



AGENDA

Golden Hills School Division No. 75

Vision: *Inspiring confident, connected, caring citizens of the world*

Mission: *Engaging all learners in achieving their highest levels of academic and personal competence within a caring, innovative environment.*

REGULAR BOARD MEETING

Tuesday, December 16, 2014

Start time 9:30 AM

Boardroom of the Golden Hills School Division No. 75

AGENDA

1. **Attendance**
2. **Call to Order**
3. **In Camera**
4. **Approval Of Agenda**
5. **Welcome Public, Vision and Mission Statements**
6. **Presentation of Minutes**
 - 6.1 **Regular Meeting of the Board of Trustees (2014/11/25)**
7. **REPORTS**
 - 7.1. **Chair's Report**
 - 7.2. **Board Committees**
 - 7.3. **Board Representatives to External Organizations**
 - 7.4. **Administration Reports**
8. **NEW BUSINESS**
 - 8.1. **Action Items**
 - 8.1.1. **Alberta School Councils' Association Membership**
 - 8.2. **Information Items**
 - 8.2.1. **Enrolment Monitoring Report (October 2014)**

B. Daverne

T. Sabir

- 8.2.2. **Class Size Report**
- 8.2.3. **Technology Services Plan**
- 8.2.4. **School Summaries Monitoring Report**
- 8.2.5. **Boundary Review of Policy/Procedures**

K. Jordan
K. Jordan
T. Sabir
B. Daverne

9. **ADJOURNMENT**

Draft



MINUTES

Golden Hills School Division No. 75

Regular Meeting of the Board of Trustees

Meeting Type : REGULAR BOARD MEETING

Date : Tuesday, November 25, 2014

Start time : 9:30 AM

Location : Boardroom of the Golden Hills School Division No. 75

Minutes

Attendance

Present were:

a) Chair

- David Price

b) Vice-Chair

- Larry Tucker

c) Trustee

- Barry Kletke
- Alan Larsen
- Joyce Bazant

d) Superintendent of Schools

- Bevan Daverne

e) Associate Superintendent

- Kandace Jordan
- Wes Miskiman

f) Secretary/Treasurer

- Tahra Sabir

g) Reporting Secretary

- Kristy Polet

h) Absent

- Sherri Neilsen

Call to Order

Chair Price called the meeting to order at 9:35 a.m.

In Camera

Resolution #BD20141125.1001

MOVED by Trustee Tucker that the Board go in-camera at 9:36 a.m. to discuss issues.

Carried

Resolution #BD20141125.1002

MOVED by Trustee Tucker that the Board rises from in-camera at 10:55 a.m.

Carried

BREAK

Recessed at 10:56 a.m.

Reconvene at 11:10 a.m.

Approval Of Agenda

Resolution #BD20141125.1003

MOVED by Trustee Kletke that the Board of Trustees approve the agenda with an amendment to move 8.1.1 Audited Financial Statements for the year ending August 31, 2014 to 6.2 due to Auditors attendance at Golden Hills School Division Office. Also to add 3 motions under the Action Items list that were approved during the In-Camera session.

Carried

Presentation of Minutes

Resolution #BD20141125.1004

MOVED by Trustee Bazant that the Board of Trustees approve the minutes of October 21, 2014 Regular meeting as presented.

Carried

Audited Financial Statements for the year ending August 31, 2014

(Action Items)

Collins Barrow, Auditors, were in attendance to present the Audited Financial Statements for the year ending August 31, 2014 and to answer Trustee questions.

Resolution #BD20141125.1005

MOVED by Trustee Kletke that the Board of Trustees approves the Audited Financial Statements for the year ending August 31, 2014 for submission to Alberta Education by November 30, 2014 subject to the Board being advised of any minor adjustments which may be necessary before the budget is submitted to Alberta Education November 30, 2014.

Carried

Chair's Report
(REPORTS)

Chair Price reported on the following items:

- The Strengthening ASBA's Provincial Task Force Meeting with the ASBA Board of Directors, the subsequent Board of Directors presentation to the general assembly at the Fall General Meeting and the principles supporting this initiative. There will be a survey to follow.
- Discussed the ASBA Fall General Meeting that was held in Edmonton, November 16 - 18, 2014.
- Discussed School Boundary Policy and the potential future planning.
- Transportation Crisis Meeting organized by Buffalo Trails School Division on November 16, 2014 in Edmonton. Discussion was based around addressing the crisis in rural student transportation; funding formula needs to be improved as all boards reported significant deficits in their transportation envelopes.
- Discussed meeting with Mr. Bruce Rowe, MLA Olds-Didsbury-Three Hills constituency on the matter of the need for improved approach to the funding of school construction: inflating costs between date of approval and completion of construction, greater flexibility needed to attract and engage general contractors who have not considered school construction projects.

BREAK

Recessed at 12:05 p.m.

Reconvene at 12:46 p.m.

Board Committees
(REPORTS)

Nothing to report on at this time.

**Board
Representatives to
External
Organizations**
(REPORTS)

Trustee Tucker reported on the following items discussed at the ASBA Zone 5 Meeting held November 7, 2014:

- Discussed Strategic direction for Zone 5 for 2014-2017.
- The ASBA membership fee formula will be staying the same.
- Discussed the new Hiring committee for the ASBA Executive Director.

**Administration
Reports**
(REPORTS)

Associate Superintendent Miskiman presented information on the following topics:

- Human Resource update
- C2 Committee meeting on Nov. 19, 2014. Discussed Golden Hills School Division Teacher support and how items at Collaborative and PD Days are based around supporting Teachers in our schools.
- CUPE Agreement has been finalized.

Associate Superintendent Jordan presented information on the following topics:

- Discussed the positive feed back in and around the schools from the teachers.
- Collaborative days are being well received and appreciated.
- Discussed the positive feed back for the change in the new school calendar.
- Discussed ISS (International Student Services)

Secretary-Treasurer Sabir presented information on the following topics:

- Transportation Department - discussed the challenges.
- Discussed the move in date/s for students into the Trochu Valley school.

Superintendent Daverne presented information on the following topics:

- Discussed scheduling school tours for the Trustees.
- Golden Hills School Division Christmas concert list will be provided to the Trustees.
- Events - Discussed the school production "New Blood" by Strathmore High School drama class. The script was locally written and produced by Deanne Bertsch.

In Camera

Resolution #BD20141125.1006

MOVED by Trustee Kletke that the Board of Trustees approves the compensation grid as per Schedule B effective September 1, 2014.

Carried

Resolution #BD20141125.1007

MOVED by Trustee Kletke that the Board approve the Collective Agreement between Golden Hills School Division No. 75 and CUPE Local 2347 for the period September 1, 2014 to August 31, 2017 as presented.

Carried

Resolution #BD20141125.1008

MOVED by Trustee Tucker that the Board of Trustees approves Trustee Bazant to Represent Golden Hills School Division No. 75 on the Agricultural Society Board and the RREC (Regional Recreational Enhancement Committee).

Carried

Secretary-Treasurer Sabir presented information on the fall update to the 2014-2015

**Final Budget
Submission
2014-2015**
(Action Items)

Budget.

Resolution #BD20141125.1009

MOVED by Trustee Bazant that the Board of Trustees approves the Budget 2014-15 for submission to Alberta Education by November 30, 2014 as required subject to the Board being advised of any minor adjustments which may be necessary before the budget is submitted to Alberta Education November 30, 2014.

Carried

**Three Year
Education Plan and
AERR**
(Action Items)

Superintendent Daverne presented information of the Three Year Education Plan and Annual Education Results Report.

Resolution #BD20141125.1010

MOVED by Trustee Tucker that the Board of Trustees approves the combined Three Year Education Plan 2014-2017 and Annual Education Results Report 2013-2014 for submission to Alberta Education November 30, 2014.

Carried

**Field Studies
Excursion (Prairie
Christian Academy)**
(Action Items)

Resolution #BD20141125.1011

MOVED by Trustee Kletke that the Board of Trustees approves the proposed high school field studies/excursion for Prairie Christian Academy to Bogota, Colombia from February 7, 2015 to February 18, 2015 subject to advisory notices from Foreign Affairs and International Trade Canada website http://www.voyage.gc.ca/countries_pays/updates_mise-a-jour-eng.asp such that if a travel warning is issued prior to the trip and not rescinded before the departure date, the trip will be cancelled and parents must be advised that this will be the case.

Carried

**Field Studies
Excursion
(Drumheller Valley
Secondary School)**
(Action Items)

Resolution #BD20141125.1012

MOVED by Trustee Larsen that the Board of Trustees approves the proposed high school field studies/excursion for Drumheller Valley Secondary School to New York from March 21, 2016 to March 30, 2016 subject to advisory notices from Foreign Affairs and International Trade Canada website http://www.voyage.gc.ca/countries_pays/updates_mise-a-jour-eng.asp such that if a travel warning is issued prior to the trip and not rescinded before the departure date, the trip will be cancelled and parents must be advised that this will be the case.

Carried

**Field Studies
Excursion
Information
(Strathmore High
School)**
(Information Items)

Strathmore High School requests permission, in accordance with Administrative Procedure 260 and Board Policy 2, for a high school field trip to Smith Falls, Ontario from April 23, 2015 to April 28, 2015 and that the Board of Trustees receives this as information.

**Monthly Enrolment
Monitoring Report
(September 2014)**
(Information Items)

Secretary-Treasurer Sabir presented information on the monthly enrolment report.

ADJOURNMENT

Resolution #BD20141125.1013

MOVED by Trustee Larsen that the meeting adjourn at 2:41 p.m.

Carried

Chair

Secretary-Treasurer

Draft



ALBERTA SCHOOL COUNCILS' ASSOCIATION

"Inspiring confident, connected, caring citizens of the world"

December 16, 2014

Background:

The ASCA is committed to the vision of **"an effective school council in every Alberta school"**, the Alberta School Councils' Association encourages parental engagement in education at the local (school), regional (school board) and provincial (ASCA Board of Directors) levels, primarily through the vehicle of school council.

ASCA provides resources and support to further this vision in a variety of ways, promoting positive relationships between parents, teachers, principals, central office personnel and school trustees. Supporting effective school council practices and demonstrating how parental engagement can enhance school improvement strategies, and ultimately student success, is the underpinning of all ASCA efforts.

1. The Association hosts the following meetings, events and support each year:

- Please see attached ASCA Letter

2. What would be the cost of the membership?

*Sponsoring of ASCA Membership for 34 schools within Golden Hills School Division
Membership Year: July 1, 2014 – June 30, 2015

Basic Annual Fee breakdown

34(schools) x \$50.00(unit price)

Total Membership Fee = \$1,700.00

Recommendation:

That the Board of Trustees discusses district support for the membership of all GHSD School Councils in ASCA.

A handwritten signature in blue ink, appearing to read "Bevan Daverne".

Bevan Daverne
Superintendent



June 27, 2014

Dear Superintendent:

I am touching base regarding the benefits of district sponsored membership with Alberta School Councils' Association (ASCA), and encourage you to sponsor membership for the school councils within your district.

ASCA offers resources, supports and services to increase the effectiveness of school councils in Alberta. An effective school council works with their board to enhance and further common goals.

District sponsorship provides workshops, training and consultation services at no charge to all school councils in the district. The district office also receives information sessions, staff assistance and presentations regarding school council establishment and effectiveness.

	Workshops	Webinars	Consultation	Website	Events	Resources	News	Advocacy	Collaboration
District Office	✓		✓		✓	✓	✓		✓
District School Groups	✓	✓	✓	✓		✓	✓		✓
District School Councils	✓	✓	✓	✓	✓	✓	✓	✓	✓

If you have any questions or would like to discuss the services accessed by the school councils in your district during the past year, please contact me. I look forward to working with you to support your district school council and parent engagement strategies.

Sincerely,



Michele Mulder
Executive Director

Benefits for School Boards with ASCA District Membership

- ✓ ASCA provides ongoing training and supports that **enable parents to build respectful, appropriate relationships in schools**. Benefit to the school staff is the parent focus on student performance and achievement which leads to collaboration and **productive outcomes**.
- ✓ School boards are assured that all school councils within their district/division have access to an **established set of resources and supports**, with training workshops delivered on-site at the councils' convenience, and included in the cost of membership.
- ✓ ASCA sessions contain **consistent** messages to promote parents working with the school board in a collaborative manner, and **supporting the goals established by the board** related to school improvement and student achievement.
- ✓ Specific **sessions and services** are available to the school division that sponsors district-wide membership on behalf of all of their school councils, including:
 - School council establishment services (for schools where no school council currently exists);
 - School-based administrators presentations on parental engagement practices and school council effectiveness;
 - Council of School Councils (COSC) establishment and supports;
 - School board presentations promoting best practices for working with school councils.
- ✓ Opportunity for district school council **parents to attend** the ASCA conference and Annual General Meeting at a **reduced rate**. Trustees and superintendents of sponsoring boards also receive the discounted rate for conferences and the Annual General Meeting.
- ✓ Provision of **factual information** on provincial curriculum, programs, and initiatives through emails, bulletins and website. Specific informational research can be provided to members by request.
- ✓ **New** for the 2014-2015 school year is a presentation focused on the elements of **Inspiring Education** for COSCs, school councils or school community groups.
- ✓ ASCA is **recognized by Alberta Education** and other education organizations as the association bringing the provincial parent perspective on education issues to government and others. School councils can support their school board's advocacy efforts through ASCA's issue resolution policy process.



**Alberta
School Councils' Association**

www.albertaschoolcouncils.ca
parents@albertaschoolcouncils.ca

1200 - 9925 - 109 Street Edmonton AB T5K 2J8 Phone 780-454-9867 or 1-800-661-3470 Fax 780-455-0167



ENROLMENT BACKGROUNDER

"Inspiring confident, connected, caring citizens of the world"

December 16, 2014

Background:

The Board of Trustees regularly monitors enrolment and notes trends over time. Funding is primarily enrolment-driven and monitoring and projecting enrolment trends informs the board's budgeting processes.

As per the attached monitoring report, information is provided on November 30, 2014 enrolment of provincially funded students, Siksika funded students and International funded students.

Alberta Education calculates funding for Kindergarten to Grade 9 based on the full-time equivalent student count as of September 30, 2013. High school funding is based on the Credit Enrolment Units earned per student.

Recommendation:

That the Board of Trustees receives the Enrolment Monitoring Report for information and for the record.

A handwritten signature in blue ink, appearing to read "Bevan Daverne".

Bevan Daverne
Superintendent

A handwritten signature in blue ink, appearing to read "Tahra Sabir".

Tahra Sabir
Secretary-Treasurer

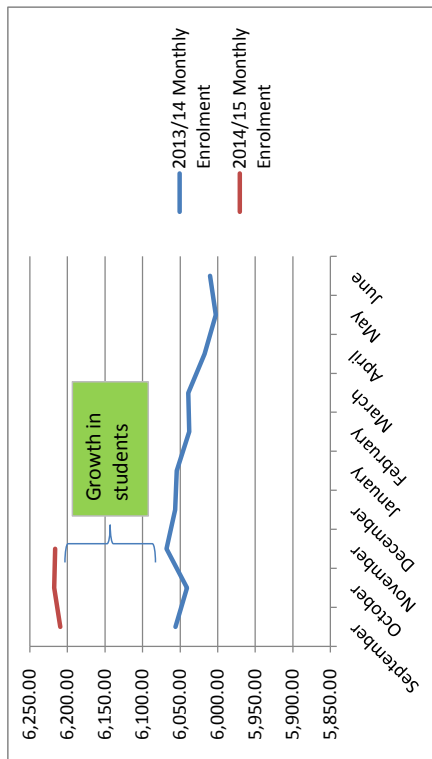
Golden Hills School Division No. 75 Enrolment

Summary of Totals - Year to Year Comparison

October 31, 2014 & November 30, 2014

Funded Total Enrolment	30-Nov-14 Enrolment	31-Oct-14 Enrolment	Difference	% Change
Provincially Funded Students	5,921.50	5,922.50	-1.00	-0.02%
Siksika Students	153.00	153.00	0.00	0.0%
International Students	142.00	142.00	0.00	0.0%
Total	6,216.50	6,217.50	-1.00	0.0%

Last Year Monthly Enrolment & Comparison to November 2014



Grade Figure Analysis Comparison of Sept 2014 and Sept 2013

Provincially Funded	30-Sep-14	30-Sep-13	Difference	% Change
Kindergarten	234.00	216.00	18.00	8.3%
Grades 1-3	1,426.00	1,385.00	41.00	3.0%
Grades 4-6	1,414.00	1,361.00	53.00	3.9%
Grades 7-9	1,347.00	1,311.00	36.00	2.7%
Grades 10-12	1,493.00	1,483.00	10.00	0.7%
Total	5,914.00	5,756.00	158.00	2.7%

Schools - Month to Month Comparison

Configuration	SCHOOL	November 30, 2014 Provincially Funded	October 31, 2014 Provincially Funded	Difference	% Change
K-6, 10-12	Acme School	188.00	187.50	0.50	0.3%
K-6	Brentwood Elementary School	354.00	351.50	2.50	0.7%
K-9	Carbon School	84.00	85.00	-1.00	-1.2%
K-6	Carseland School	60.50	60.50	0.00	0.0%
K-8	Central Bow Valley School	21.50	22.50	-1.00	-4.4%
7-9	Crowther Memorial Jr. High School	539.00	542.00	-3.00	-0.6%
K-9	Dr. Elliott Community School	175.50	177.50	-2.00	-1.1%
7-12	Drumheller Valley Secondary School	381.00	380.00	1.00	0.3%
K-6	Greentree School	421.50	418.00	3.50	0.8%
K-6	Hussar School	45.00	45.00	0.00	0.0%
K-12	Prairie Christian Academy School	236.50	241.50	-5.00	-2.1%
K-6	Rockyford School	40.50	40.50	0.00	0.0%
K-12	Standard School	218.00	215.50	2.50	1.2%
10-12	Strathmore High School	627.00	629.00	-2.00	-0.3%
K-12	Three Hills School	445.00	442.50	2.50	0.6%
K-9	Trinity Christian Academy	132.00	129.00	3.00	2.3%
K-12	Trochu Valley School	322.50	322.50	0.00	0.0%
K-6	Westmount School	447.00	447.00	0.00	0.0%
K-6	Wheatland Elementary School	369.00	370.50	-1.50	-0.4%
Totals		5,107.50	5,107.50	0.00	0.0%
Configuration	SCHOOL	Provincially Funded	Provincially Funded	Difference	% Change
7-9	Anchors II Outreach	10.00	10.00	0.00	0.0%
7-12	Drumheller Outreach	23.00	23.00	0.00	0.0%
1-12	Golden Hills Learning Academy	98.00	98.00	0.00	0.0%
1-12	NorthStar Academy	287.00	287.00	0.00	0.0%
7-12	Strathmore StoreFront	38.00	38.00	0.00	0.0%
10-12	Trochu Valley Outreach	12.00	12.00	0.00	0.0%
Totals		468.00	468.00	0.00	0.0%
Configuration	COLONY SCHOOLS	Provincially Funded	Provincially Funded	Difference	% Change
K-9	Colonies	346.00	347.00	-1.00	-0.3%



CLASS SIZE INITIATIVE

"Inspiring confident, connected, caring citizens of the world"

December 16, 2014

Background:

The Class Size Initiative was implemented during the 2004-2005 school term and the associated extra funding has been much appreciated by teachers, students and parents. The original goal of the funding was to achieve the following averages by the fall of the 2006-2007 school term:

K - 3:	17 students
4 - 6:	23 students
7 - 9:	25 students
10 -12:	27 students

Class Size funding is for grades K-3 and 10-12. Grades 4-9 only receive the base instruction funding and do not receive any class size funding. Guidelines are not expected to be met in each and every classroom and class composition is one of the factors considered when principals make decisions. Local decision-making allows the needed flexibility to organize classes in ways that best meet learning needs of students.

