% | |
| TOTAL EXPENSES | | \$ | 204,200.00 | \$ | 141,102.29 | \$ | 63,097.71 | 69% | |

• To date, Board expenses are within the projected expenditure amount.

5. External Services

For the third quarter, External Services has a positive variance of **+\$820K**. However, this is due to timing issues for expenses which include: **1**) transfer payments, **2**) commissions and **3**) facility rentals. As a result, these expenses will not be included until the **4**th Quarter.

External Services includes International Services, joint use agreements and external contract service agreements. Also included in external services are revenues and expenses from Flood Recovery program, with year to date amounts of \$63K and \$60K respectively.

Included within this period is the recognition of \$2,005,746 of ISS tuition fee revenues (originally recorded as Deferred Revenue at prior year end). ISS Revenues are received in unequal amounts throughout the year, much of it in the first few months. As a result, this revenue is pro-rated to each quarter based on an estimation of related expenses

(35/30/25/10), while expenses are recognized when they occur. A break-even for

External Services is anticipated for year-end.

QUARTERLY SUMMARY

Golden Hills is continuing to manage expenses despite the decrease in funding (over \$2M) and escalating expenses (diesel, utilities, decanting and relocation costs that are all unfunded)

Overall, GHSD appears to be on track and is aligned with meeting the Board's November 30, 2013 approved and submitted budget (\$1.6 deficit). A deficit budget means we are planning on using reserves.



ADMINISTRATIVE PROCEDURE 413 ADMINISTRATION OF MULTIPLE SCHOOL COMMUNITY SITES

"Inspiring confident, connected, caring citizens of the world"

June 24, 2014

Background

Administrative Procedure 413 - Administration of Multiple School Community Sites was developed by Human Resources in response to the need to recognize the additional administrative responsibilities for principals and associate principals assigned to multiple school community sites. On November 27, 2013, during teacher bargaining, the teachers and the school division agreed that the school division would create an Administrative Procedure that would provide additional recognition for administrators responsible for more than one school site. The total cost of the administrative procedure is just under \$20,000 per year and provides recognition for five principals and three associate principals.

The procedure will provide Administration with a guideline for the provision of the additional recognition.

Recommendation:

That the Board of Trustees receives Administrative Procedure 413 - Administration of Multiple School Community Sites as information and for the record.

Bevan Daverne Superintendent

ale Misking

Wes Miskiman Associate Superintendent

Administration of Multiple School Community Sites

Background

In recognition of the additional administrative responsibilities for principals and associate principals assigned to multiple school community sites, the Board of Trustees provides additional administrative allowances as outlined below, in addition to the benefits provided in the Collective Agreement - Article 4 – Additional Allowances.

Procedures

- A school community site is defined as a standalone school serving the educational needs in a different and/or unique community of students and parents with a designated school parent council. For the purposes of this AP, all Hutterite schools in Golden Hills School Division will be considered together as one additional school community site. Outreach and Store Front Schools are not considered as additional school community sites.
- In addition to the provisions provided in the Collective Agreement Article 4

 Additional Allowances, a principal assigned to more than one school community site will receive an additional annual administrative allowance, in recognition of the additional school community(ies), as per Schedule D.
- 3. Payment of these additional administrative allowances shall commence the later of either September 1, 2013 or the effective date of appointment and shall continue for as long as the administrator is responsible for more than one school community site.
- 4. A principal who is employed on a part-time basis for the full school year or a portion thereof shall be paid that fraction of the annual additional administrative allowance which corresponds to the fraction of time employed.
- 5. Dependent upon the day to day administrative responsibilities, the associate principal who is employed on a part-time basis for the full school year or a portion thereof may be paid that fraction of half of the annual additional principal administrative allowance which corresponds to the fraction of time employed.



ADMINISTRATIVE PROCEDURE 414 LEAD TEACHER

"Inspiring confident, connected, caring citizens of the world"

June 24, 2014

Background

Administrative Procedure 414 – Lead Teacher was developed by Human Resources in response to the need to articulate the historical and current practice of recognizing additional administrative responsibilities assigned to teachers as a "lead teacher", in those sites where a principal has multi-school responsibilities. On November 27, 2013, during teacher bargaining, the teachers and the school division agreed that the school division would create an Administrative Procedure which articulates the historical and current practice of recognizing additional administrative responsibilities assigned to teacher". There is no new cost to the school division with the implementation of this administrative procedure as it has been current practice for the past number of years.

The procedure will provide Administration with a written guideline for the provision of the additional recognition.

Recommendation:

That the Board of Trustees receives Administrative Procedure 414 – *Lead Teacher* as information and for the record.

Bevan Daverne Superintendent

Ulleel Misk -

Wes Miskiman Associate Superintendent

Lead Teacher

Background

In recognition of additional administrative responsibilities assigned to teachers as a "Lead Teacher", in those sites where a principal has multi-school responsibilities, the Board of Trustees provides an additional allowance as outlined below, in addition to the benefits provided in the Collective Agreement - Article 4.2.2.

Procedures

- 1. A "Lead Teacher" is defined as a teacher who has been assigned limited administrative responsibilities by the employer in those sites where a principal has multi-school responsibilities. The teacher shall not be subject to the provisions of Article 4.1, but shall be paid an additional allowance equivalent to the additional allowance provisions provided in Article 4.7 of the Collective Agreement.
- 2. The "Lead Teacher" Allowance does not apply to one-room, one-teacher or Hutterite Schools. The additional allowances for these teachers are addressed in Article 4.7 of the Collective Agreement.
- 3. The Superintendent or designate will appoint teachers on an annual basis for a one-year term as a "Lead Teacher". The appointment will be confirmed in writing prior to the start of the respective school year.
- 4. Payment of these additional allowances shall commence the later of either September 1, 2013 or the effective date of the appointment.
- 5. A "Lead Teacher" who is employed on a part-time basis for the full school year or a portion thereof shall be paid that fraction of the annual additional allowance which corresponds to the fraction of time employed.