Alberta Education reporting requirements have changed. Class size results are reported in the Annual Education Results Report (AERR) rather than directly to the ministry.

As will be noted from the chart below, Golden Hills School Division has met all the guidelines except at the Kindergarten to Grade 3 level which is somewhat higher. The Grade 10-12 is significantly lower than the recommended level as schools try to provide a wide range of course options for their students. Each school principal makes decisions about how to best allocate their resources to serve students. For further information reference can be made at:

<http://education.alberta.ca/departments/ipr/classsize.aspx>

Golden Hills School Division Results 2014-2015			
Grade	Target	Range	Actual Average
K - 3	17	4.0-37.0	20.1
4 - 6	23	5.0-31.0	21.2
7 - 9	25	8.0-58.0	23.0
10-12	27	1.0-52.0	19.8

Recommendation:

That the Board of Trustees receives as information and for the record.

A handwritten signature in blue ink, appearing to read "Bevan Daverne", positioned above a horizontal line.

Bevan Daverne
Superintendent

A handwritten signature in blue ink, appearing to read "Dr. Kandace Jordan", positioned above a horizontal line.

Dr. Kandace Jordan
Associate Superintendent of Schools



Technology Services

"Inspiring confident, connected, caring citizens of the world"

December 16, 2014

Background:

Golden Hills School Division has made a priority of enhancing technology in our schools. Significant progress has been made over the last number of years and we are much closer to meeting our goals of anywhere, anytime, anyplace access that allows teachers and students to meet Information Communication Technology outcomes and engage students in rich real-world learning experiences. In addition, noteworthy efficiencies have been achieved in terms of system administration.

Recommendation:

That the Board of Trustees receives the Technology Services Report for information and for the record.

A handwritten signature in blue ink, appearing to read "Bevan Daverne".

Bevan Daverne
Superintendent

A handwritten signature in black ink, appearing to read "Dr. Kandace Jordan".

Dr. Kandace Jordan
Associate Superintendent of Schools



TECHNOLOGY SERVICES MONITORING REPORT

Presented to the Board of Trustees by Kandace Jordan

Associate Superintendent of Schools

Resource Person: Todd Kennedy

December 16, 2014

Overview

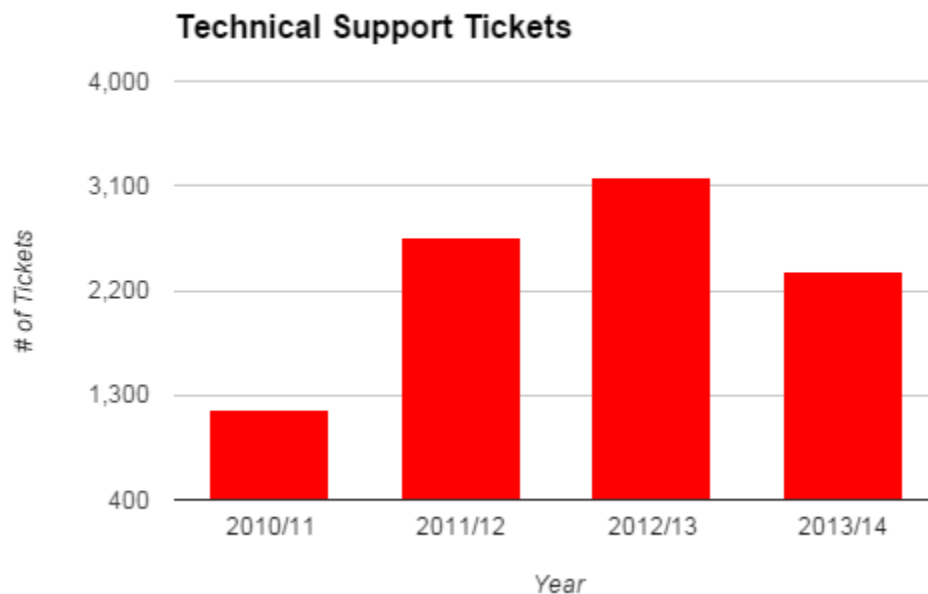
Technology Services has three main functions:

1. **Maintain infrastructure.** We manage and modify the infrastructure such as servers, switches, cabling, battery backups, telephones, video conferencing, Internet, and wireless networks. Services that work behind the scenes to allow us to deliver technology into the hands of teachers.
2. **Support Technology.** Our team maintains and fixes all computers, mobile devices, printers, and technology that our staff and students use on a daily basis. This involves technicians visiting schools and classrooms every day as students and teachers use virtually every piece of computer equipment that we own almost every day.
3. **Staff Training.** Our team works with teachers and school staff in all locations every day to train them on how to use technology like Moodle, Google Docs, iPads, web-based tools, ActivBoards, ActivExpressions. Instructional Coaches additionally spend significant time supporting teachers in using technology as a learning tool.

Help Desk Ticketing

Our online help desk ticketing software continues to be used by staff and students. There was a decrease in the number of tickets from 2012/13 to 2013/14. It appears that most of this is due to our staff being visible in schools and many items are discussed in person and are not ticketed and tracked.

The chart below illustrates the number of tickets that have been opened with our department on an annual basis, and the current year-to-date requests:



Staffing

Our team initiated a new training program utilizing a software license from Skillsets Online. This project allowed for each team member to participate in personal training on a wide range of topics including Windows, Networking, and SQL experience.

Aside from the everyday work assignments, some new technologies and support mechanisms have been added to team workload:

- IP security cameras, door locks and management systems
- iPad deployment strategy
- NComputing as a virtual desktop strategy - NComputing is a company that makes a small device that attaches to a monitor and provides a virtual desktop environment. It links to a server instead of using a desktop computer. This gives students full access to a Windows computer at a fraction of the cost.

Inventory

Our computer inventory increased somewhat this past year but overall the biggest growth has been in ChromeBooks and iPads, with approximately 400 devices added in 2013-2014 bringing our inventory to about 4,200 computers including Netbooks, Notebooks, workstations, and over 400 Apple iPad tablets. For comparison sake, this inventory was approximately 1,500 computers in May 2011.

These are computers that Golden Hills owns and manages. On any given day there are hundreds of additional computers, smartphones, tablets, and other devices that are brought into schools and used by students on our wireless networks.

Bandwidth

Internet/Winter Olympics

Our bandwidth requirement from our schools continues to increase. This is due in part to the number of devices that students bring into our buildings, and increased use by students and teachers within the classroom.

In 2012-2013 our bandwidth usage was at approximately 60 Mb/s, and for 2013-2014 that bandwidth is at 158 Mb/s - we've increased by 2.63 times. During the Winter Olympics we increased our bandwidth temporarily and during Canada's hockey games and curling matches, our bandwidth used a sustained 220 Mb/s. Every classroom that wanted to participate and watch the Olympics could and experienced no issues.

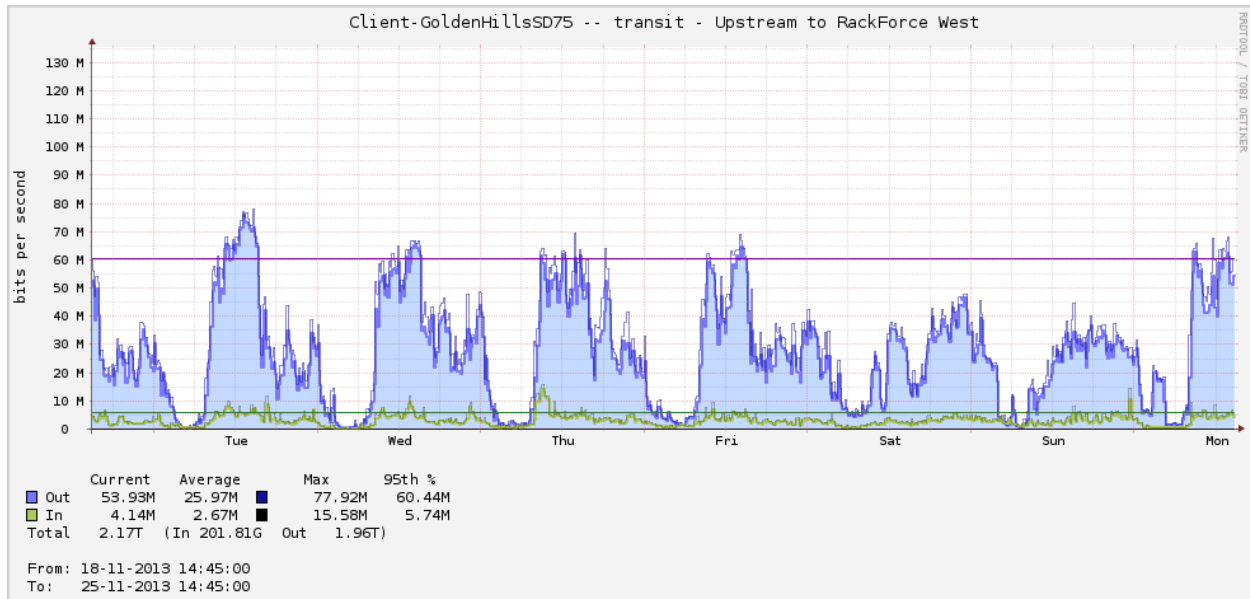
There are two sets of charts below. The first is "Transit" which is basic Internet traffic. The second set are "Peering" which is primarily YouTube, Google and other large scale Internet services.

Our "Peering" traffic is also up substantially from an average of 51 Mb/s to 72 Mb/s.

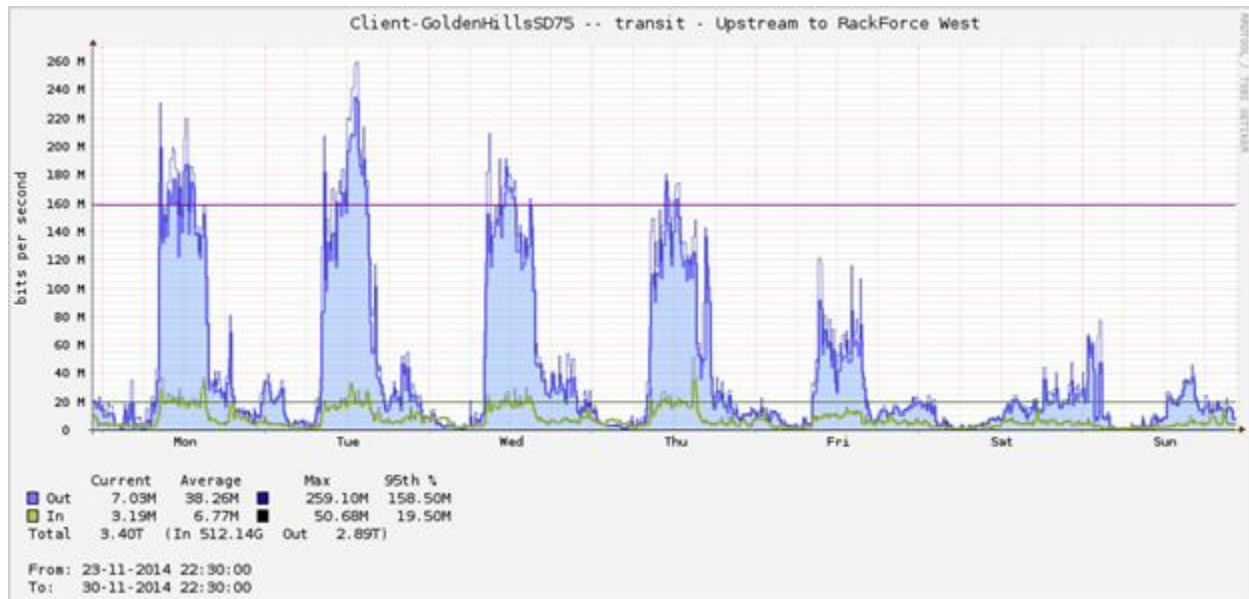
We very closely monitor our bandwidth usage and respond as necessary with increased bandwidth to meet demand. However the response also results in additional costs. Last year we were paying on average \$700 per month for our Internet traffic and this year we are at \$2,300 per month. Annually this is an increase of \$19,200 per year.

Transit - Basic Internet

Last Year (Nov 2013) ~ 60 Mb/s

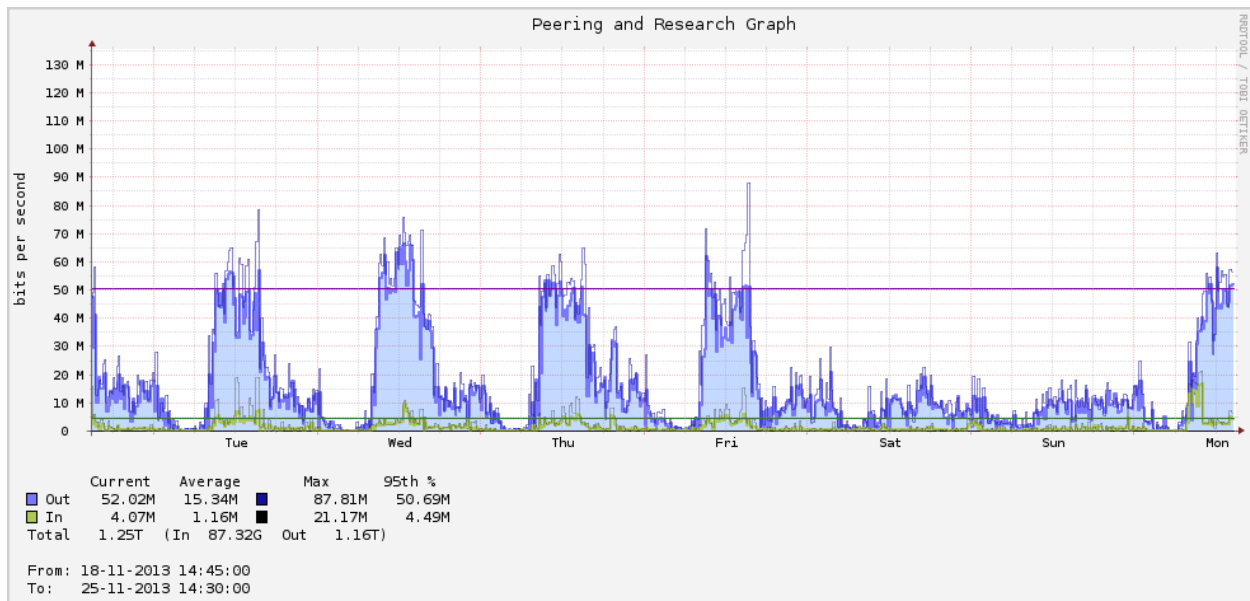


This year (Nov 2014) ~ 158 Mb/s

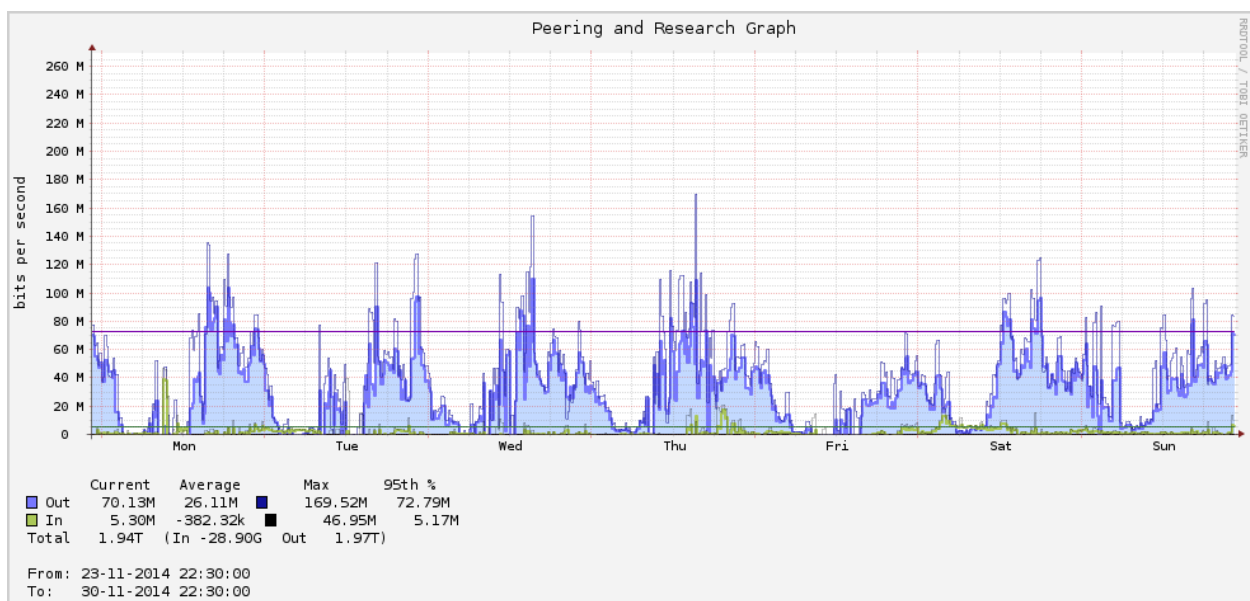


Peering Chart - YouTube, Google Docs

Last Year (Nov 2013) ~ 51 Mb/s



This Year (Nov 2014) ~ 72 Mb/s



Infrastructure

We continue to make many changes and improvements to our server infrastructure. As of February 2013 with the exception of our financial server, all other services were been virtualized into the VMWare platform. This has provided incredible speed, efficiency, and stability to all services. In addition we added a Nimble storage array as the backbone storage to our server farm, and this has been an extraordinary system and rock solid in performance. This combination of VMWare servers and the Nimble array has set us up to support an incredible range of future services and provides a solid foundation for future expansion.

As an example, each of our servers exists as a virtual server on at least two physical servers. This means that at any given time if one server fails the second one automatically takes over, and there is no loss of service to our schools even during upgrades.

In addition, we have added a real-time disaster recovery (DR) system in a remote physical location. What this gives us is all services and data in a completely different town, so that if anything happens to our main data centre in Strathmore, we can be up and running within a few minutes through the secondary location. All data is synchronized between the two sites on a daily basis, with some critical services happening every 15 minutes. We are one of the first school jurisdictions to provide this level of service to our staff and students.

Student Information Systems - SIS (SchoolLogic, StudentsAchieve, PASI)

Last year we were very excited and pleased to see our student information system packages come under one umbrella company - SRB, and our hope was that service would improve. Unfortunately this did not come about as we expected. Service from SRB has continued to slow down, become even less responsive and the system has struggled to meet our needs.

We are the PASI test site for SRB, and we have been working with them for almost two years to become PASI-ready. However when testing did finally begin in August 2014 it failed and SRB went back to the drawing board. To date we are still not able to do live testing for PASI compatibility, but have set a goal of being live by September 2015. We have initiated an SIS review committee to determine our future plans for Golden Hills Student Information Systems.

Netbooks

We are looking at a new evergreen plan to replace as many Netbooks possible during the early part of 2015. We have been testing various types' of netbooks, including ChromeBooks, in a number of our schools.

iPads

iPads continue to be a strong choice in a number of our schools in all sorts of roles. We are finding them challenging as a multiple user device, but teachers who use them are finding great success. We expect the number of iPads to increase substantially during 2014/2015, perhaps as much as triple in inventory.

VoIP

SIP trunking vs. Primary Rate Interface (PRI)

During 2012/13 we initiated a pilot test using a new service called SIP Trunking over SuperNet. This is meant as a technology to replace traditional telephone lines, that is the phone lines that all of our schools use to communicate between other schools and parents and our communities. The pilot was wildly successful and provided some excellent efficiencies so we have decided to change all voice lines to this technology in September 2014 with an expectation of seeing a savings of over \$40,000 per year.

RICOH

2013/14 was the second full year of jurisdiction-wide implementation of the RICOH print device contract. Overall schools are making good use of these products and we are seeing improvement to the stability. There were some challenges as we worked with our schools in creating the best fit for each program, but it appears that most of the challenges have been met with success.

Early 2014/15 is showing even more improved stability and value in this project.

Wireless

The Golden Hills wireless network use continues to grow and see improvements. We continually monitor each access point and add resources to our schools. During 2013/14 we saw an average of 1,900 devices on our wireless networks at any given time. Our goal is to provide easy, open, and fast access to wireless Internet in all of our schools, and we continue to lead the province in making this service available to our students.

Technology for Learning Initiative

(included in System Enhancement report for Instructional Coach focus; included in this report for technology focus)

Golden Hills School Division continues to encourage and support system wide improvement that embraces powerful learning design, global citizenship, strategic instruction and student engagement. We continue to build capacity in both teachers and students by providing access to technology in a supportive and collaborative environment. The continued success of the Assistive Technology Lending Library allows students and teachers to have access to Notebooks, Netbooks, Chromebooks, iPads, iPods and text speech software (WordQ/SpeakQ) and provides support for inclusive education.

Instructional Coaches provided support in the following areas:

- ActivInspire – Activiboards and flipchart building
- Assistive technologies
- Blogs
- CORE (Collaborative Online Resources)
- Digital Citizenship
- Digital Creation tools
- Digital Storytelling
- Google Campus (Google Mail & Google Docs)
- iPads – Apps
- Mahara – Online portfolio
- Moodle – Online Learning Management System
- Social Media (Twitter, Facebook)
- Streaming Media (Youtube, TeacherTube,)
- Student Response Systems (ActiVotes, Online)
- Web 2/3.0 Tools (Glogster, Prezi, Padlet, etc.)
- Website building (for both students and teachers)

Summary and Implications

Our overall infrastructure accessibility and stability has continued to improve. During 2014/15 we will be focusing on a technology evergreen plan to meet the future needs of our schools and students while finding a way to embrace the growth of BYOD. Our staffing levels continue to be challenged, and we will be looking to expand as the needs of our schools increase.

Recommendation: That the Board of Trustees receives the Technology Report for information and for the record.



SCHOOL SUMMARIES MONITORING REPORT

"Inspiring confident, connected, caring citizens of the world"

December 16, 2014

Background:

Annually administration reviews schools and provides information to assist the board in decisions related to the annual budget and capital planning. The School Summaries Report summarizes key information for each school and the jurisdiction including enrolment trends, facilities information and budget data.

The information informs the allocation of resources to support the vision (*Inspiring confident, connected, caring citizens of the world*) and mission (*Engaging all learners in achieving their highest levels of academic and personal competence within a caring, innovative environment*).

Recommendation:

It is recommended that the Board of Trustees receives and reviews the School Summaries Report as information.

A handwritten signature in blue ink, appearing to read "Bevan Daverne".

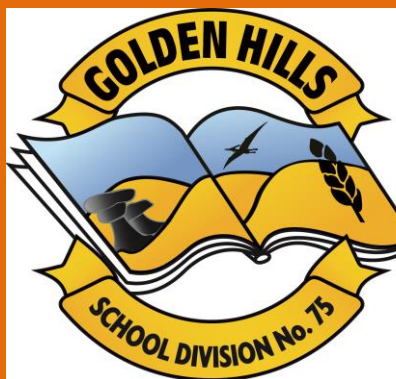
Bevan Daverne
Superintendent

A handwritten signature in blue ink, appearing to read "Tahra Sabir".

Tahra Sabir
Secretary-Treasurer

SCHOOL SUMMARIES REPORT 2014

Golden Hills School Division No. 75



VISION AND MISSION

Inspiring confident, connected, caring
citizens of the world.

Engaging all learners in achieving their
highest levels of academic and
personal competence within a caring,
innovative environment.

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- Changes in School Structures and Configurations Page 28

SUMMARY OF SCHOOLS

- General Information re: School Summary Sheets Page 29-30

Each School Sheet contains the following information: Pages 31-55

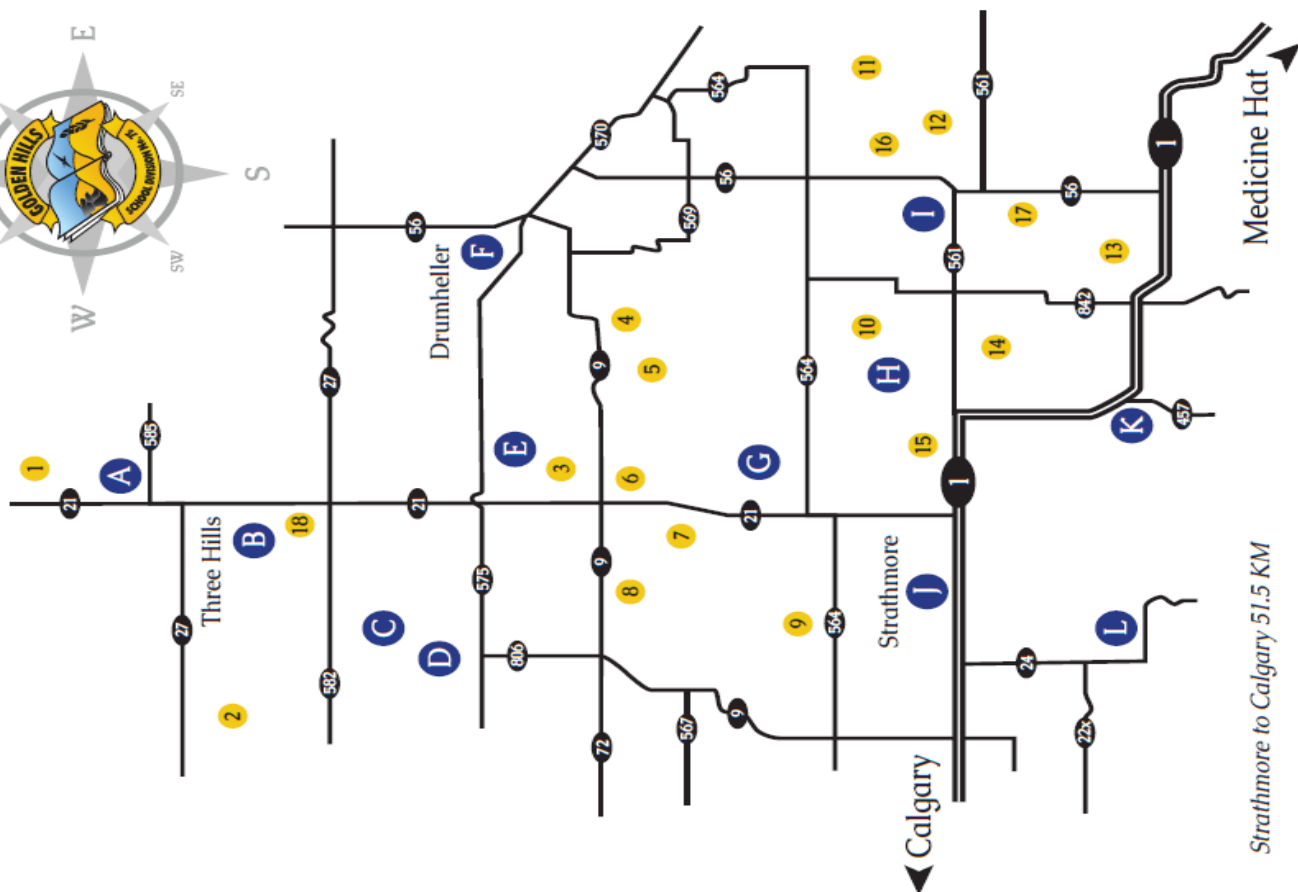
- Enrolment Trends
- School Facility Information
- Budget Information

JURISDICTION INFORMATION

Demographics

- General Student Population Information Page 56
- Gap analysis on Enrolment between Grade 1 and Grade 12 Pages 57-63
- Utilities - Average Cost Per Student and Area Page 64
- Major Ticket Items Identified in Facility Condition Report Pages 65-68
(prepared by Alberta Infrastructure)

Map Legend



Map Legend

- | | |
|----------|--|
| A | Trochu
Trochu Outreach
Trochu Valley |
| B | Three Hills
Prairie Christian Academy
Three Hills |
| C | Linden - Dr. Elliot |
| D | Acme |
| E | Carbon |
| F | Drumheller
Drumheller Outreach
Drumheller Valley Secondary
Greentree |
| G | Rockyford |
| H | Standard |
| I | Hussar |
| J | Strathmore
Brentwood
Crowther Memorial JR High
Golden Hills Learning Academy
Strathmore High
Strathmore Storefront
Westmount
Wheatland |
| K | Gleichen - Central Bow Valley |
| L | Carseland |

Hutterite Colony Schools

- 1 Huxley
- 2 Valley View
- 3 Britestone
- 4 Rosebud Creek
- 5 Sayre
- 6 Rosebud River
- 7 Hines
- 8 New Springvale
- 9 Mountainview
- 10 Poplar Row
- 11 Crawling Valley
- 12 Rising Sun
- 13 Towers
- 14 Twins Creeks
- 15 Glenrose
- 16 Wintering Hills
- 17 Green Acres
- 18 Three Hills

Changes in School Structures and Configurations

Introduction	Date Started
Christ the Redeemer Catholic Schools	September 2001
International Student Services	September 2001
Prairie Christian Academy	September 2004
Northstar Academy	September 2007
Trinity Christian Academy	September 2008

Transfer	Date Occurred
Hussar grades 9-12 transferred to Standard	September 2009
Central Bow Valley grades 9-12 transferred to Standard	September 2009
Hussar grades 7 and 8 transferred to Standard	September 2010
Rockyford grade 9 transferred to Standard	September 2010
Rockyford grades 7 and 8 transferred to Standard	September 2011
Carbon grades 10-12 transferred to Acme	September 2012

General Information on School Summary Sheet

Golden Hills operates within a system that allows some level of site based decision making.

Budget allocations are based on per pupil and contingency (varies annually).

On the summary sheets by school, under allocation of operating expenses the following costs are not included:

1. Pooled – schools are not responsible for all costs associated with operations, some expenditures are more effectively made through centralized pooled costs. Examples include, Inclusive Education, Technology Services, Professional Development and Curriculum Implementation;
2. Plant Operations and Maintenance;
3. Transportation Routes, and
4. System Administration and Governance.

Definitions

5 Year Deferred Maintenance – is a 5 year cycle cost determined through a process that involves an Alberta Infrastructure independent consultant visiting schools with maintenance department staff to determine what building components need to be replaced. This is different from routine maintenance which deals with repairs only of building components. These are two different approaches to facility management.

Budget Operating Expenses – Budget amounts are as of September 30, 2014.

Combined Utilization Rate – Alberta Education calculates utilization based on footprint and student count, not classroom space. When a school reaches 85% capacity it is considered full under Alberta Education standards. The information provided in this report is based on 13/14 enrolment.

Infrastructure Maintenance and Renewal (IMR) – funding is for upgrading or replacing building components to meet regulatory requirements for health and safety, extend the life and quality of school facilities, meet requirements of educational programs and students with special needs, and improve energy efficiency to achieve cost savings. IMR funding is determined using student enrolment (50 [per cent]), age of building (24 per cent), area of building (21 per cent), geographic location (3 per cent), and other factors (2 percent).

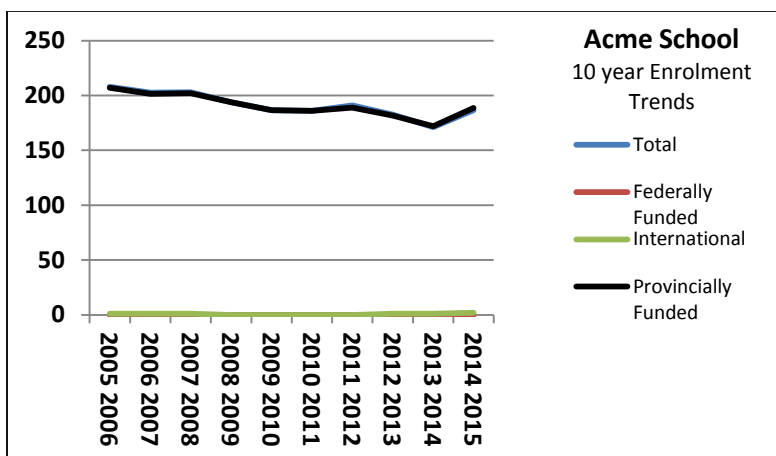
Projected Enrolment – is reported based on information from Baragar Software which does not include local assumptions. It is based on statistical data from Revenue Canada, Alberta Birth Registry, Census Canada, our own student information system and historical participation rates between school districts.

Please note there are no new local developments taken into consideration when projecting the enrolment number.

Utilities – Electrical, gas, water and sewage charges for building usage – it does not take into consideration whether the school is 30% full or 90% full. Provincial funding is received on a per pupil basis. As a result, schools with low utilization often create challenges in allocating resources for utility costs. Low utilities should not be confused with an efficient building in excellent shape. Building design and other factors such as shared space agreement can also contribute to differences in utility costs.



Summary Sheet (K-6 & 10-12)



Demographics

Student Count as at Sept 30, 2014

Provincially Funded	Federally Funded	International	Total FTE	10 year Enrolment Projection (Baragar)
186.5	0	2	188.5	Stable enrolment

School Facility

Year Built	1957
Net Student Capacity	280
Combined Total Students Utilization Rate	63%
Total M ²	2,854.7 m ²
5 Year Deferred Maintenance based on latest Facility Condition Report- Jan 2009	\$916,481
9 year IMR Expenditure Completed (gym lighting replacement)	\$304,120
3 Year Average IMR	Per Student 13/14 \$82.32
\$14,241	Per M ² \$4.99
Total 13/14 Utilities	Per Student 13/14 \$316.01
\$54,669	Per M ² \$19.15



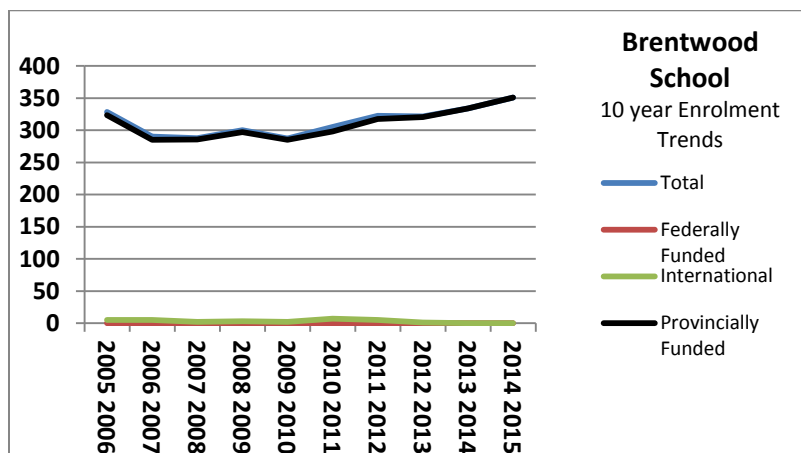
Budgeted Operating Expenses – 2014-2015

			%
Allocation (includes prior year carry-over)		\$1,454,944	
Staffing	Certificated	\$1,154,690	80%
	Non-Certificated	\$128,840	9%
Supplies & Services		\$171,414	12%



Brentwood Elementary School

Summary Sheet (K-6)



Demographics

Student Count as at Sept 30, 2014

Provincially Funded	Federally Funded	International	Total FTE	10 year Enrolment Projection (Baragar)
351	0	0	351	Stable enrolment

School Facility

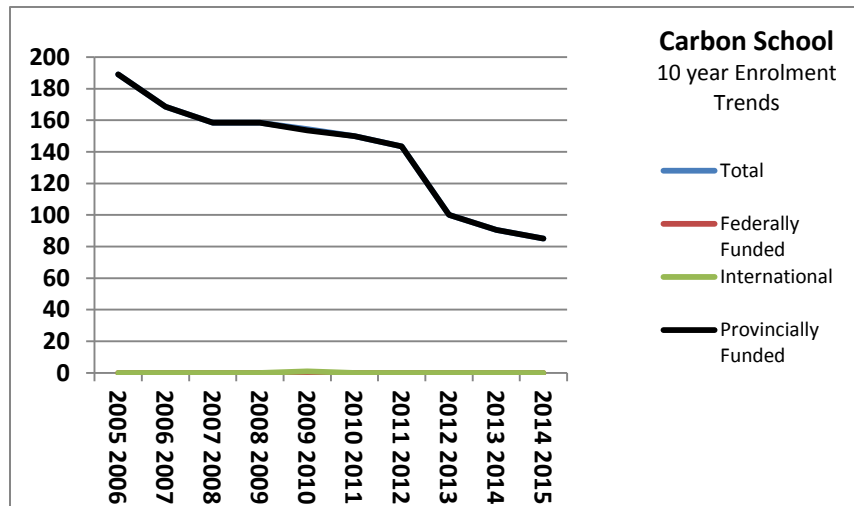
Year Built	1979
Net Student Capacity	458
Combined Total Students Utilization Rate	81%
Total M ²	3,851.1 m ²
5 Year Deferred Maintenance based on latest Facility Condition Report- Sept 2008	\$1,121,164
9 year IMR Expenditure Completed (site improvements for safety and aesthetics (canopy & landscaping))	\$805,311
3 Year Average IMR	Per Student 13/14
\$97,028	Per M ²
Total 13/14 Utilities	Per Student 13/14
\$56,508	Per M ²



Budgeted Operating Expenses – 2014-2015			%
Allocation (includes prior year carry-over)		\$2,455,160	
Staffing	Certificated	\$2,070,243	84%
	Non-Certificated	\$140,212	5%
Supplies & Services		\$244,705	10%



Summary Sheet (K-9)



2012
Grades 10-12
transferred to Acme

Demographics

Student Count as at Sept 30, 2014

Provincially Funded	Federally Funded	International	Total FTE	10 year Enrolment Projection (Baragar)
85	0	0	85	Declining enrolment

School Facility

Year Built (modernized 1988)	1953
Net Student Capacity	204
Combined Total Students Utilization Rate	49%
Total M ²	2,326.1 m ²
5 Year Deferred Maintenance based on latest Facility Condition Report- Nov 2007	\$1,180,717
9 year IMR Expenditure Completed (gathering area)	\$386,387
3 Year Average IMR	Per Student 13/14
\$16,997	Per M ²
Total 13/14 Utilities	Per Student 13/14
\$40,737	Per M ²

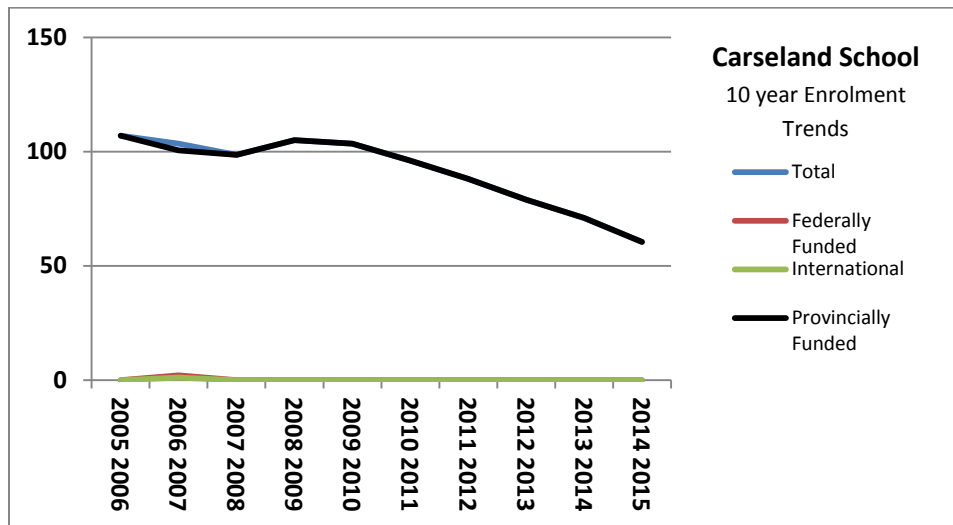


Budgeted Operating Expenses – 2014-2015

			%
Allocation (includes prior year carry-over)		\$744,544	
Staffing	Certificated	\$658,713	88%
	Non-Certificated	\$54,863	7%
Supplies & Services		\$30,968	4%



Summary Sheet (K-6)



Demographics				
Student Count as at Sept 30, 2014				
Provincially Funded	Federally Funded	International	Total FTE	10 year Enrolment Projection (Baragar)
60.5	0	0	60.5	20% Increase

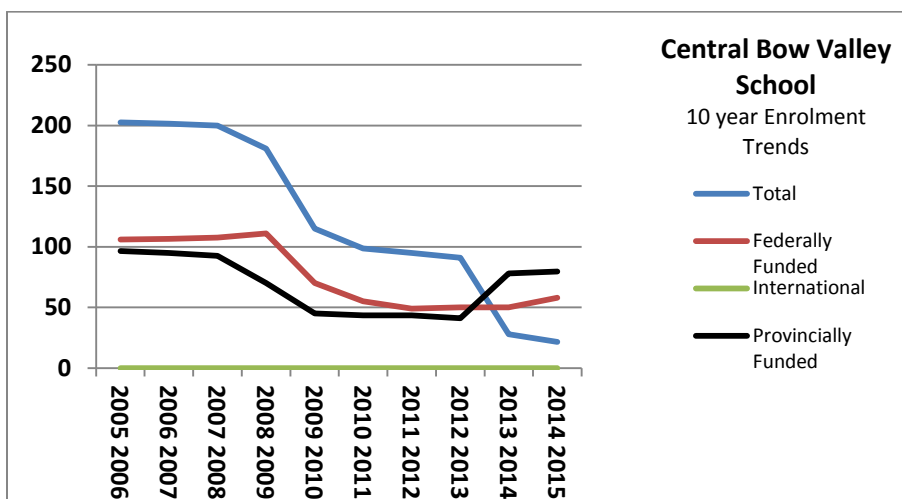
School Facility		
Year Built		1963 (modernized 1991)
Net Student Capacity		298
Combined Total Students Utilization Rate		28%
Total M ²		2,498.9 m ²
5 Year Deferred Maintenance based on latest Facility Condition Report- Nov 2011		\$275,738
9 year IMR Expenditure Completed		\$280,195
3 Year Average IMR	Per Student 13/14	\$40.40
	Per M ²	\$1.34
Total 13/14 Utilities	Per Student 13/14	\$536.86
	Per M ²	\$17.83



Budgeted Operating Expenses – 2014-2015			%
Allocation (includes prior year carry-over)		\$620,260	
Staffing	Certificated	\$550,450	98%
	Non-Certificated	\$39,725	6%
Supplies & Services		\$30,085	5%



Summary Sheet (K-8)



Sept 2009
Grades 9-12 transferred
to Standard

Demographics

Student Count as at Sept 30, 2014

Provincially Funded	Federally Funded	International	Total FTE	10 year Enrolment Projection (Baragar)
21.5	58	0	79.5	Stable enrolment

School Facility

Year Built	1951
Net Student Capacity	278
Combined Total Students Utilization Rate	33%
Total M ²	2,840.4 m ²
5 Year Deferred Maintenance based on latest Facility Condition Report- June 2009	Will be replaced by new East Wheatland School
9 year IMR Expenditure Completed (emergency roofing repairs)	\$238,411
3 Year Average IMR	Per Student 13/14
\$19,567	Per M ²
Total 13/14 Utilities	Per Student 13/14
\$27,838	Per M ²



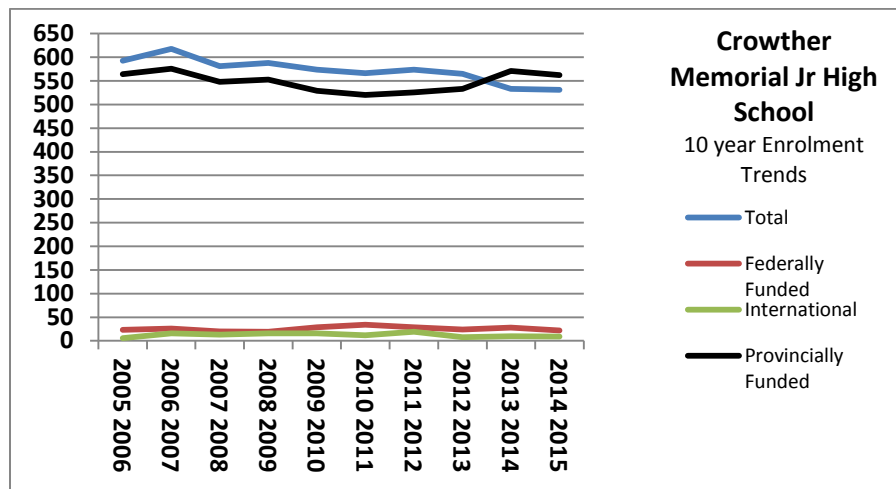
Budgeted Operating Expenses – 2014-2015

			%
Allocation (includes prior year carry-over)		\$655,016	
Staffing	Certificated	\$505,290	77%
	Non-Certificated	\$71,884	11%
Supplies & Services		\$77,842	12%

CROWTHER MEMORIAL JUNIOR HIGH SCHOOL



Summary Sheet (7-9)



Demographics

Student Count as at Sept 30, 2014

Provincially Funded	Federally Funded	International	Total FTE	10 year Enrolment Projection (Baragar)
531	22	9	562	10% Increase

School Facility

Year Built	1985
Net Student Capacity	670
Combined Total Students Utilization Rate	93%
Total M ²	6,177.3 m ²
5 Year Deferred Maintenance based on latest Facility Condition Report- Sept 2008	\$691,654
9 year IMR Expenditure Completed (basketball backstops operator replacement (6))	\$647,504
3 Year Average IMR	Per Student 13/14
\$42,182	Per M ²
Total 13/14 Utilities	Per Student 13/14
\$120,362	Per M ²

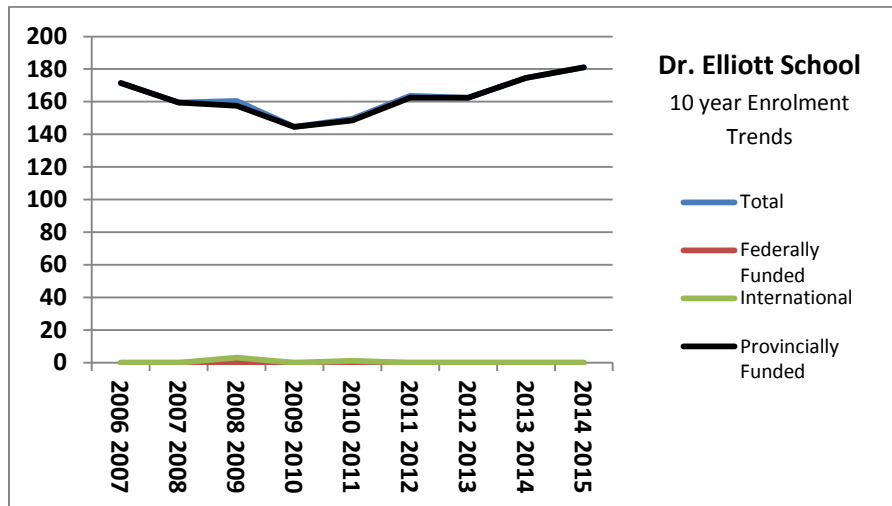


Budgeted Operating Expenses – 2014-2015

			%
Allocation (includes prior year carry-over)		\$3,409,713	
Staffing	Certificated	\$3,151,870	92%
	Non-Certificated	\$138,140	4%
Supplies & Services		\$119,703	4%



Summary Sheet (K-9)



Demographics				
Student Count as at Sept 30, 2014				
Provincially Funded	Federally Funded	International	Total FTE	10 year Enrolment Projection (Baragar)
181	0	0	181	5% Increase

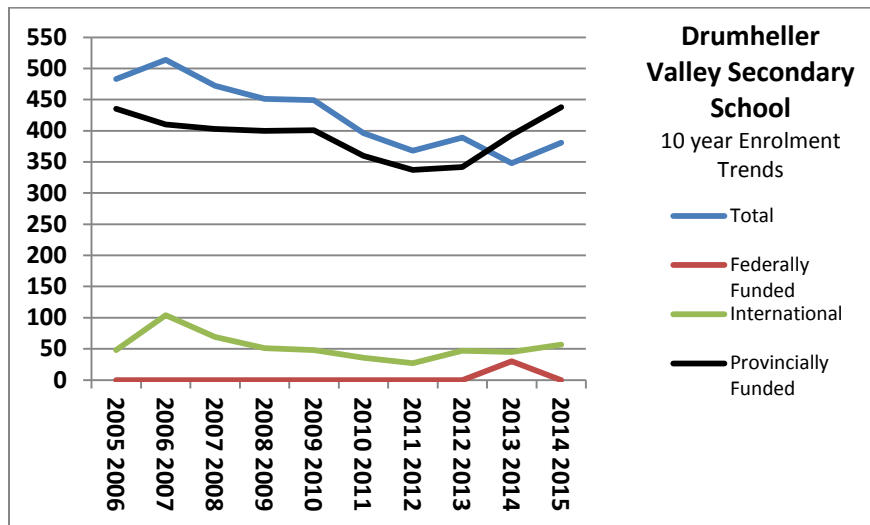
School Facility		
Year Built		1957
Net Student Capacity		260
Combined Total Students Utilization Rate		75%
Total M ²		2,753.01 m ²
5 Year Deferred Maintenance based on latest Facility Condition Report- Nov 2010		\$2,325,376
9 year IMR Expenditure Completed (student gathering area)		\$1,002,123
3 Year Average IMR \$33,877	Per Student 13/14	\$207.20
	Per M ²	\$12.31
Total 13/14 Utilities \$67,532	Per Student 13/14	\$357.32
	Per M ²	\$24.53



Budgeted Operating Expenses – 2014-2015			%
Allocation (includes prior year carry-over)		\$1,147,338	
Staffing	Certificated	\$959,141	84%
	Non-Certificated	\$70,447	6%
Supplies & Services		\$117,750	10%



Summary Sheet (7-12)



Demographics

Student Count as at Sept 30, 2014

Provincially Funded	Federally Funded	International	Total	10 year Enrolment Projection (Baragar)
381	0	57	438	10% Increase

School Facility

Year Built	1961 (modernized 2010)	
Net Student Capacity	908	
Combined Total Students Utilization Rate	45%	
Total M ²	8,830 m ²	
5 Year Deferred Maintenance based on latest Facility Condition Report- Modernized 2010	Modernized	
9 year IMR Expenditure Completed (student parking lot, HVAC and exterior painting)	\$349,498	
3 Year Average IMR \$52,007	Per Student 13/14	\$141.32
	Per M ²	\$5.89
Total 14/15 Utilities \$186,194	Per Student 13/14	\$524.49
	Per M ²	\$21.09



Budgeted Operating Expenses – 2014-2015

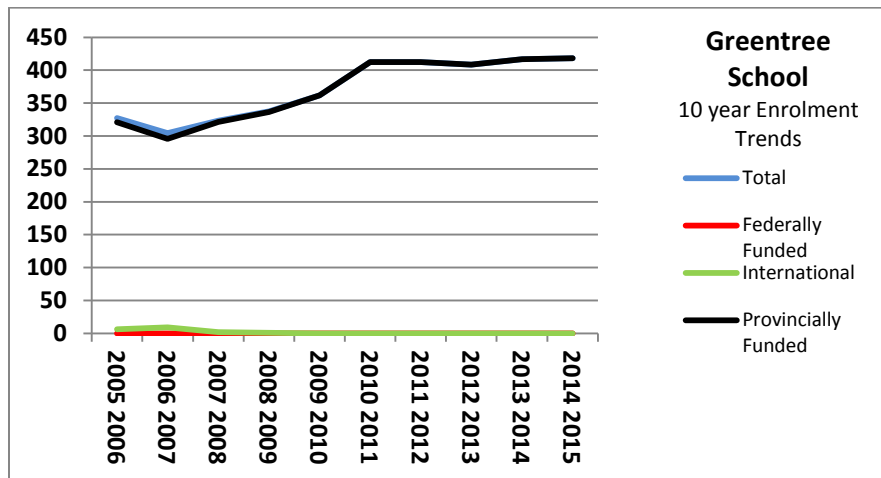
Budgeted Operating Expenses – 2014-2015			%
Allocation (includes prior year carry-over)		\$2,724,534	
Staffing	Certificated	\$2,129,183	78%
	Non-Certificated	\$150,065	6%
Supplies & Services		\$445,287	16%



*Planting the Seeds
for Life*

GREENTREE SCHOOL
Golden Hills School Division No. 75

Summary Sheet (K-6)



Demographics				
Student Count as at Sept 30, 2014				
Provincially Funded	Federally Funded	International	Total FTE	10 year Enrolment Projection (Baragar)
418	0	0	418	10% Increase

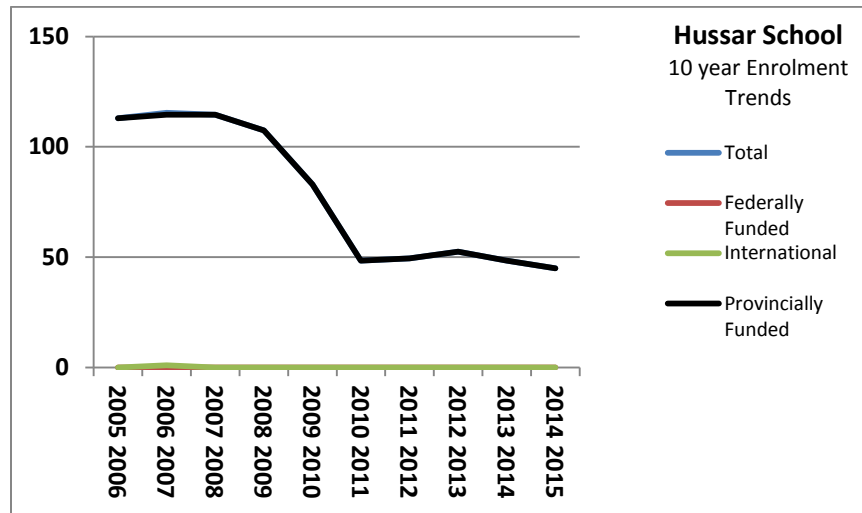
School Facility		
Year Built		1966
Net Student Capacity		552
Combined Total Students Utilization Rate		84%
Total M ²		4,346.8 m ²
5 Year Deferred Maintenance based on latest Facility Condition Report- Sept 2008		\$3,995,548
9 year IMR Expenditure Completed (classrooms remodelling, ECS flooring – library, washroom upgrade, Library barrier free lift, paving and concrete work)		\$436,921
3 Year Average IMR \$72,475	Per Student 13/14	\$164.34
	Per M ²	\$16.67
Total 13/14 Utilities \$67,166	Per Student 13/14	\$152.30
	Per M ²	\$15.45



Budgeted Operating Expenses – 2014-2015			%
Allocation (includes prior year carry-over)		\$2,716,451	
Staffing	Certificated	\$2,511,350	93%
	Non-Certificated	\$116,403	4%
Supplies & Services		\$88,698	3%



Summary Sheet (K-6)



Sept 2009
Grades 9-12
transferred to Standard
Sept 2010
Grades 7-8 transferred
to Standard

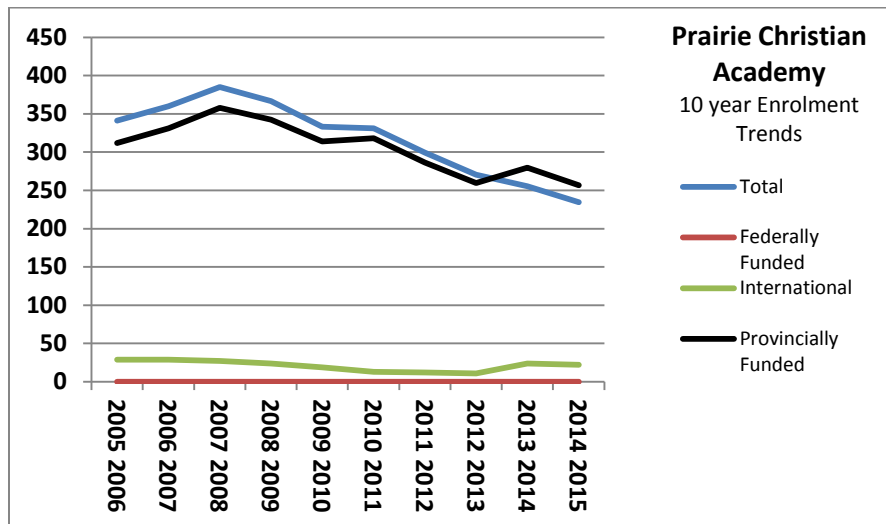
Demographics				
Student Count as at Sept 30, 2014				
Provincially Funded	Federally Funded	International	Total FTE	10 year Enrolment Projection (Baragar)
45	0	0	45	Declining enrolment

School Facility		
Year Built		1949 (partial modernization in 1988)
Net Student Capacity		180
Combined Total Students Utilization Rate		30%
Total M ²		2,044.8 m ²
5 Year Deferred Maintenance based on latest Facility Condition Report- Nov 2007		Will be replaced by new East Wheatland School
9 year IMR Expenditure Completed (emergency roofing)		\$282,861
3 Year Average IMR \$6,287	Per Student 13/14	\$123.28
	Per M ²	\$3.07
Total 13/14 Utilities \$28,943	Per Student 13/14	\$567.51
	Per M ²	\$14.15



Budgeted Operating Expenses – 2014-2015			%
Allocation (includes prior year carry-over)		\$383,770	
Staffing	Certificated	\$312,500	81%
	Non-Certificated	\$44,889	12%
Supplies & Services		\$26,381	7%

Summary Sheet (K-12)



Sept 2004
Joined Golden Hills

Demographics				
Student Count as at Sept 30, 2014				
Provincially Funded	Federally Funded	International	Total FTE	10 year Enrolment Projection
234.5	0	22	256.5	Stable enrolment

School Facility	Elementary	Jr/Sr High
Year Built	1970	1939 *
Net Student Capacity	271	300
Combined Total Students Utilization Rate	40%	49%
Total M ² - leased space (funding from Alberta Education)	Modernized 2014-2015	Will be replaced by modernized PCA School
Total 13/14 Utilities \$19,482	\$177.11	Included in lease for Jr/Sr High
	\$8.29	

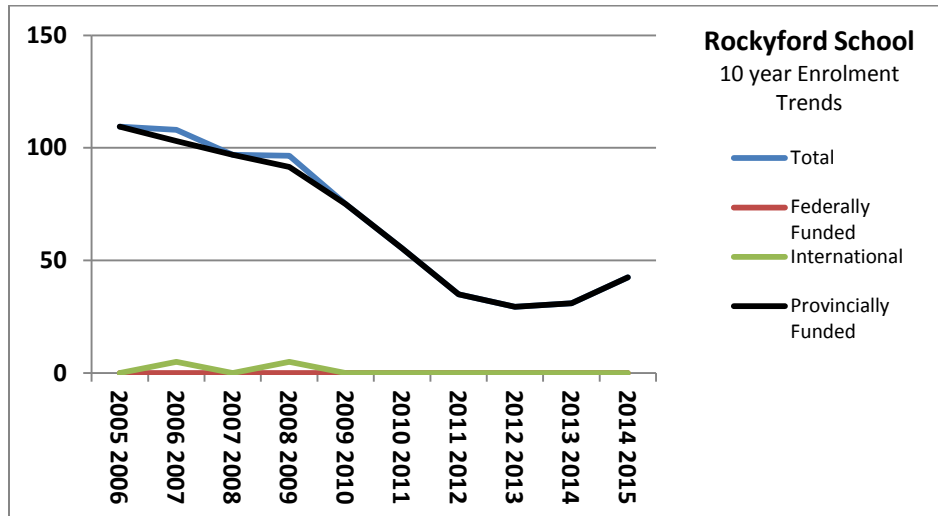
*relocated Sept 2012



Budgeted Operating Expenses – 2014-2015			%
Allocation (includes prior year carry-over)		\$1,716,886	
Staffing	Certificated	\$1,363,084	79%
	Non-Certificated	\$209,501	13%
Supplies & Services		\$144,301	8%



Summary Sheet (K-8)



Sept 2010
Grade 9 transferred to
Standard
Sept 2011
Grades 7 & 8
transferred to Standard

Demographics				
Student Count as at Sept 30, 2014				
Provincially Funded	Federally Funded	International	Total FTE	10 year Enrolment Projection (Baragar)
42.5	0	0	42.5	Declining enrolment

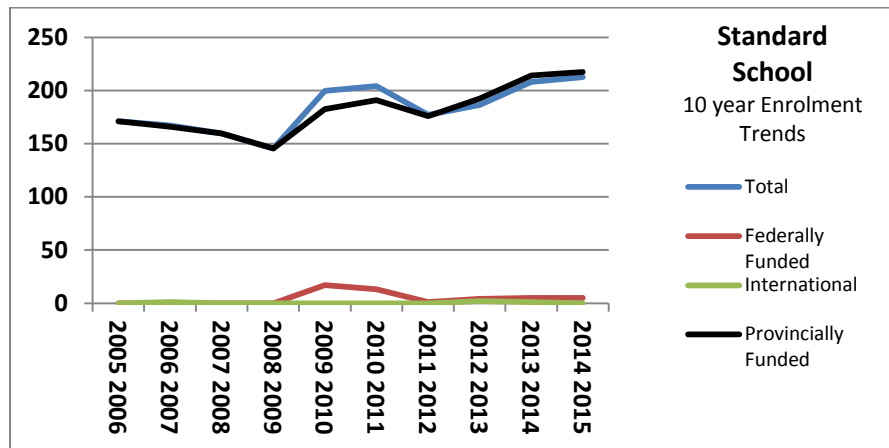
School Facility		
Year Built		1954 (modernized 1997)
Net Student Capacity		164
Combined Total Students Utilization Rate		20%
Total M ²		1,729.9 m ²
5 Year Deferred Maintenance based on latest Facility Condition Report- Sept 2008		Will be replaced by new East Wheatland School
9 year IMR Expenditure Completed		\$66,551
3 Year Average IMR \$772	Per Student 13/14	\$23.40
	Per M ²	\$0.45
Total 13/14 Utilities \$30,515	Per Student 13/14	\$924.70
	Per M ²	\$17.64



Budgeted Operating Expenses – 2014-2015			%
Allocation (includes prior year carry-over)		\$330,070	
Staffing	Certificated	\$282,685	85%
	Non-Certificated	\$22,490	7%
Supplies & Services		\$24,895	8%



Summary Sheet (K-12)



Demographics

Student Count as at Sept 30, 2014

Provincially Funded	Federally Funded	International	Total FTE	10 year Enrolment Projection (Baragar)
212.5	5	0	217.5	Stable enrolment

School Facility

Year Built	1955
Net Student Capacity	342
Combined Total Students Utilization Rate	65%
Total M ²	3,417.4 m ²
5 Year Deferred Maintenance based on latest Facility Condition Report- Nov 2007	Will be replaced by new East Wheatland School
9 year IMR Expenditure Completed (breakout rooms for Learning Commons and PA system upgrades for safety)	\$719,124
3 Year Average IMR	Per Student 13/14
\$33,129	Per M ²
Total 14/15 Utilities	Per Student 13/14
\$61,980	Per M ²



Budgeted Operating Expenses – 2014-2015

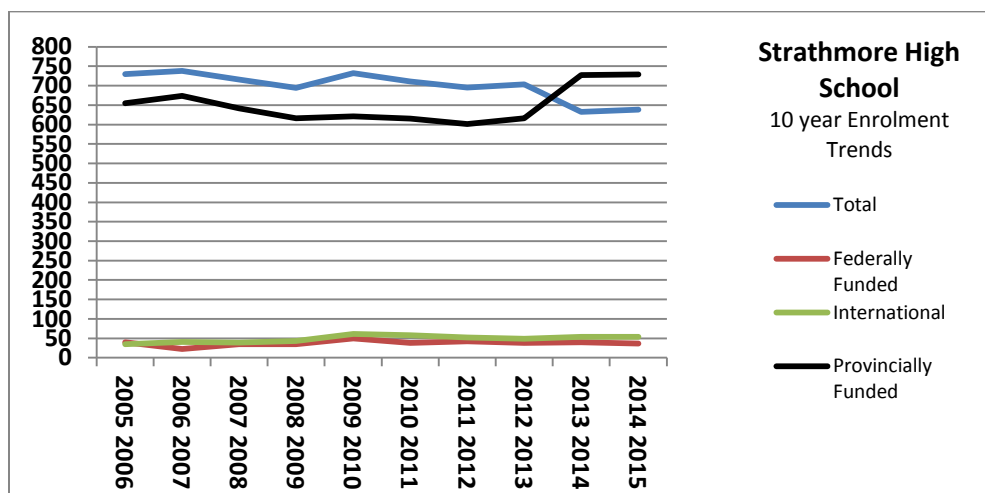
			%
Allocation (includes prior year carry-over)		\$1,952,445	
Staffing	Certificated	\$1,658,455	85%
	Non-Certificated	\$77,926	4%
Supplies & Services		\$216,064	11%



STRATHMORE HIGH SCHOOL

Golden Hills School Division No. 75

Summary Sheet (10-12)



Demographics

Student Count as at Sept 30, 2014

Provincially Funded	Federally Funded	International	Total FTE	10 year Enrolment Projection (Baragar)
638	37	54	729	10% Increase

School Facility

Year Built	2001
Net Student Capacity	984
Combined Total Students Utilization Rate	74%
Total M ²	9,100.0 m ²
5 Year Deferred Maintenance based on latest Facility Condition Report- Nov 2007	\$637,077
9 year IMR Expenditure Completed (breakout rooms for Learning Commons and PA system upgrades for safety)	\$534,403
3 Year Average IMR	Per Student 13/14
\$33,129	Per M ²
Total 14/15 Utilities	Per Student 13/14
\$61,980	Per M ²

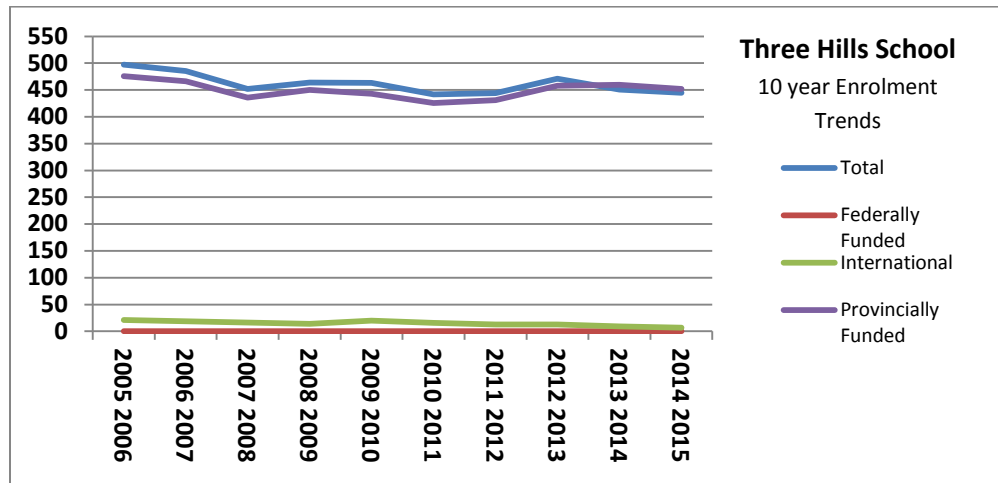


Budgeted Operating Expenses – 2014-2015

			%
Allocation (includes prior year carry-over)		\$5,300,320	
Staffing	Certificated	\$4,180,184	79%
	Non-Certificated	\$380,757	7%
Supplies & Services		\$739,379	14%



Summary Sheet (K-12)



Demographics				
Student Count as at Sept 30, 2014				
Provincially Funded	Federally Funded	International	Total FTE	10 year Enrolment Projection (Baragar)
445	0	7	452	10% Increase

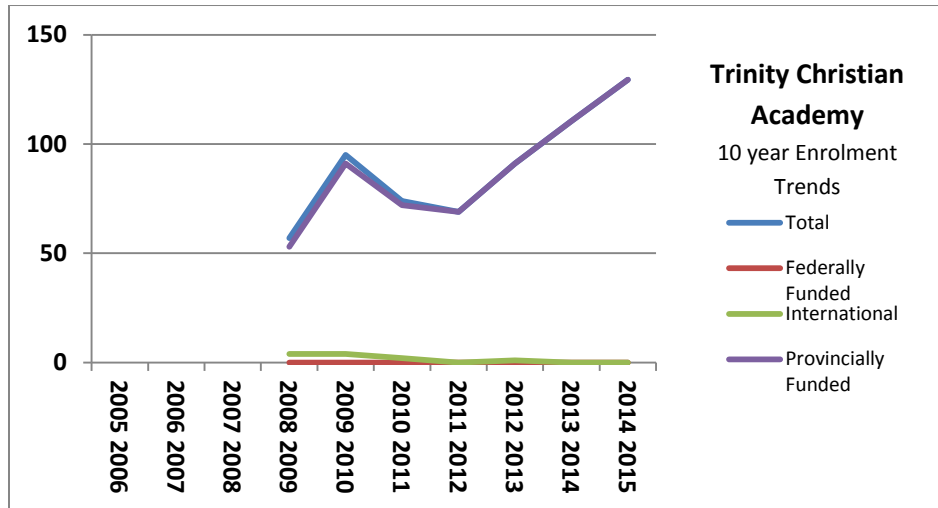
School Facility		
Year Built		1952 (modernized 2003)
Net Student Capacity		859
Combined Total Students Utilization Rate		59%
Total M ²		7,566.92 m ²
5 Year Deferred Maintenance based on latest Facility Condition Report- May 2009		\$2,613,786
9 year IMR Expenditure Completed (Elementary hallway flooring, stage lighting for gym, exterior finish)		\$574,410
3 Year Average IMR \$155,795	Per Student 13/14	\$312.21
	Per M ²	\$20.59
Total 14/15 Utilities \$159,023	Per Student 13/14	\$318.68
	Per M ²	\$21.02



Budgeted Operating Expenses – 2014-2015			%
Allocation (includes prior year carry-over)		\$3,149,769	
Staffing	Certificated	\$2,636,256	84%
	Non-Certificated	\$215,298	7%
Supplies & Services		\$298,215	9%



Summary Sheet (K-9)



Sept 2008
Opened in Golden Hills

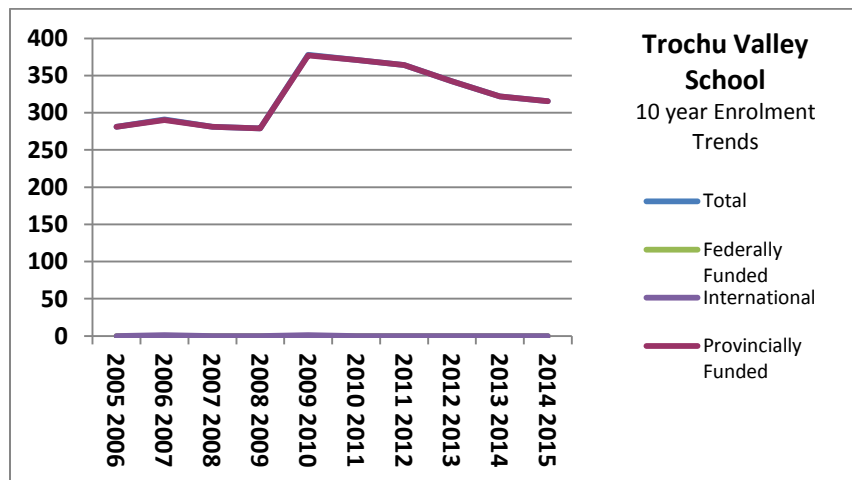
Demographics				
Student Count as at Sept 30, 2014				
Provincially Funded	Federally Funded	International	Total FTE	10 year Enrolment Projection (Baragar)
129.5	0	0	129.5	40% Increase

School Facility - Leased Space		
Total M ²	2,148 m ²	
Total 13/14 Utilities	Per Student 13/14	\$420.68
\$52,585	Per M ²	\$24.48



Budgeted Operating Expenses – 2014-2015			%
Allocation (includes prior year carry-over)		\$957,989	
Staffing	Certificated	\$838,470	88%
	Non-Certificated	\$83,348	9%
Supplies & Services		\$36,171	4%

Summary Sheet (K-12)



Demographics				
Student Count as at Sept 30, 2014				
Provincially Funded	Federally Funded	International	Total FTE	10 year Enrolment Projection (Baragar)
315.5	0	0	315.5	Declining enrolment

School Facility		
Year Built		1954
Modernization in progress, estimated completion date September 2014		
Total M ²		4,408.33 m ²
5 Year Deferred Maintenance based on latest Facility Condition Report- Nov 2012		Modernization and addition project completed Dec 2014.
9 year IMR Expenditure Completed		\$409,965
3 Year Average IMR \$3319	Per Student 13/14	\$10.09
	Per M ²	\$0.75
Total 13/14 Utilities \$81,275	Per Student 13/14	\$247.04
	Per M ²	\$18.44



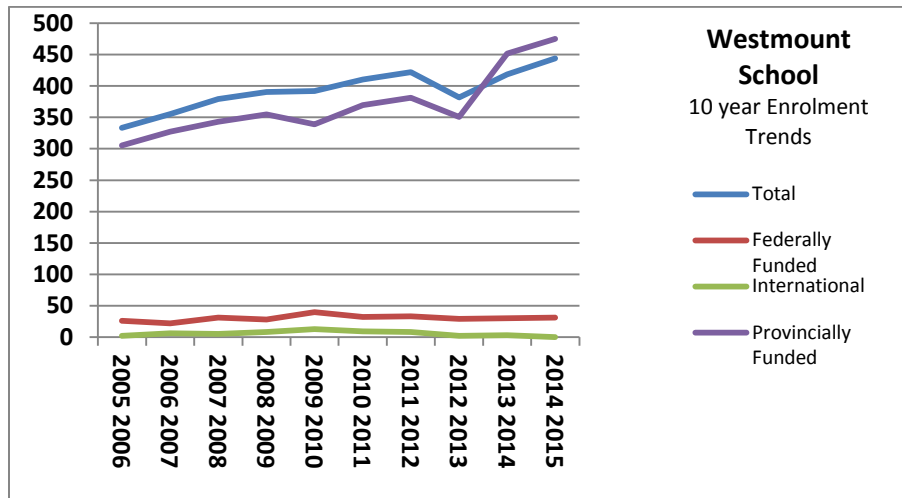
Budgeted Operating Expenses – 2014-2015			%
Allocation (includes prior year carry-over)		\$1,948,858	
Staffing	Certificated	\$1,754,753	90%
	Non-Certificated	\$109,300	6%
Supplies & Services		\$84,805	4%



*Effort Today
Excellence Tomorrow*

WESTMOUNT ELEMENTARY SCHOOL
Golden Hills School Division No. 75

Summary Sheet (K-6)



Demographics				
Student Count as at Sept 30, 2014				
Provincially Funded	Federally Funded	International	Total FTE	10 year Enrolment Projection (Baragar)
444	31	0	475	10% Increase

School Facility		
Year Built		1970
Net Student Capacity		557
Combined Total Students Utilization Rate		88%
Total M ²		4,386.9m ²
5 Year Deferred Maintenance based on latest Facility Condition Report- Aug 2010		\$3,543,863
9 year IMR Expenditure Completed (HVAC		\$734,411
3 Year Average IMR	Per Student 13/14	\$101.67
	Per M ²	\$11.88
\$44,716		
Total 13/14 Utilities	Per Student 13/14	\$146.91
	Per M ²	\$16.38
\$71,838		



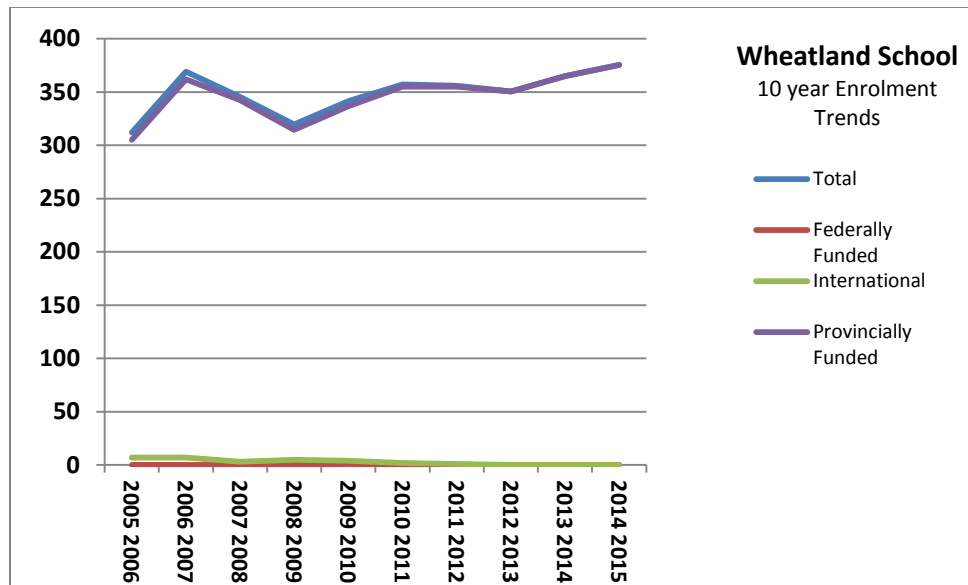
Budgeted Operating Expenses – 2014-2015			%
Allocation (includes prior year carry-over)		\$3,291,587	
Staffing	Certificated	\$2,876,680	87%
	Non-Certificated	\$185,592	5%
Supplies & Services		\$229,315	7%



WHEATLAND ELEMENTARY SCHOOL

Golden Hills School Division No. 75

Summary Sheet (K-6)



Demographics				
Student Count as at Sept 30, 2014				
Provincially Funded	Federally Funded	International	Total FTE	10 year Enrolment Projection (Baragar)
375.5	0	0	375.5	Stable enrolment

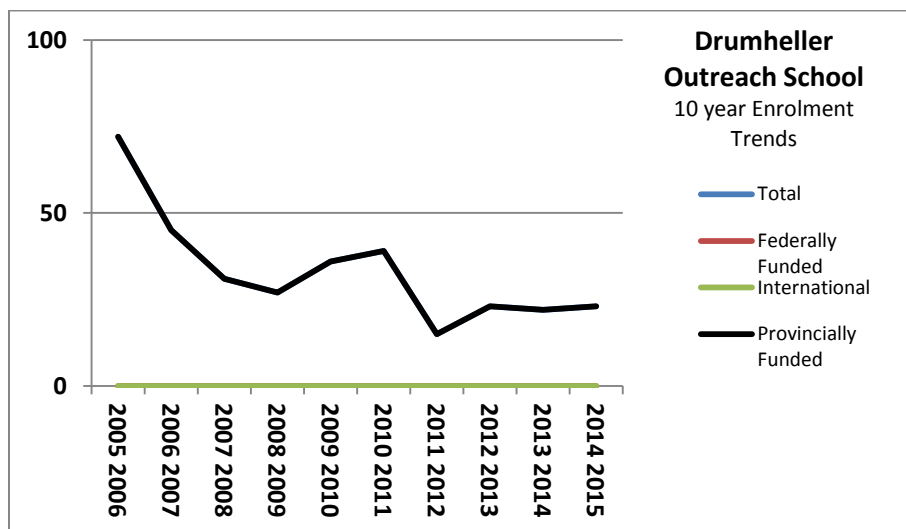
School Facility		
Year Built	1992	
Net Student Capacity	530	
Combined Total Students Utilization Rate	76%	
Total M ²	4,233.3 m ²	
5 Year Deferred Maintenance based on latest Facility Condition Report- June 2005	\$976,545	
9 year IMR Expenditure Completed (plumbing, exterior (heat trace tape), mezzanine barrier free lift)	\$1,821,675	
3 Year Average IMR \$95,865	Per Student 13/14	\$238.47
	Per M ²	\$22.65
Total 13/14 Utilities \$82,561	Per Student 13/14	\$205.38
	Per M ²	\$19.50



Budgeted Operating Expenses – 2014-2015			%
Allocation (includes prior year carry-over)		\$2,580,961	
Staffing	Certificated	\$2,217,775	86%
	Non-Certificated	\$189,884	7%
Supplies & Services		\$173,302	7%



Summary Sheet



Demographics

Student Count as at Sept 30, 2014

Provincially Funded	Federally Funded	International	Total FTE	10 year Enrolment Projection
23	0	0	23	Growth not predictable

School Facility - Leased Space

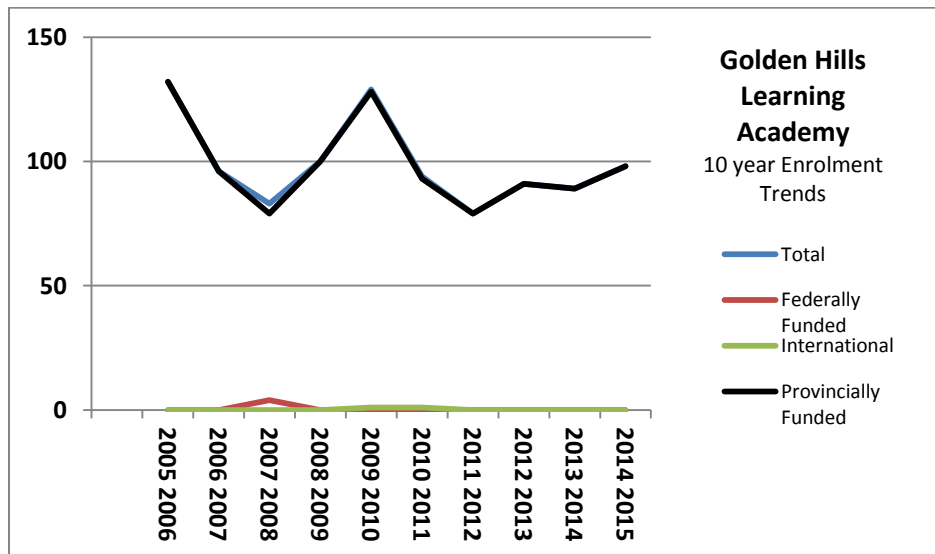
Total M ²	204.38 m ²		
Total 13/14 Utilities	Per Student 13/14	\$171.03	
\$8,551	Per M ²	\$38.34	



Budgeted Operating Expenses – 2014-2015

Budgeted Operating Expenses – 2014-2015			%
Allocation (includes prior year carry-over)		\$206,874	
Staffing	Certificated	\$106,500	52%
	Non-Certificated	\$52,394	25%
Supplies & Services		\$47,980	23%

Summary Sheet



Demographics				
Student Count as at Sept 30, 2014				
Provincially Funded	Federally Funded	International	Total FTE	10 year Enrolment Projection
98	0	0	98	Growth not predictable

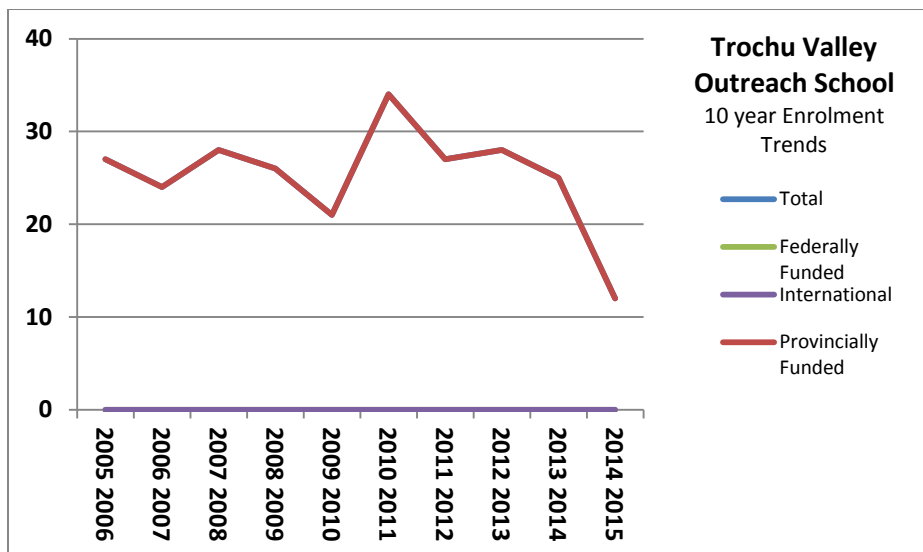
School Facility - Leased Space			
Total M ²	196.02 m ²		
Total 13/14 Utilities	Per Student 13/14	\$56.28	
\$7,204	Per M ²	\$37.52	



Budgeted Operating Expenses – 2014-2015			%
Allocation (includes prior year carry-over)		\$737,316	
Staffing	Certificated	\$553,305	75%
	Non-Certificated	\$114,356	16%
Supplies & Services		\$69,655	9%



Summary Sheet



Demographics				
Student Count as at Sept 30, 2014				
Provincially Funded	Federally Funded	International	Total FTE	10 year Enrolment Projection
12	0	0	12	Growth not predictable

School Facility - Leased Space		
Total M ²	691.3 m ²	
Total 13/14 Utilities	Per Student 13/14	\$1,231.52
\$14,778	Per M ²	\$21.38

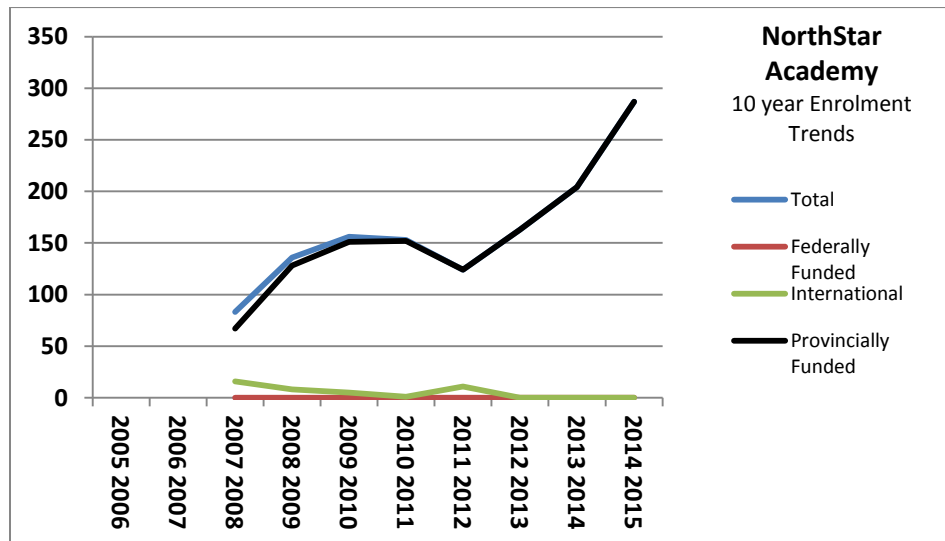
On Campus Academics
View individual student plans.

Off Campus Programs
Apprenticeships and Work Experience.

Summer School
School movies and audio clips.

Budgeted Operating Expenses – 2014-2015			%
Allocation (includes prior year carry-over)		\$37,675	
Staffing	Certificated	\$13,069	35%
	Non-Certificated	\$12,851	34%
Supplies & Services		\$11,755	31%

Summary Sheet



Sept 2007
Joined Golden Hills

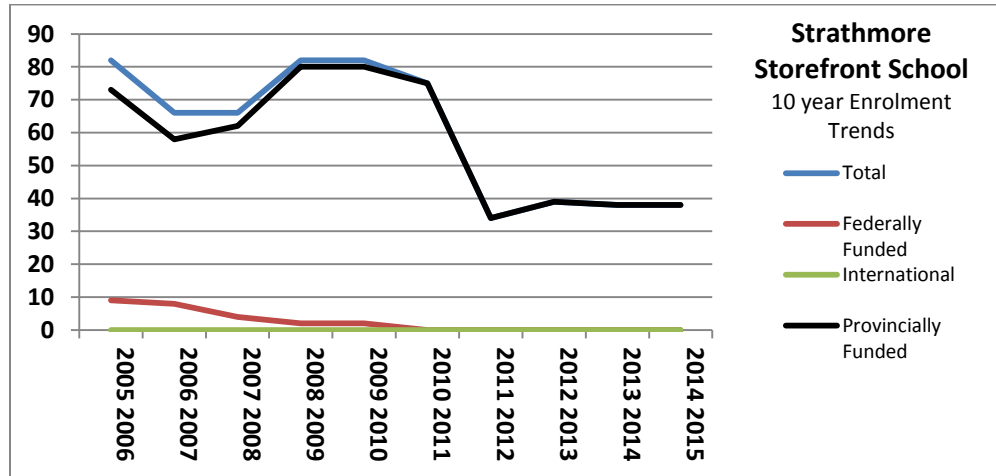
Demographics				
Student Count as at Sept 30, 2014				
Provincially Funded	Federally Funded	International	Total FTE	10 year Enrolment Projection
287	0	0	287	Anticipated growth in enrolment

School Facility - Leased Space			
Total M ²	101.07 m ²		
Total 13/14 Utilities	Per Student 13/14	\$8.52	
\$2,796	Per M ²	\$27.65	



Budgeted Operating Expenses – 2014-2015			%
Allocation (includes prior year carry-over)		\$1,944,823	
Staffing	Certificated	\$1,102,349	56%
	Non-Certificated	\$145,445	7%
Supplies & Services		\$697,029	36%

Summary Sheet



Demographics				
Student Count as at Sept 30, 2014				
Provincially Funded	Federally Funded	International	Total FTE	10 year Enrolment Projection
38	0	0	38	Growth not predictable

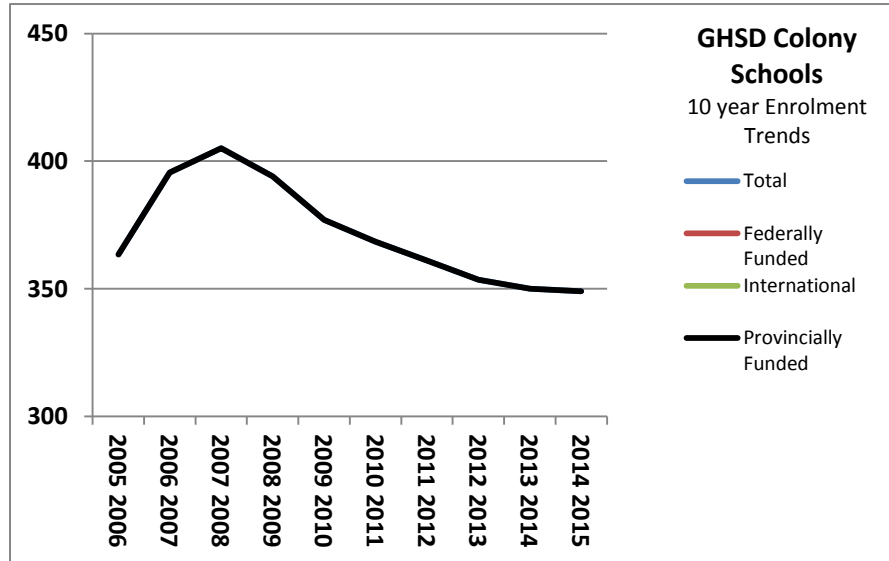
School Facility - Leased Space		
Total M ²	482.7 m ²	
Total 13/14 Utilities	Per Student 13/14	\$383.03
\$14,555	Per M ²	\$30.15



Budgeted Operating Expenses – 2014-2015			%
Allocation (includes prior year carry-over)		\$233,196	
Staffing	Certificated	\$102,500	44%
	Non-Certificated	\$110,072	47%
Supplies & Services		\$20,624	9%

GOLDEN HILLS COLONY SCHOOLS

Summary Sheet



Demographics				
Student Count as at Sept 30, 2014				
Provincially Funded	Federally Funded	International	Total FTE	10 year Enrolment Projection
349	0	0	349	Growth not predictable



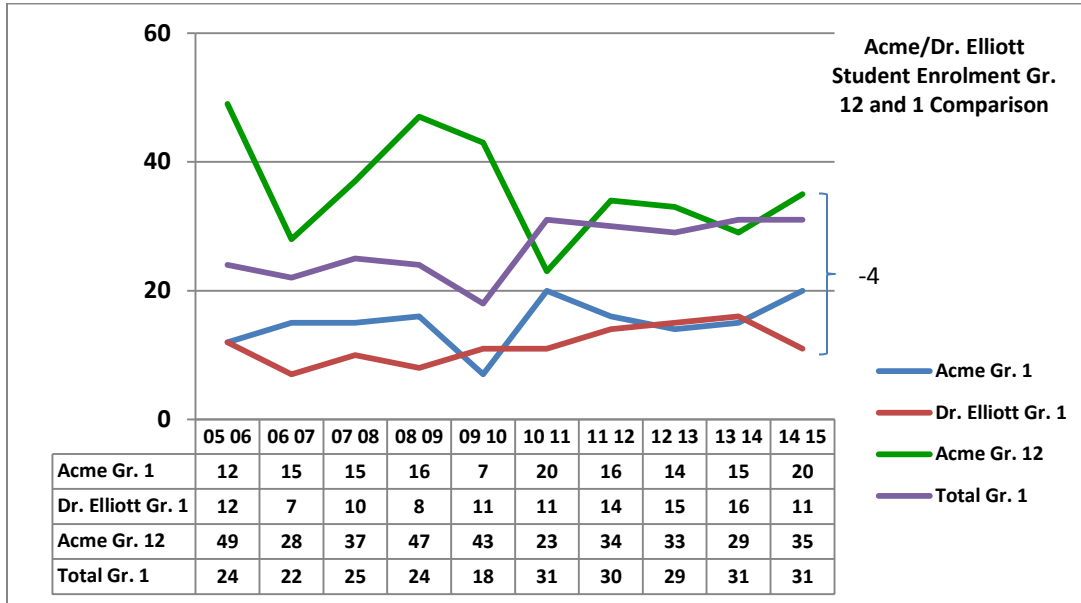
Budgeted Operating Expenses – 2014-2015			%
Allocation (includes prior year carry-over)		\$2,688,247	
Staffing	Certificated	\$2,080,145	77%
	Non-Certificated	\$342,133	13%
Supplies & Services		\$265,969	10%

General Student Population Information

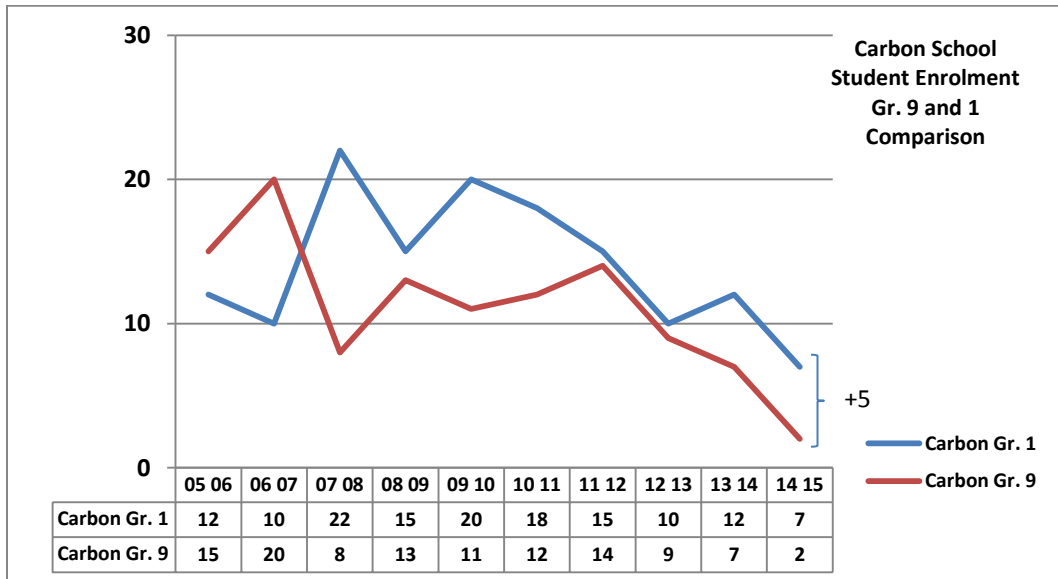
Golden Hills operates 43 schools in 12 communities which includes 18 colonies. Included in these 43 schools are 7 regular high schools and 4 outreach programs. The high schools range in size from 50 to 679 students. The following chart shows the range in the number of students in each school.

School Population	Number of Schools	Description
Less than 100 students	28 schools	10 regular schools 4 outreach schools 18 colony schools
Between 100 – 200 students	4 schools	4 regular schools
Between 201 – 400 students	6 schools	5 regular schools 1 virtual school
Between 401 – 600 students	4 schools	4 regular schools
Between 601- 800 students	1 school	1 regular school

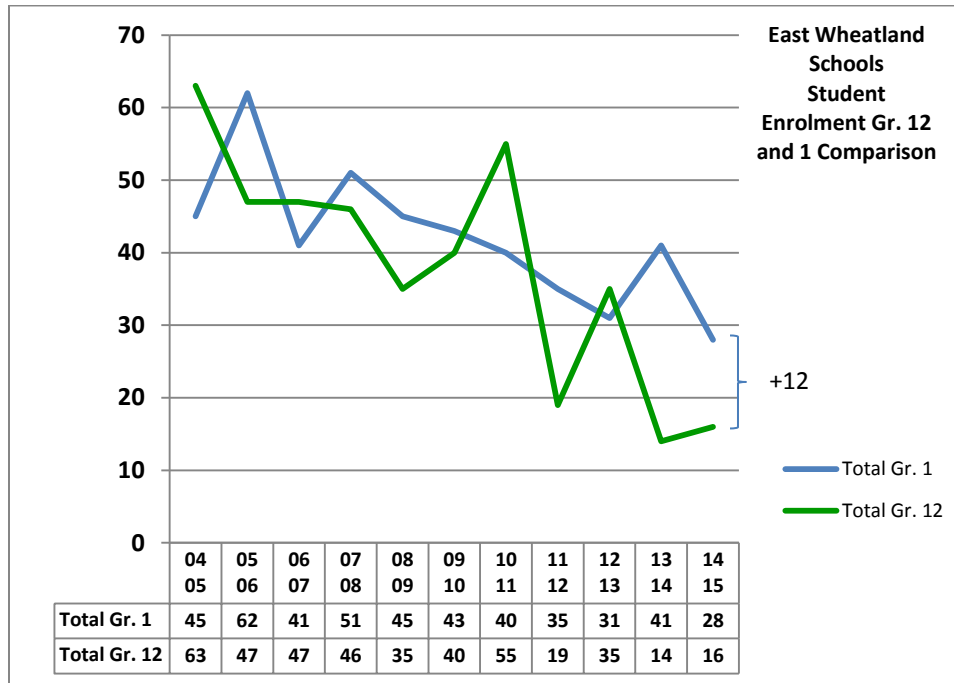
GAP ANALYSIS ON ENROLMENT BETWEEN Grades 1 and 12 (Acme/Dr. Elliott Schools)



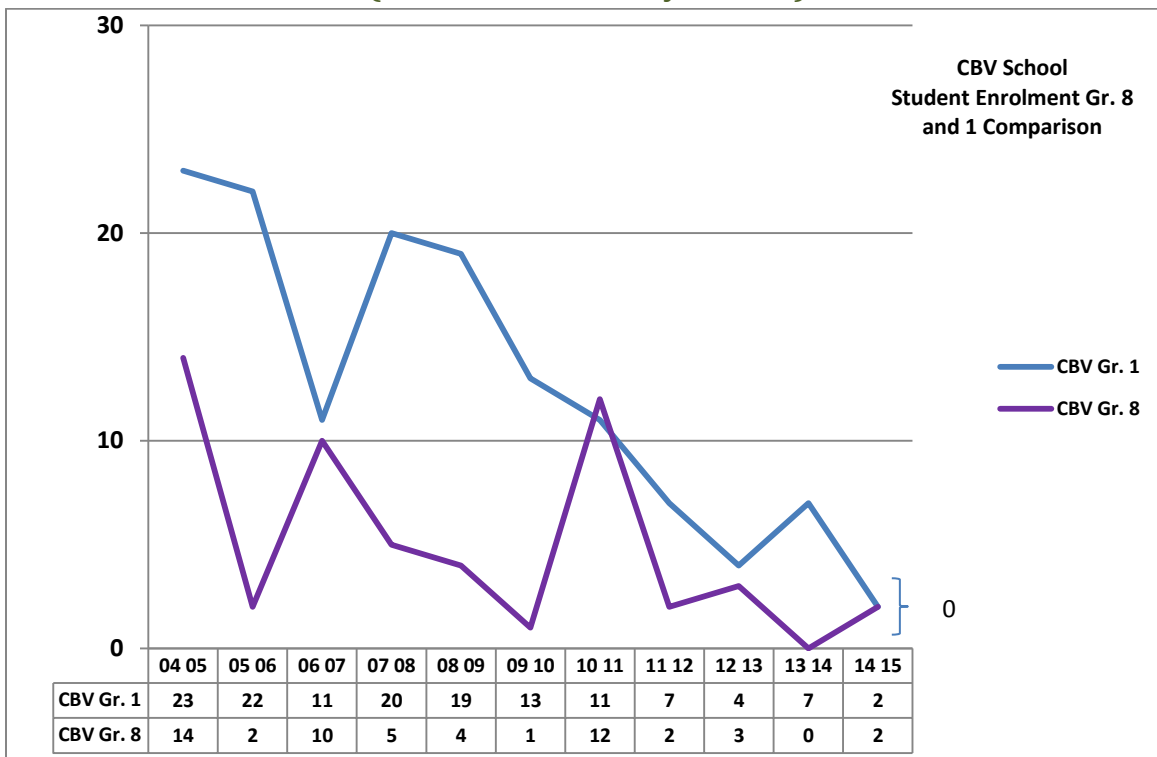
GAP ANALYSIS ON ENROLMENT BETWEEN Grades 1 and 9 (Carbon School)



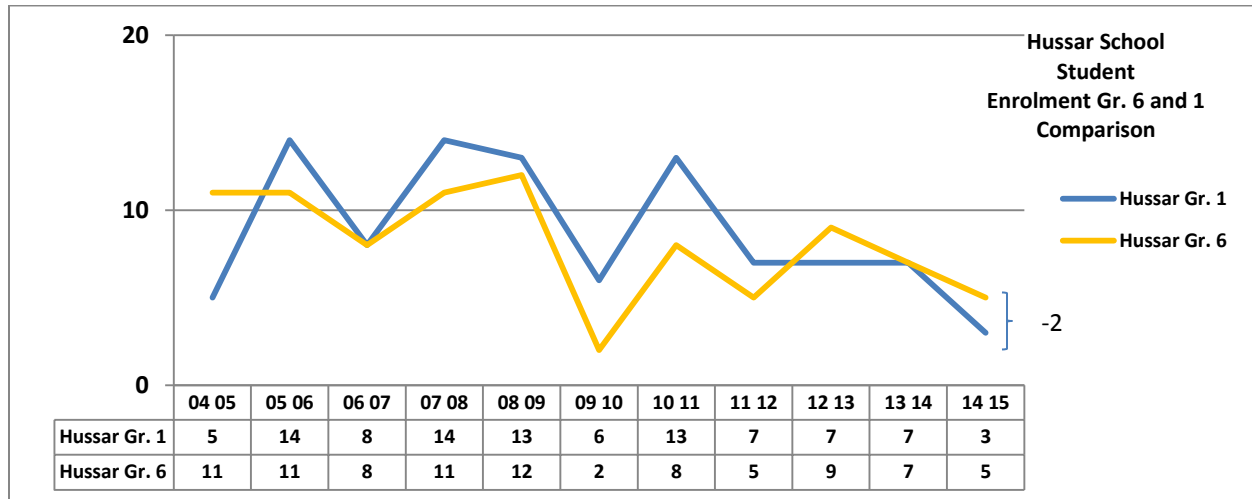
GAP ANALYSIS ON ENROLMENT BETWEEN Grades 1 and 12 (East Wheatland Schools)



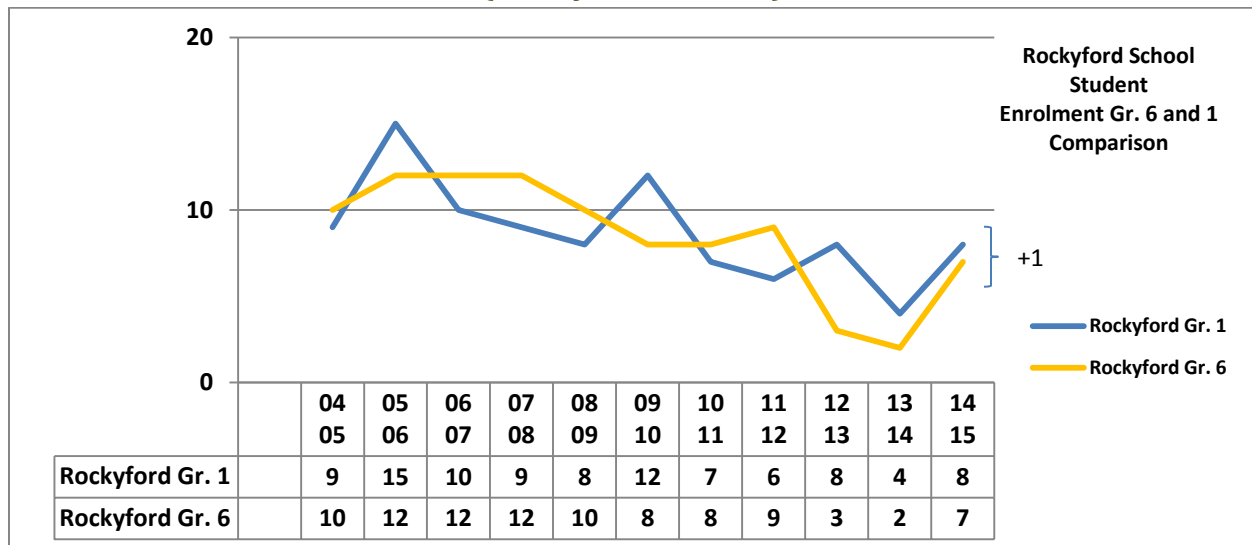
GAP ANALYSIS ON ENROLMENT BETWEEN Grades 1 and 8 (Central Bow Valley School)



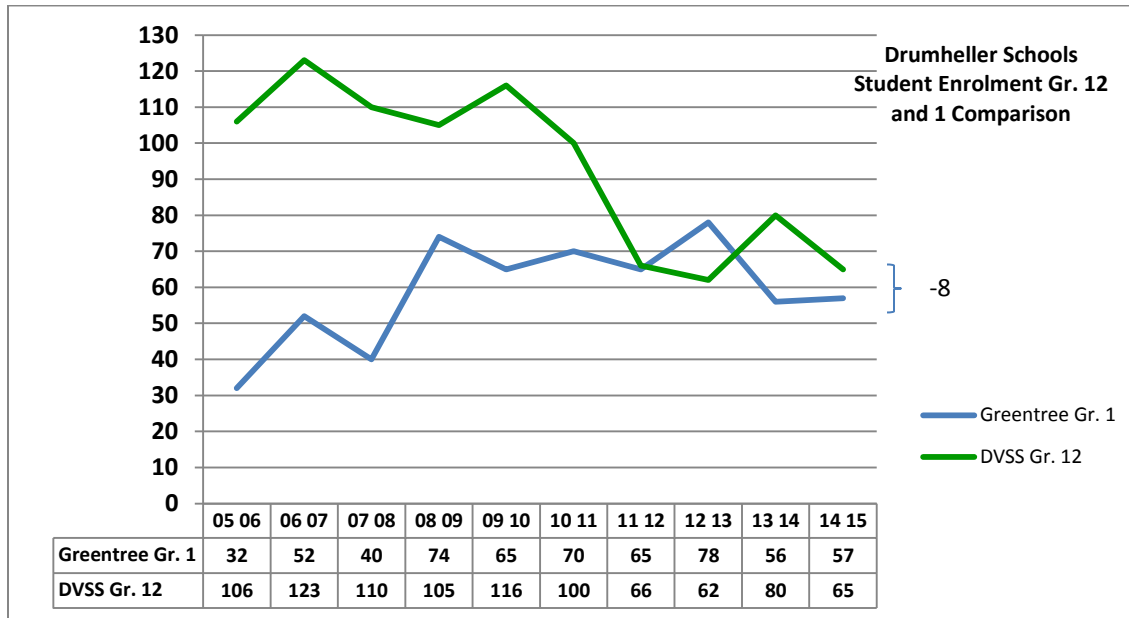
GAP ANALYSIS ON ENROLMENT BETWEEN Grades 1 and 6 (Hussar School)



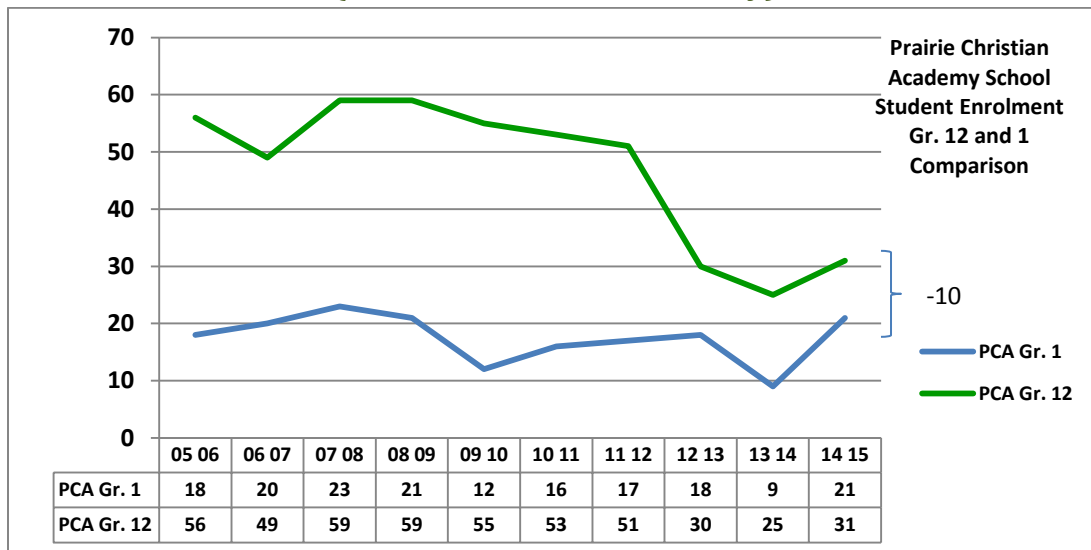
GAP ANALYSIS ON ENROLMENT BETWEEN Grades 1 and 6 (Rockyford School)



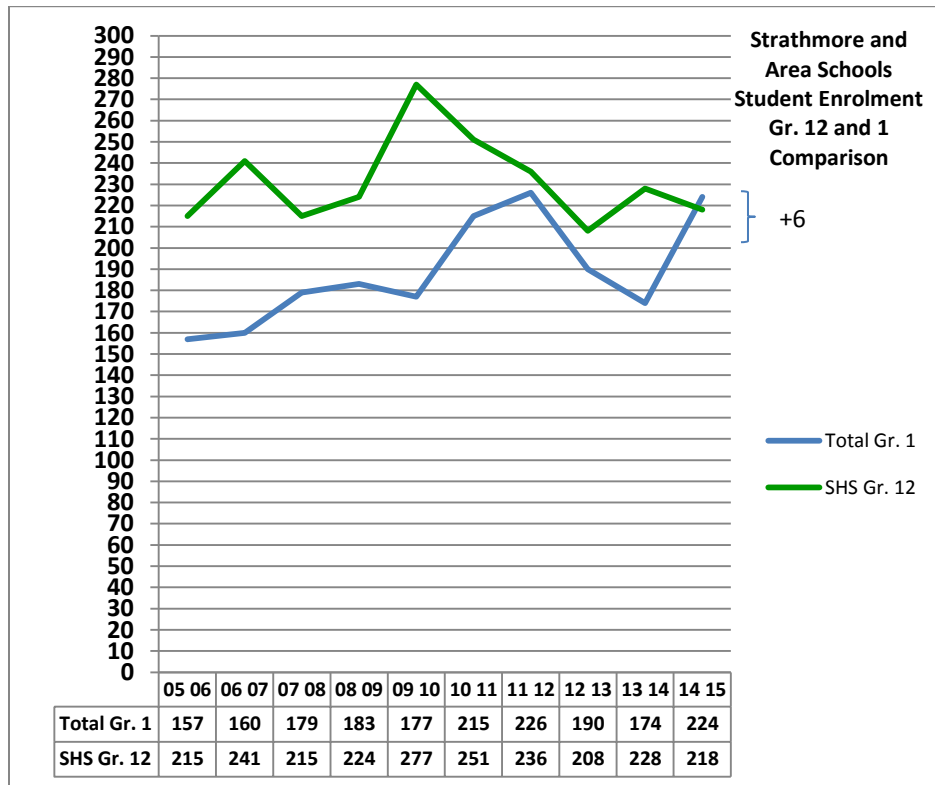
GAP ANALYSIS ON ENROLMENT BETWEEN Grades 1 and 12 (Drumheller - Greentree and Drumheller Valley Secondary Schools)



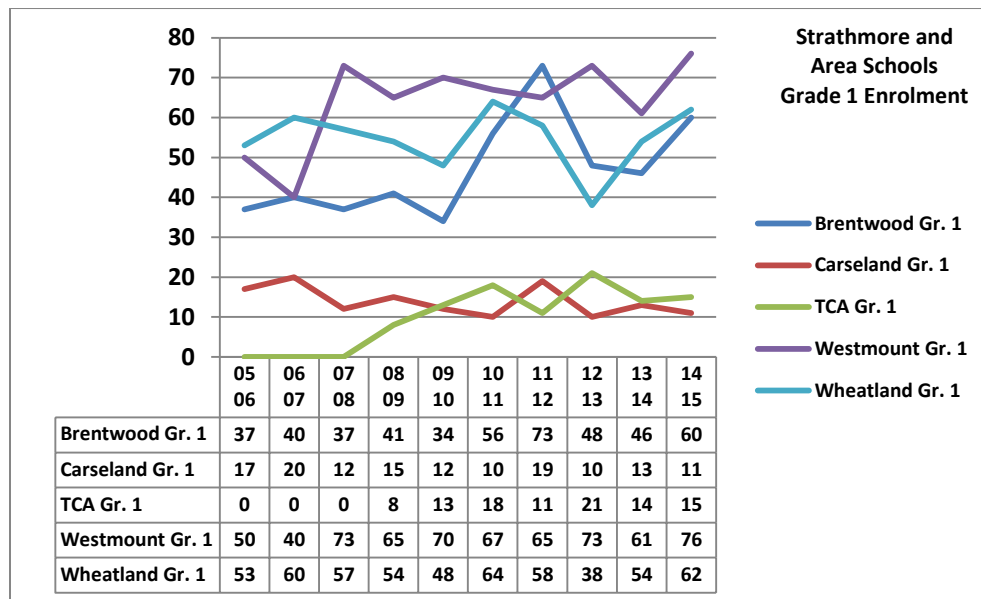
GAP ANALYSIS ON ENROLMENT BETWEEN Grades 1 and 12 (Prairie Christian Academy)



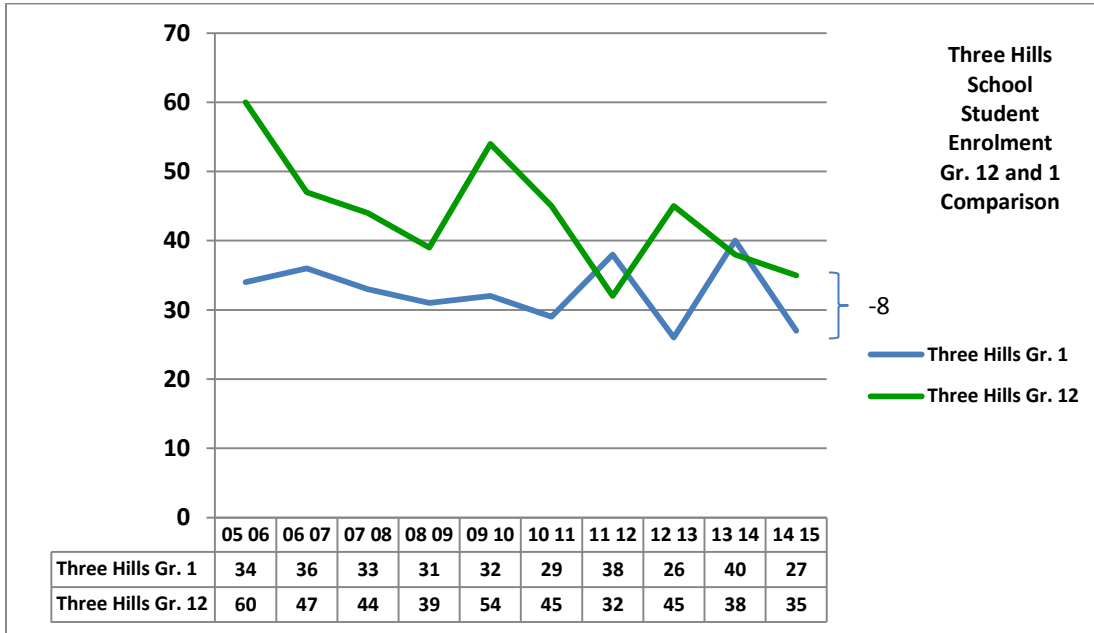
GAP ANALYSIS ON ENROLMENT BETWEEN Grades 1 and 12 (Strathmore Schools)



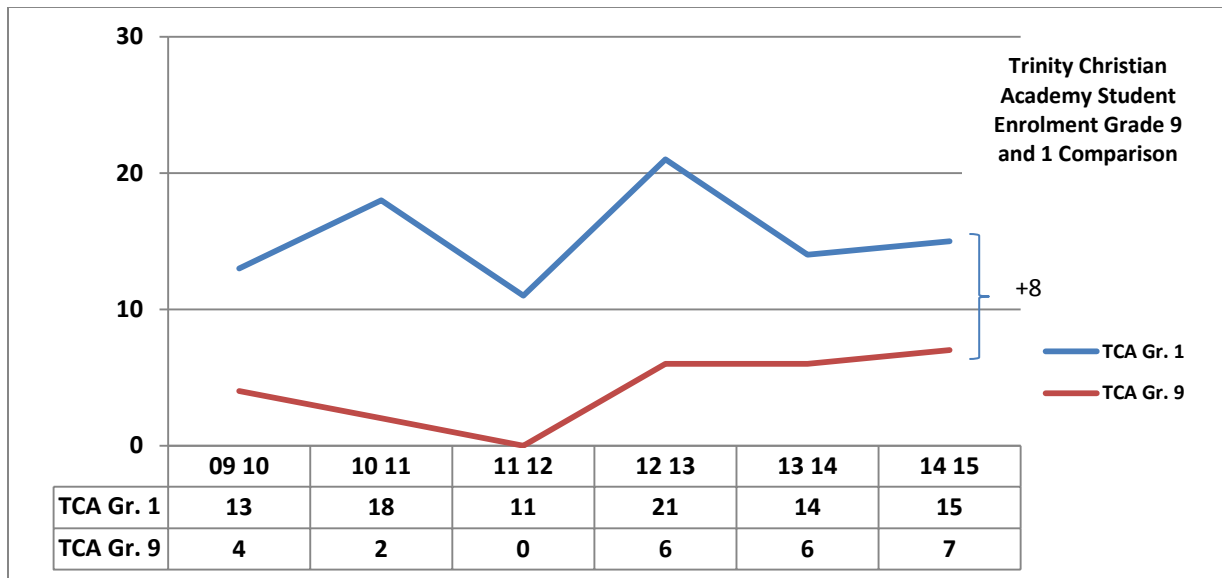
Straight line rollup is declining, however enrolment is anticipated to increase as a result of the participation rate increasing.



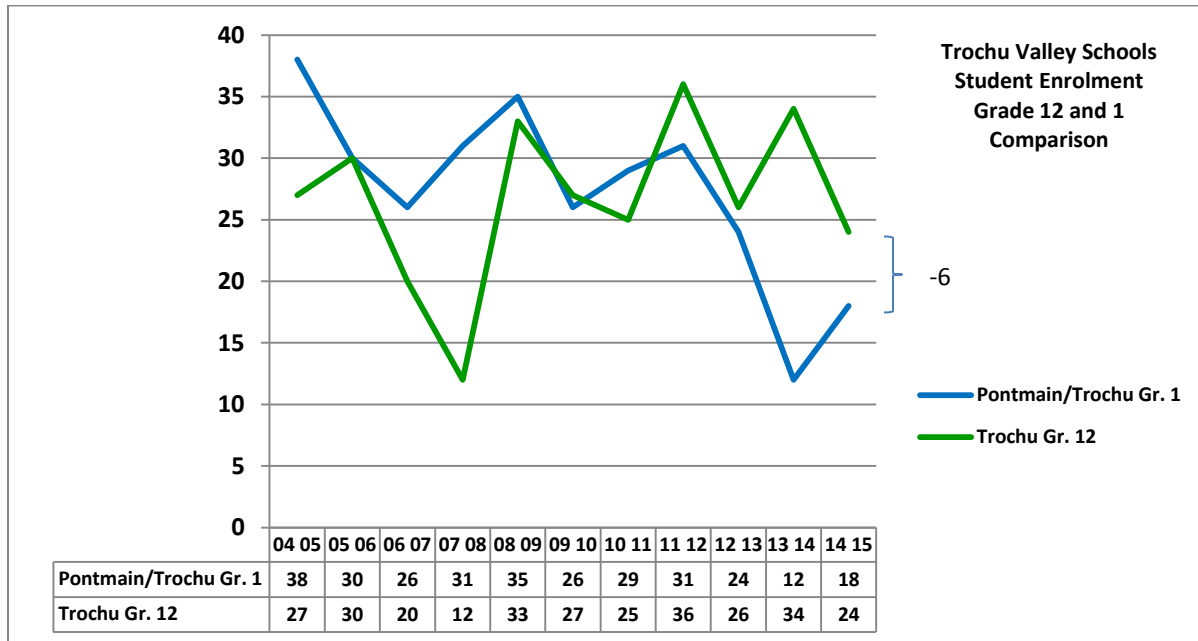
GAP ANALYSIS ON ENROLMENT BETWEEN Grades 1 and 12 (Three Hills School)



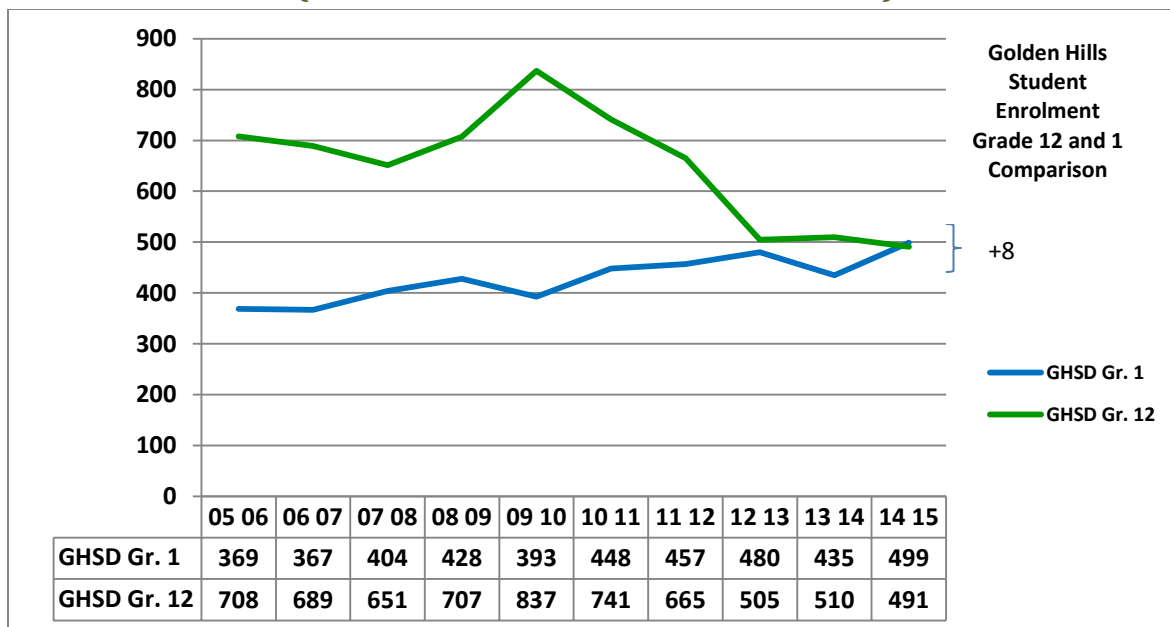
GAP ANALYSIS ON ENROLMENT BETWEEN Grades 1 and 12 (Trinity Christian Academy)



GAP ANALYSIS ON ENROLMENT BETWEEN Grades 1 and 12 (Trochu Valley Schools)



GAP ANALYSIS ON ENROLMENT BETWEEN Grades 1 and 12 (Golden Hills School Division Schools)



*This graph indicates a straight line roll up will result in an increase in enrolment of 8 students

UTILITIES

Average Cost Per Student and Area

Schools	Student Count 2013/2014	Total Utilities Cost 2013/2014	Average Cost Per Student	Square Meters	Average Cost Per Square Meter
Acme School	173.0	\$54,669.02	\$316.01	2,854.70	\$19.15
Brentwood School	366.0	\$56,507.75	\$154.39	3,851.10	\$14.67
Carbon School	98.0	\$40,736.97	\$415.68	2,326.10	\$17.51
Carseland School	83.0	\$44,559.73	\$536.86	2,498.90	\$17.83
Central Bow Valley School	92.0	\$27,837.95	\$302.59	2,840.40	\$9.80
Crowther Memorial Junior High School	622.0	\$120,362.48	\$193.51	6,177.30	\$19.48
Dr. Elliott School	189.0	\$67,532.56	\$357.32	2,753.00	\$24.53
Drumheller Valley Secondary School	355.0	\$186,194.18	\$524.49	8,830.00	\$21.09
Greentree School	441.0	\$67,166.16	\$152.30	4,346.80	\$15.45
Hussar School	51.0	\$28,942.78	\$567.51	2,044.80	\$14.15
Rockyford School	33.0	\$30,514.99	\$924.70	1,729.90	\$17.64
Standard School	223.0	\$61,980.13	\$277.94	3,417.40	\$18.14
Strathmore High School	728.0	\$203,581.75	\$279.65	9,100.00	\$22.37
Three Hills School	499.0	\$159,022.91	\$318.68	7,566.90	\$21.02
Trochu Valley School	329.0	\$81,275.49	\$247.04	4,408.30	\$18.44
Westmount School	489.0	\$71,837.61	\$146.91	4,186.20	\$17.16
Wheatland School	402.0	\$82,561.37	\$205.38	4,233.30	\$19.50
TOTALS	5173.0	\$1,385,283.83	\$267.79	73,165.10	\$18.93

Outreach Schools	Student Count 2013/2014	Total Utilities Cost 2013/2014	Average Cost Per Student	Square Meters	Average Cost Per Square Meter
Drumheller Outreach School	50.0	\$8,551.44	\$171.03	204.38	\$41.84
Strathmore StoreFront	52.0	\$14,554.98	\$279.90	482.70	\$30.15
Trochu Outreach School	12.0	\$14,778.21	\$1,231.52	220.00	\$67.17
TOTALS	114.0	\$37,884.63	\$332.32	907.08	\$41.77

Leased Schools	Student Count 2013/2014	Total Utilities Cost 2013/2014	Average Cost Per Student	Square Meters	Average Cost Per Square Meter
Golden Hills Learning Academy	111.0	\$7,204.11	\$64.90	196.02	\$36.75
Northstar Academy	146.0	\$2,796.00	\$19.15	101.07	\$27.66
Prairie Christian Elementary School	110.0	\$19,482.22	\$177.11	2,349.00	\$8.29
Prairie Christian Jr/Sr High School	146.0	Leased	Leased	3,245.00	Leased
Trinity Christian Academy	125.0	\$52,584.93	\$420.68	2,148.00	\$24.48
TOTALS	638.0	\$82,067.26	\$128.63	8,039.09	\$10.21

Golden Hills School Division No. 75

Major Ticket Items Identified in *FACILITY CONDITION REPORT* (prepared by Alberta Infrastructure)

School	Estimated Remaining Work	Major Item from Facility Condition Report (within 5 year period)
Acme School	\$230,000	Building envelope (windows, doors, painting, caulking)
	\$210,000	Roof 1960, 1964 sections
	\$150,000	Acoustic gym wall treatment
	\$130,000	Flooring
Total	\$720,000	

School	Estimated Remaining Work	Major Item from Facility Condition Report (within 5 year period)
Brentwood School	\$130,000	Roof
	\$75,000	Ceilings
	\$313,000	Bilers, HVAC units
	\$165,000	Electrical starters, public address, security, emergency lighting
Total	\$683,000	

School	Estimated Remaining Work	Major Item from Facility Condition Report (within 5 year period)
Carbon School	\$143,800	Building envelope (stucco, caulking)
	\$369,400	Roof
	\$51,900	Acoustic gym wall treatment
	\$196,900	Flooring
	\$32,400	Structural
	\$47,200	Ceilings
	\$97,000	Emergency lighting, public address, security
Total	\$938,600	

School	Estimated Remaining Work	Major Item from Facility Condition Report (within 5 year period)
Carseland School	\$36,700	Building envelope (caulking EIFS)
	\$37,200	Metal roofing
	\$109,100	Flooring
	\$33,700	Ceilings
	\$75,000	Emergency lighting, public address, security
Total	\$291,700	

School	Estimated Remaining Work	Major Item from Facility Condition Report (within 5 year period)
Central Bow Valley School	\$433,000	Building envelope (windows, doors, painting, caulking)
	\$434,500	Roofing
	\$145,000	Interior finishes
	\$488,000	Flooring
	\$145,000	Plumbing
	\$618,000	Boilers, HVAC
	\$72,000	Electrical
	\$94,000	Emergency lighting, public address, security
Total	\$2,429,500	

School	Estimated Remaining Work	Major Item from Facility Condition Report (within 5 year period)
<i>Crowther Memorial Jr. High School</i>	\$61,000	Building envelope
	\$40,000	Interior finishes
	\$125,000	Plumbing
	\$289,000	Boilers, HVAC
	\$114,000	Emergency lighting, public address, security
Total	\$629,000	

School	Estimated Remaining Work	Major Item from Facility Condition Report (within 5 year period)
<i>Drumheller Valley Secondary School</i>		Modernized 2010

School	Estimated Remaining Work	Major Item from Facility Condition Report (within 5 year period)
<i>Dr. Elliott School</i>	\$39,000	Structural
	\$578,000	Building envelope
	\$158,000	Roofing
	\$256,000	Interior finishes
	\$54,000	Flooring
	\$74,000	Plumbing
	\$503,000	Boilers, HVAC
	\$116,000	Emergency lighting, public address, security
Total	\$1,778,000	

School	Estimated Remaining Work	Major Item from Facility Condition Report (within 5 year period)
<i>Greentree School</i>	\$355,000	Building envelope
	\$702,000	Roofing
	\$171,000	Interior finishes
	\$224,000	Flooring
	\$213,000	Plumbing
	\$1,703,000	Boilers, HVAC
	\$410,000	Electrical
	\$69,000	Emergency lighting, public address, security
Total	\$3,847,000	

School	Estimated Remaining Work	Major Item from Facility Condition Report (within 5 year period)
<i>Hussar School</i>	\$368,000	Building envelope
	\$220,000	Roofing
	\$57,000	Interior finishes
	\$176,000	Flooring
	\$44,000	Plumbing
	\$70,000	Boilers, HVAC
	\$36,000	Electrical
	\$81,000	Emergency lighting, public address, security
Total	\$1,052,000	

School	Estimated Remaining Work	Major Item from Facility Condition Report (within 5 year period)
Rockyford School	\$30,000	Building envelope
	\$292,000	Roofing
	\$24,000	Interior finishes
	\$56,000	Flooring
	\$36,500	Emergency lighting, public address, security
Total	\$438,500	

School	Estimated Remaining Work	Major Item from Facility Condition Report (within 5 year period)
Standard School	\$149,000	Structural
	\$281,000	Building envelope
	\$600,000	Roofing
	\$60,000	Interior finishes
	\$54,000	Flooring
	\$209,000	Plumbing
	\$621,000	Boilers, HVAC
	\$87,000	Electrical
	\$99,000	Emergency lighting, public address, security
Total	\$2,160,000	

School	Estimated Remaining Work	Major Item from Facility Condition Report (within 5 year period)
Strathmore High School	\$16,000	Building enveloped
	\$25,000	Interior finishes
	\$264,000	Flooring
	\$72,000	Boilers, HVAC
Total	\$377,000	

School	Estimated Remaining Work	Major Item from Facility Condition Report (within 5 year period)
Three Hills School	\$0	Building envelope
	\$125,000	Roofing
	\$389,000	Flooring
	\$31,000	Plumbing
	\$15,000	Boilers, HVAC
Total	\$560,000	

School	Estimated Remaining Work	Major Item from Facility Condition Report (within 5 year period)
Trochu Valley School		All items will be covered under modernization project

School	Estimated Remaining Work	Major Item from Facility Condition Report (within 5 year period)
Westmount School	\$195,000	Structural
	\$151,000	Building envelope
	\$260,000	Roofing
	\$210,000	Interior finishes
	\$308,000	Flooring
	\$230,000	Plumbing
	\$1,600,000	Boilers, HVAC
	\$122,000	Electrical
	\$219,000	Emergency lighting, public address, security
Total	\$3,295,000	

School	Estimated Remaining Work	Major Item from Facility Condition Report (within 5 year period)
Wheatland School	\$264,000	Building envelope
	\$256,000	Roofing
	\$80,000	Interior finishes
	\$117,000	Flooring
	\$10,000	Plumbing
	\$66,000	Boilers, HVAC
	\$112,000	Electrical
	\$53,000	Emergency lighting, public address, security
Total	\$958,000	

Note: Not included are classroom millwork, lockers and visual display boards that are noted in the school reports. These items can cost hundreds of thousands of dollars, but they also can exceed life cycle durability.

OVERALL TOTAL \$20,157,300



BOUNDARY REVIEW OF POLICY/PROCEDURES

"Inspiring confident, connected, caring citizens of the world"

December 16, 2014

Background:

A board establishes school attendance boundaries in accordance with the School Act s.13 (2). Currently attendance boundaries affect transportation funding which is calculated on the basis of students who reside more than 2.4 km from their designated school.

Attendance boundaries define the catchment area for a local school and determine transportation funding. Parents have the right to enrol their children in any school that has the resources and facilities to accommodate them however they are responsible for transportation if they choose a school other than their designated school.

In the past any boundary change requests from families would require a review by Administration on geography, distance and impact on other families in the area attending Golden Hills Schools. If the request met the criteria, Administration would bring for approval to the Board.

Information will be presented to the Board on current practice, Administrative Procedure and Policy in Golden Hills and other Alberta Boards. The Board will have the opportunity to discuss Policy and best practice for Golden Hills.

Recommendation:

That the Board of Trustees discuss the information presented and consider recommendations.

A handwritten signature in blue ink, appearing to read "Bevan Daverne".

Bevan Daverne
Superintendent